

# City of Fayetteville, Arkansas

## 2016 Annual Budget and Work Program

### City Council and Other Elected Officials

Adella Gray, Ward 1 - Position 1  
Sarah Marsh, Ward 1 - Position 2  
Mark Kinion, Ward 2 - Position 1  
Matthew Petty, Ward 2 - Position 2  
Justin Tennant, Ward 3 - Position 1  
Martin W. Schoppmeyer, Jr., Ward 3 - Position 2  
John La Tour, Ward 4 - Position 1  
Alan Long, Ward 4 - Position 2  
  
Kit Williams, City Attorney  
Sondra Smith, City Clerk/Treasurer  
William A. Storey, District Judge

### Submitted by

Lioneld Jordan, Mayor  
Don Marr, Chief of Staff  
Paul A. Becker, Chief Financial Officer  
Greg Tabor, Police Chief  
David Dayringer, Fire Chief

### Prepared by

Kevin Springer, Budget Director  
Barbara Fell, Senior Research Analyst  
Liz Hutchens, Financial Analyst



## **MISSION STATEMENT**

The City of Fayetteville's mission statement is a direct result of a volunteer team of employees charged with creating a mission statement that expressed the service core of City operations, reflected our beliefs concerning City services, and was easy to remember. All City employees were given an opportunity to provide input for the mission statement. The mission statement was then adopted by the City Council and is as follows:

***To protect and improve our quality of life by listening to and serving the people with pride and fairness.***

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November 17, 2015

Members of City Council and  
Citizens of Fayetteville

I am pleased to submit my adopted budget for 2016 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2016.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

To meet increased call volume, I have requested 19 newly funded positions in Public Safety. I have also requested the funding of five (5) previously frozen or new non-public safety positions. I have requested a one (1) mil property tax levy increase for the General Fund to finance these positions. This request was approved by City Council on October 6, 2015.

### **2016 Budgetary Goals**

*My primary goals for 2016 are as follows:*

- *To increase the level of public safety for the City by increasing the Fire Department by 11 new or previously unfunded positions and the Police Department by eight*
- *To provide the same or increased levels of service to the citizens for non-public safety services as previously delivered*
- *To continue to provide services to the citizen in the most efficient and effective manner possible*
- *To fund needed Capital Improvements to the greatest extent possible*
- *To present a General Fund operating budget that is balanced with operating revenue estimates*

## **Financial Environment**

The local economic conditions in Fayetteville have been very good in fiscal 2015. City sales taxes are up approximately 5.3% compared to budget through the end of the third quarter of fiscal 2015. The City has also seen increased activity in large scale development as well as in the commercial sector as the population continues to expand. Unemployment is at 4.1%, which compares favorably to the rest of the State and Nation. Even though economic conditions continue to improve, this budget has been formulated on conservative revenue and expenditure estimates. For 2016, revenue sources are forecasted to be equal to 2015 estimated collections except for sales tax which is estimated to increase by 2.0% over the 2015 estimated collections. I am presenting a balanced budget at this time for the General Fund for 2016.

I have not included a salary increase in my adopted budget. At the close of the 2015 fiscal year, I intend to analyze the City's financial position and if at all possible recommend a salary package for employees to the City Council.

## **Conclusion**

This budget is based on realistic revenue and expenditure estimates. I believe that it continues to provide for the best possible level of services while still guarding against possible weakening economic conditions.

2015 has been a very busy year for the City. With your continued support we have accomplished many things. With the combined efforts of this Administration and City Council support, I am confident that we will again meet the challenges facing the City while continuing to provide our citizens superior service levels.

A handwritten signature in blue ink, reading "Lioneld Jordan". The signature is fluid and cursive, with a long horizontal stroke at the end.

Lioneld Jordan, Mayor





November 17, 2015

Mayor Lioneld Jordan, Members of the City Council and  
Citizens of Fayetteville:

The budget being presented is a 2016 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2015 remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2015. Total re-budgets are likely to exceed \$70,000,000 or more. These re-budgets will be presented for addition to the 2016 operating budget early in the first quarter of 2016.

The 2015 economy in Fayetteville has been robust. By year end, City and County Sales Taxes are expected to increase 5.3% over prior year collections. Forecasted 2016 sales taxes are expected to be approximately 2.0% over that amount. Residential and commercial building starts have been very strong in 2015 but are expected to level off in 2016. Although Water and Sewer revenue collections have increased slightly in fiscal 2015 compared to 2014, revenues in 2016 should approximate 2015 amounts. Fuel quantity sales at the Airport are about the same as 2014 but revenues are less due to price decreases. This trend is expected to continue in 2016. Revenue projections for HMR tax collections are estimated to be approximately 9.0% over 2014 and revenues for 2016 are expected to be equal to 2015 collections. All other fund revenues are expected to be relatively stable when compared to 2015.

The 2016 General Fund budget represents a net expenditure increase from 2015 budget of \$3,200,000 (see page VII for details). This is due to the added funding for 25 new or previously frozen positions nineteen of which are in the Police and Fire Departments. Also, the incorporation of 2015 salary increases as well as increased insurance and pension costs contributed to the increase in expenditures.

## 2016 ADOPTED BUDGET EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget and both capital expenditures and bond principal payments which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

### Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2015	Adopted 2016	Change In Dollars	2016 % of Total Budget
Personnel Services	\$ 47,771,036	\$ 49,898,436	\$ 2,127,400	34.0%
Materials & Supplies	4,366,775	4,181,842	(184,933)	2.8%
Services & Charges	18,570,913	19,805,468	1,234,555	13.4%
Maintenance	4,102,102	3,683,495	(418,607)	2.5%
Fuel	4,851,770	4,736,349	(115,421)	3.2%
Internal Charges	5,381,013	6,347,813	966,800	4.3%
Purchased Water	6,600,000	6,810,000	210,000	4.6%
WWTP Operations	8,999,209	8,973,700	(25,509)	6.1%
Total Operating Expenses	<u>100,642,818</u>	<u>104,437,103</u>	<u>3,794,285</u>	<u>70.9%</u>
Transfers Out	1,433,000	1,745,290	312,290	1.2%
Debt Service	21,528,182	22,641,507	1,113,325	15.4%
Capital	21,601,000	18,444,100	(3,156,900)	12.5%
Total Expenses	<u>\$ 145,205,000</u>	<u>\$ 147,268,000</u>	<u>\$ 2,063,000</u>	<u>100.0%</u>

The 2016 Adopted Budget is \$147,268,000 million. This is an increase of 1.4% when compared to 2015 or \$2,063,000. Most of this increase is due to personnel related costs.

The following table indicates the percentage of total budget allocated by funds.

### Fund Totals as Percent of Total Budget

Funding Source	Adopted 2015		Adopted 2016	
	Budget	% of Total	Budget	% of Total
General	\$ 38,166,000	26.3%	\$ 41,366,000	28.1%
Water & Sewer	39,203,000	27.0%	36,968,000	25.1%
Sales Tax Bond	18,626,000	12.8%	19,771,000	13.4%
Recycling & Trash Collection	12,651,000	8.7%	11,123,000	7.6%
Sales Tax Capital Improvements	7,692,000	5.3%	7,982,000	5.4%
Shop	8,456,000	5.8%	8,942,000	6.1%
Street	7,571,000	5.2%	6,930,000	4.7%
Parks Development	2,273,000	1.6%	3,155,000	2.1%
Airport	2,576,000	1.8%	2,256,000	1.5%
Police Pension	1,611,000	1.1%	1,574,000	1.1%
Parking	1,560,000	1.1%	1,616,000	1.1%
Fire Pension	1,435,000	1.0%	1,426,000	1.0%
Impact Fee	1,070,000	0.7%	1,741,000	1.2%
HMR 2014 Bond Debt Service	0	0.0%	706,000	0.5%
Town Center	690,000	0.5%	0	0.0%
Drug Law Enforcement	575,000	0.4%	637,000	0.4%
Community Development Block Grant	559,000	0.4%	556,000	0.4%
Parking Deck Bond	300,000	0.2%	326,000	0.2%
TIF Bond	141,000	0.1%	146,000	0.1%
Replacement & Disaster Recovery	42,000	0.0%	42,000	0.0%
Sales Tax Construction Bond	5,000	0.0%	5,000	0.0%
Parking Deck Project	3,000	0.0%	0	0.0%
	<u>\$ 145,205,000</u>	<u>100.0%</u>	<u>\$ 147,268,000</u>	<u>100.0%</u>

An examination of the overall budget indicated that the General Fund is the largest fund being 28.1% of the total. The Water & Sewer Fund is second at 25.1% of the total. The combination of these funds is 53.2% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 13.4% of the budget. Thus the three largest funds represent two-thirds of the total operating budget.

An important part of this budget document is the City's Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

Revenue Policy  
 Expenditure Policy  
 Debt Policy  
 Reserve Policy  
 Investment & Cash Management Policy  
 Capital Improvement Policy  
 Financial Reporting Policy  
 Administrative Procedures to Adjust the Approved Budget

#### Overview of City's Major Funds:

**General Fund** is normally the major operating fund of the City and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which includes the following: general government services (Mayor's Administration, District Court, City Clerk and City Attorney), fire, police, finance, internal services, animal services, telecommunications, parks and recreation, media services, library funding, engineering, planning, and building safety.

#### **General Fund Revenue:**

The General Fund revenue budget was based on the following assumptions:

- City Sales Tax is projected to increase at a rate of 2.0% over 2015 estimates.
- County Sales Tax is projected to increase at a rate of 2.0% over 2015 estimates.
- Franchise Fees are projected to equal current collections.
- Property Taxes are projected to increase by the added one mil as requested by the Administration and approved by the City Council.
- All other revenues remain consistent with 2015 actual collections.
- The revenue split for City Sales Tax remains at 60% operations and 40% capital.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2016 are projected to be as follows:

City's Share of County Sales Tax	\$12.9	million
City Sales Tax	11.8	million
Franchise Fees	5.9	million
Property Tax Millage	3.2	million
Intergovernmental Income	2.3	million
Fines & Forfeitures	1.5	million
Charges for Services	1.6	million
Licenses & Permits	1.2	million
Alcoholic Beverage Taxes	0.6	million
Other	0.3	million
Total	<u>\$41.3</u>	<u>million</u>

**General Fund Expenditures:**

Payroll expenditures are based on full employment.

**The significant increases in General Fund for 2016 compared to 2015 are as follows:**

<b>2015 General Fund Budget - Adopted</b>	<b>\$ 38,166,000</b>
Additions:	
New/Unfrozen Personnel	\$ 1,510,542
Personnel (2015 Salary increases)	491,365
Salary Contingency	313,030
Workers Compensation/Unemployment	19,000
Health Insurance	121,103
LOPFI Pension	124,343
Outside Agencies	270,131
Uniforms/Personal Equipment/Bunker Gear	20,986
Travel & Training	23,116
Insurances (Vehicles/Building/Personal)	44,817
Compensation Classification Project	100,000
Software Maintenance/Lease	40,690
Contract Services	22,121
Election Cost	55,000
Minor Equipment	17,392
Building & Grounds Maintenance	17,079
Office Machine Maintenance	14,382
Contingency/Savings Other/Donations	40,000
Other - Additions	30,581
	<u>3,275,678</u>
Reductions:	
Motorpool	(64,922)
Rent	(10,756)
	<u>(75,678)</u>
<b>2016 General Fund Budget - Adopted</b>	<b>\$ 41,366,000</b>

Major policy issues to be considered for General Fund in the future include:

- A consistent method to incorporate annual wage increases in the adopted operation budget.
- The need to fund a salary increase if indicated by the 2016 salary survey.
- To continue to explore an independent funding method for the Fayetteville Public Library.
- A continued examination of the City's overall long term revenue stream to match required long term expenditures as identified, especially for needed capital expansion.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. In addition, a temporary gallon tax levied by the State is also received. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

State turnback comes from motor fuel taxes collected by the State (state turnback) and returned to the City on a per capita basis. The long term trend for state turnback has been flat. A total of \$3.4 million is projected for 2016. The new half cent transportation tax passed by statewide referendum is expected to provide an additional \$1.3 million of which \$500,000 will be allocated to sidewalk construction in 2016. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate in excess of \$1 million. The Street Fund budget is expected to use fund balance of \$987,000 for capital programs in 2016.

The **Parking Fund** has been established to account for the revenue and expense associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. Net revenue from this fund is pledged for payment of that bond issue. This fund has a budgeted surplus of \$102,000 for 2016.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2012 referendum. The \$3.2 million in planned expenditures for 2016 includes \$879,000 in capital improvements. The fund has a budgeted surplus of \$96,000 for 2016. This will replenish reserves used to accelerate funding of phase one of the regional park.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. The collection of these fees will be less compared to 2015 estimated as actual occupancy requests are expected to decline. Expenditures in 2016 include a new fire apparatus as well as equipment and vehicles for the new public safety officers.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The 2016 planned expenditures include \$7,974,000 in capital improvements.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utilities financial services. The capital expenditure portion of this program will be \$7.1 million.

For 2016, the Water & Sewer Fund is projected to have an operating gain of \$7,740,000 excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$9.0 million, which represents 24.4% of the total operating expenses. The water purchases budgeted for 2016 represent the second largest expenditure for operations in the fund at \$6.1 million. This represents approximately 18.4% of total operating expenditures. This fund is budgeted to break even for 2016.

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station was brought in house and is currently being operated by the City. For 2016, the Recycling & Trash Collection Fund is projected to have a loss of \$732,000. However, there are sufficient reserves to accommodate this deficit.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. For 2016, the Airport Fund is projected to have an operating loss of \$69,000 before depreciation expense and capital expenditures. The total budget deficit is \$126,000.

In March 2013, the City once again took over the running of fixed base operations at the Airport.

The **Shop Fund** is an internal service fund that provides for the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. The Shop Fund will break even for 2016 after capital expenditures of \$4,204,000.

## 2016 Capital Budget

This plan contains a total of \$23,266,000 for capital projects in 2016. A detail listing of all of the projects planned for 2016 are included under the Capital and Debt section.

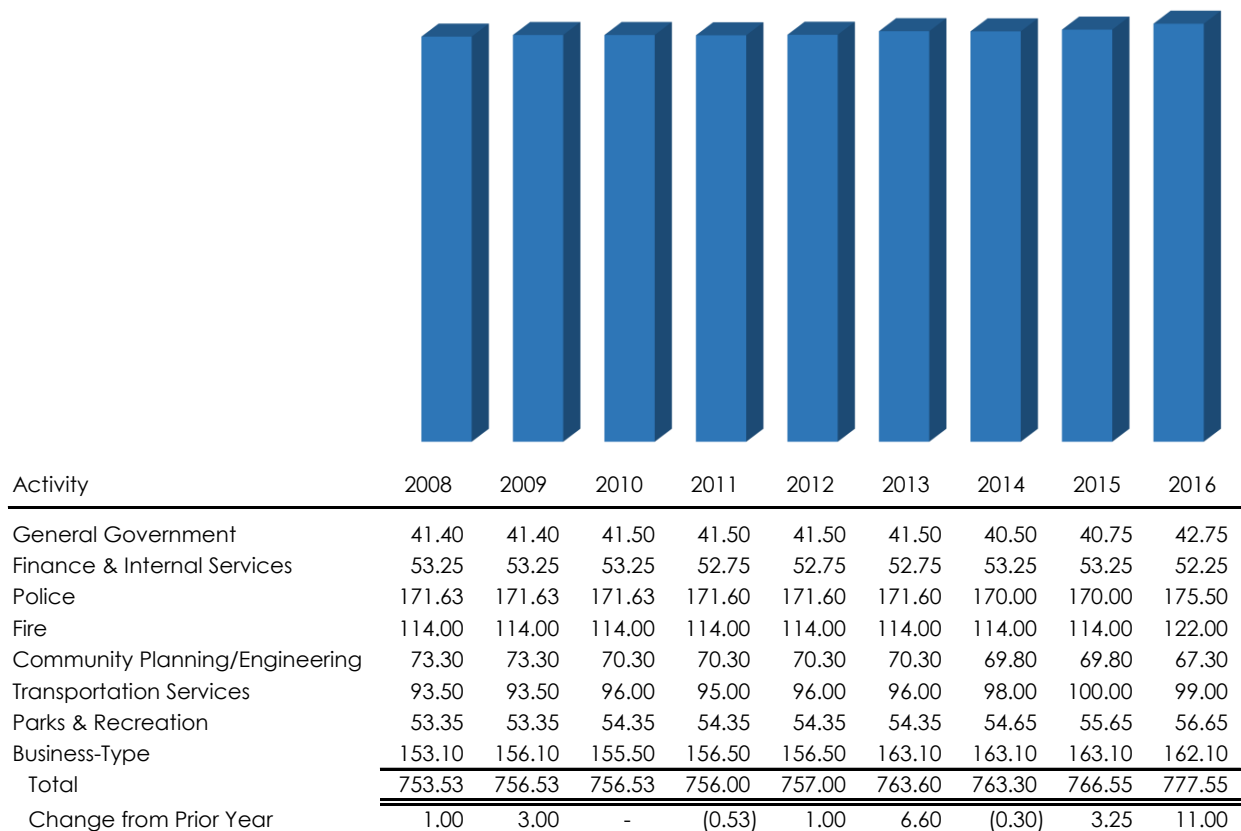
## Debt Issues – 2015

In 2015 the City will issue \$9,000,000 in bonds as a part of the 2006 bonds authorization approved by the voters for street projects. The closing date of these bonds will be November 12, 2015 and appropriation of that issue is expected to occur in December of 2015 and is not included in this budget.

## Personnel Changes

Below is a history of total positions by activity from 2008-2016.

City of Fayetteville, Arkansas  
Personnel History by Activity (2008-2016)



- \* The 2016 year change from prior represents a netting of new positions and the elimination of previously frozen positions.



## CLOSING

The appropriations requested in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City financial Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2016. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,

A handwritten signature in blue ink that reads "Paul A. Becker".

Paul A. Becker  
Chief Financial Officer

Respectfully submitted,

A handwritten signature in blue ink that reads "Kevin Springer".

Kevin Springer  
Budget Director



113 West Mountain Street  
Fayetteville, AR 72701  
(479) 575-8323

**Resolution: 211-15**

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**File Number: 2015-0517**

**ADOPT THE 2016 ANNUAL BUDGET AND WORK PROGRAM:**

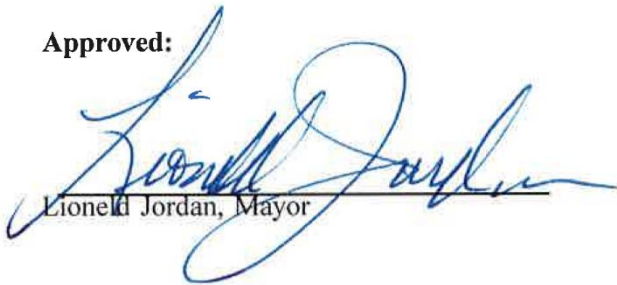
A RESOLUTION TO ADOPT THE 2016 ANNUAL BUDGET AND WORK PROGRAM

**BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:**

Section 1: That the City Council of the City of Fayetteville, Arkansas hereby adopts the 2016 Annual Budget and Work Program. A copy of the Budget is attached to this Resolution and made a part hereof.

PASSED and APPROVED on 11/17/2015

**Approved:**

  
Lionel Jordan, Mayor

**Attest:**

  
Sondra E. Smith, City Clerk Treasurer



## **CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS**

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Recycling & Trash Collection Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2016 Budget and Work Program are described below:

1. **Budget Preparation Package, June 2015**

The budget preparation package was distributed to all Department Directors and Division Heads. The package included budget preparation software. In addition, target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately. Training was conducted on an individual basis with the Budget Staff and Department Directors and Division Heads, as requested.

2. **Capital Requests, June – August 2015**

Five Year Capital Improvements modification requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by the Chief Financial Officer and Budget staff to see if original cost and continuing costs were within the available funding range. Capital items with a cost that exceeds \$10,000 should appear in the Five Year Capital Improvements Programs.

3. **Budget Work Papers Submitted by Division Heads, July 2015**

The Division Heads returned budget submissions requesting 2016 funding to the budget office. The budget office then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, July - August 2015**

During this period, meetings, as needed, were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2016 Proposed Budget and Work Program was the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption 2015**

The proposed budget is discussed with the Mayor beginning in August and through November. The Mayor will present the comprehensive 2016 Proposed Budget and Work Program to the City Council on November 10. Public discussions on the budget will be conducted at agenda sessions and City Council meetings as needed beginning November 10. A special meeting is scheduled for November 14.

6. **Implementing the 2016 Budget, January 2016**

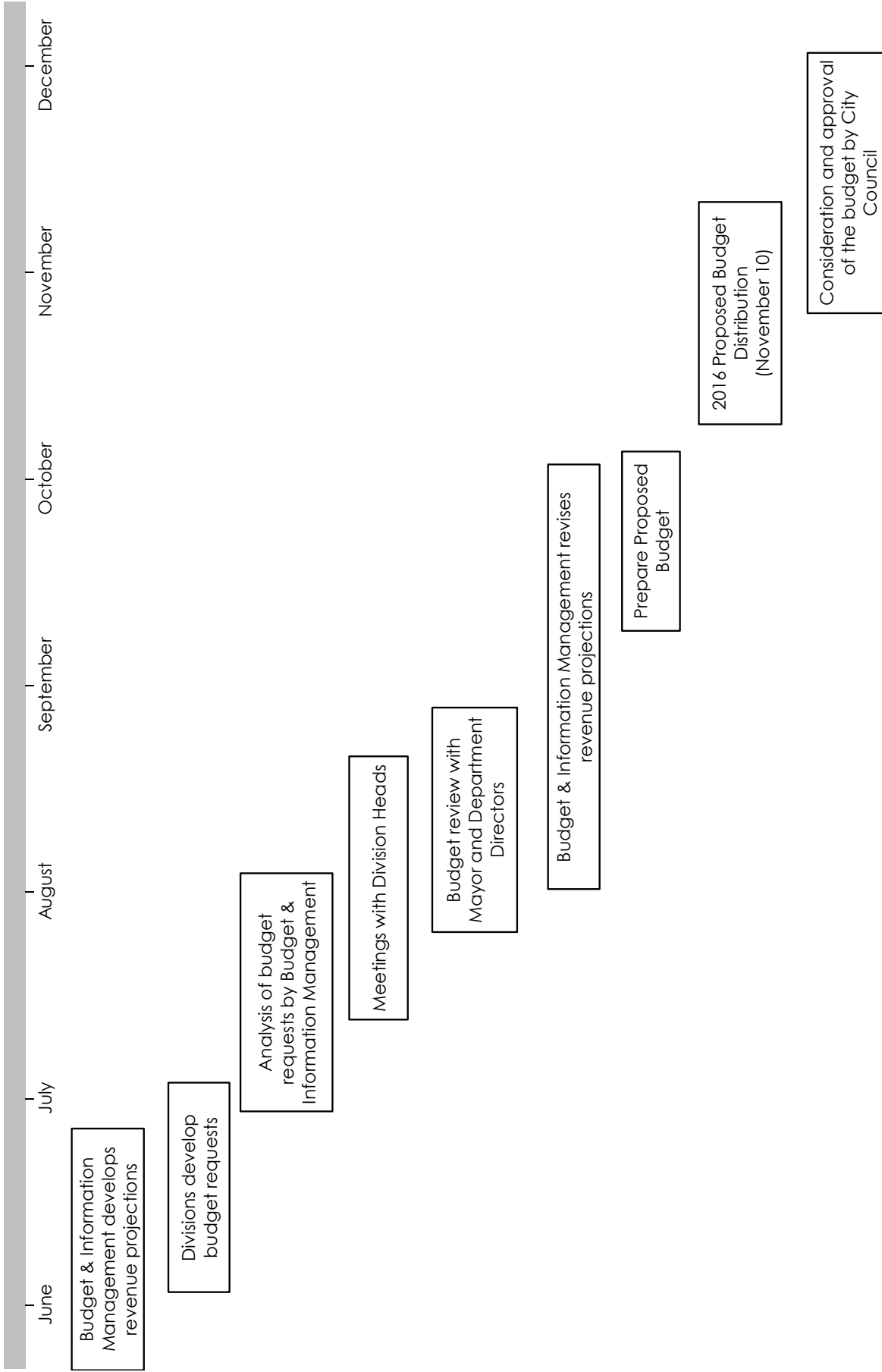
Work papers are created and distributed to allow each division head to split their budget into the projected funding level needed for each month. These work papers are collected and input into the computer system to assist in the control of the adopted budget throughout 2016.

7. **Adjusting the 2016 Budget, Throughout 2016**

The budget may be adjusted throughout 2016. Depending on the amount of the adjustment, approval may come from the Budget Director, Chief Financial Officer, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council and public on City operations and services. In accord with continuing efforts to apprise the public of City activities, the 2016 Adopted Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site: <http://www.fayetteville-ar.gov/>. Public notification of this information is made in a local newspaper and on the Fayetteville Government Channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS  
THE 2016 BUDGET PROCESS



# CITY OF FAYETTEVILLE, ARKANSAS

## FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

### REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.

- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

### EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.

- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

## **DEBT POLICY**

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principle amount of General and Street Fund debt shall not exceed 5% of assessed taxable property.

- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

## **RESERVE POLICY**

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.
- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

## **INVESTMENT AND CASH MANAGEMENT POLICY**

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.

- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

## **CAPITAL IMPROVEMENT POLICY**

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of the other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

## **FINANCIAL REPORTING POLICY**

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.



## CITY OF FAYETTEVILLE, ARKANSAS ADMINISTRATIVE PROCEDURES TO ADJUST THE APPROVED BUDGET

### PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

### DEFINITION AND EXPLANATION:

During the fiscal year needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

### DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e. Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

## **BUDGET ADJUSTMENT APPROVAL PROCESS:**

### **Budget Amendments**

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

### **Budget Adjustments**

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories within a division of a fund can be made with the approval of the Budget Director and Chief Financial Officer.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Chief Financial Officer, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved project will be approved by the Budget Director.
- 5) All other budget adjustments must be approved by the City Council.

## **BUDGET AMENDMENT REPORTING:**

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

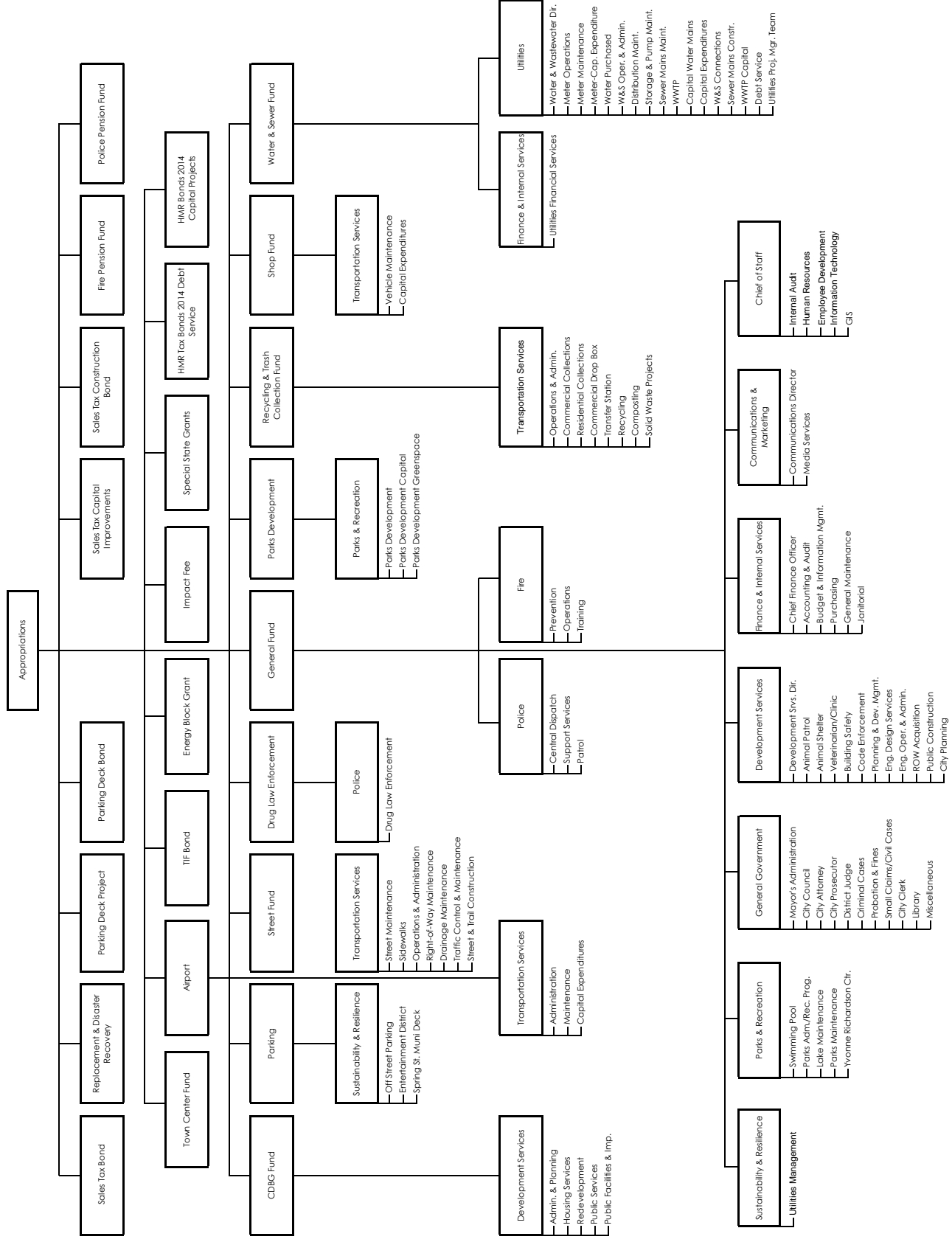
## **CITY OF FAYETTEVILLE, ARKANSAS BUDGET ORGANIZATIONAL STRUCTURE**

<b>FUND</b>	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
<b>ACTIVITY</b>	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
<b>DEPARTMENT</b>	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into nine operating departments: Police, Fire, Sustainability & Resilience, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department, except Police and Fire, has a director who reports to the Chief of Staff.
<b>DIVISION</b>	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Recycling & Trash Collection Division is part of the Transportation Services Department. A listing of divisions is on the following page.
<b>PROGRAM</b>	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Recycling & Trash Collection Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
<b>CATEGORY</b>	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

## LISTING OF DEPARTMENTS AND DIVISIONS

DEPARTMENT	DIVISIONS
General Government	Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	Chief of Staff Human Resources Information Technology Internal Audit
Police Department	Police Central Dispatch
Fire Department	Fire Department
Sustainability & Resilience Department	Sustainability & Resilience Parking Management
Parks & Recreation Department	Parks & Recreation
Finance & Internal Services Department	Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Purchasing Utilities Financial Services
Development Services Department	Development Services Director Animal Services Building Safety City Planning Community Resources Engineering
Communications & Marketing Department	Communications & Marketing Media Services
Transportation Services Department	Transportation Services Airport Services Fleet Operations Recycling & Trash Collection
Utilities Department	Utilities Director Water & Sewer Maintenance Wastewater Treatment Plant

# Consolidated Fund-Department-Program Structure

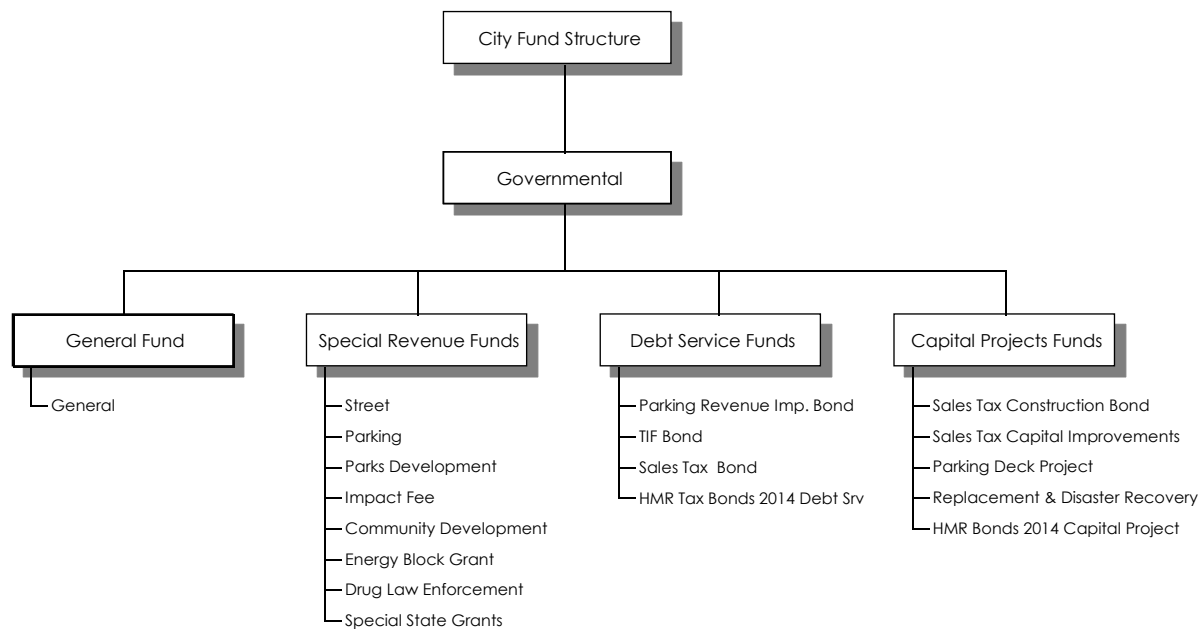


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# City of Fayetteville, Arkansas

## Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

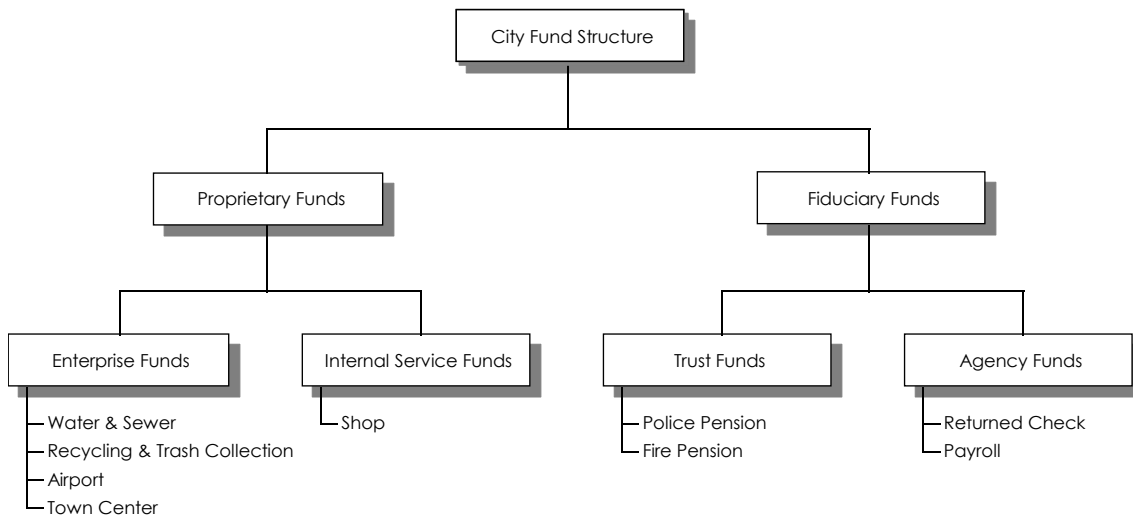
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

# City of Fayetteville, Arkansas

## Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

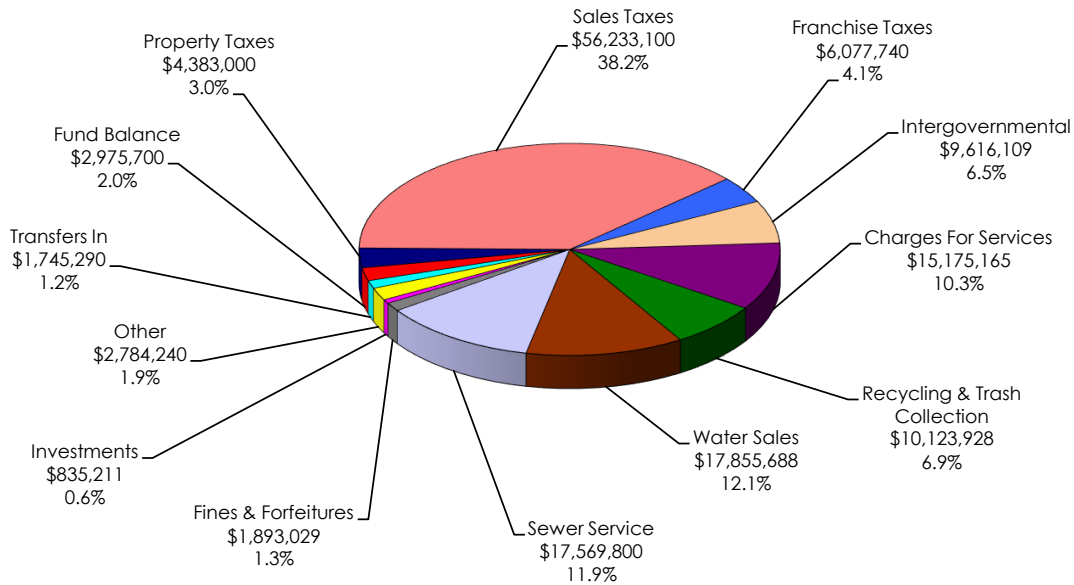
Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

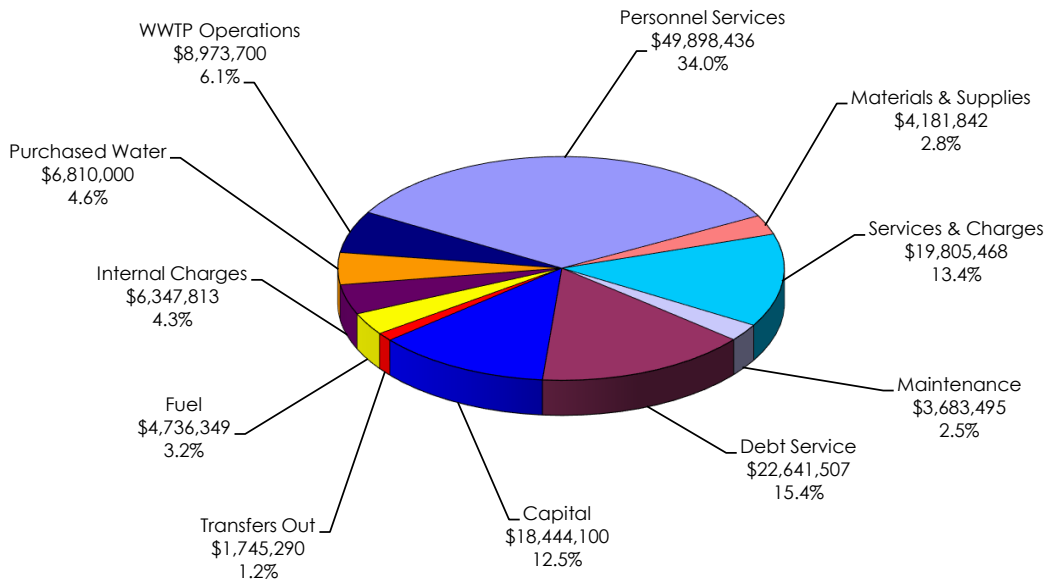


# City of Fayetteville, Arkansas

## Sources of Funds for 2016 \$147,268,000



## Uses of Funds for 2016 \$147,268,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas  
Multi-Year Comparison  
Budget Expenditures

	Adopted 2012	Adopted 2013	Adopted 2014	Adopted 2015	Adopted 2016
<u>Major Funding Sources:</u>					
General	\$ 34,139,200	\$ 36,057,000	\$ 37,460,000	\$ 38,166,000	\$ 41,366,000
Street	4,706,600	4,708,000	6,422,000	7,571,000	6,930,000
Parking	1,101,800	1,162,000	1,605,000	1,560,000	1,616,000
Community Development Block Grant	589,000	541,000	562,000	559,000	556,000
Parks Development	2,358,000	3,074,000	2,737,000	2,273,000	3,155,000
Drug Law Enforcement	544,000	568,000	565,000	575,000	637,000
Water & Sewer	30,908,000	34,920,000	34,043,000	39,203,000	36,968,000
Recycling & Trash Collection	9,950,100	11,774,000	10,960,000	12,651,000	11,123,000
Airport	768,000	955,000	2,494,000	2,576,000	2,256,000
Shop	8,231,500	8,486,000	7,328,000	8,456,000	8,942,000
	<u>93,296,200</u>	<u>102,245,000</u>	<u>104,176,000</u>	<u>113,590,000</u>	<u>113,549,000</u>
<u>Other Funding Sources:</u>					
Impact Fee	921,000	1,060,000	1,113,000	1,070,000	1,741,000
TIF Bond	100,000	100,000	123,000	141,000	146,000
Parking Deck Bond	0	0	300,000	300,000	326,000
HMR 2014 Bond Debt Service	0	0	0	0	706,000
Sales Tax Bond	16,372,400	17,871,000	18,592,000	18,626,000	19,771,000
Replacement & Disaster Recovery	41,000	42,000	42,000	42,000	42,000
Sales Tax Capital Improvements	6,702,600	8,253,000	7,523,000	7,692,000	7,982,000
Wastewater System Improvements Project	97,600	1,520,000	0	0	0
Sales Tax Construction Bond	2,000	7,000	7,000	5,000	5,000
Parking Deck Project	0	0	2,000	3,000	0
Town Center	695,200	697,000	696,000	690,000	0
Police Pension	1,633,000	1,629,000	1,609,000	1,611,000	1,574,000
Fire Pension	1,470,000	1,468,000	1,417,000	1,435,000	1,426,000
	<u>28,034,800</u>	<u>32,647,000</u>	<u>31,424,000</u>	<u>31,615,000</u>	<u>33,719,000</u>
	<u>\$ 121,331,000</u>	<u>\$ 134,892,000</u>	<u>\$ 135,600,000</u>	<u>\$ 145,205,000</u>	<u>\$ 147,268,000</u>

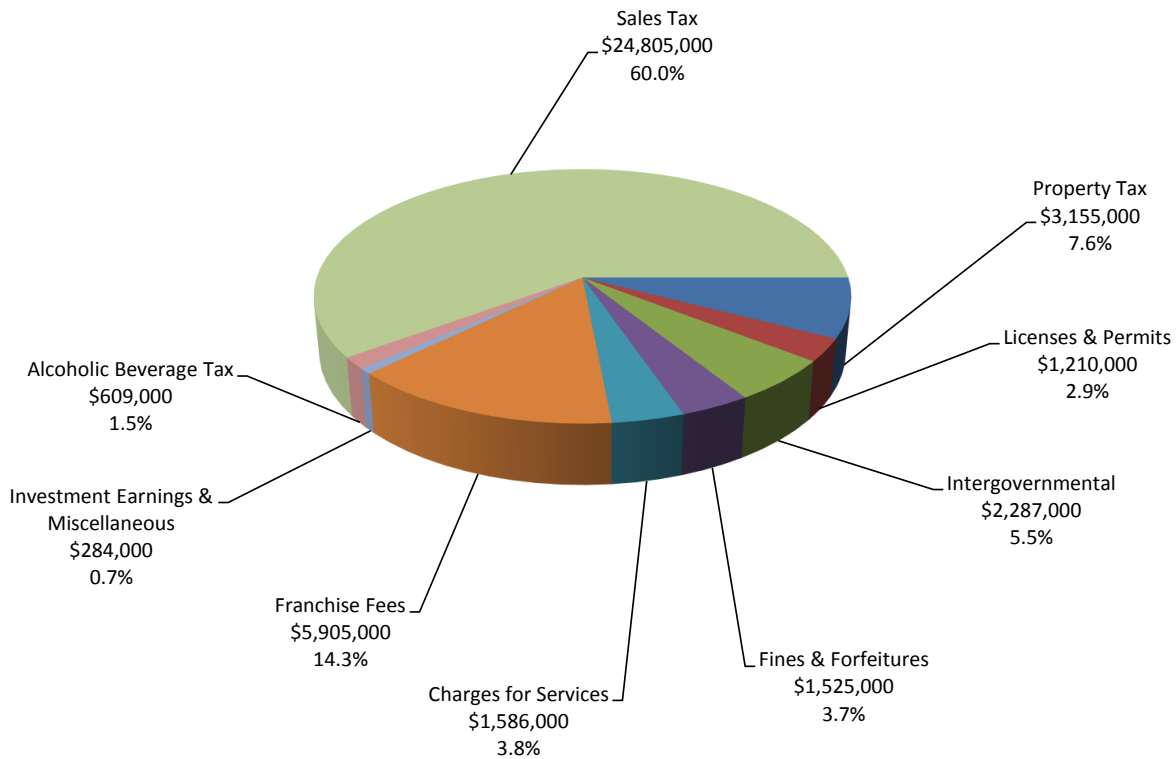
This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

## General Fund (1010)

### General Fund Revenues

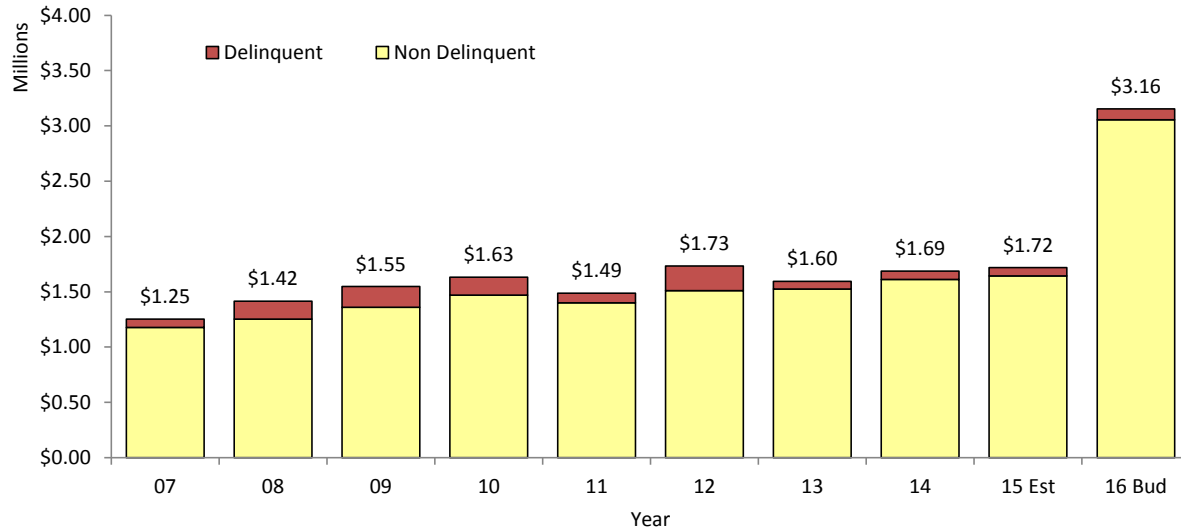
Total estimated revenue available in 2016 to support the General Fund is approximately \$41.4 million. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies and statistical information.

**Sources of Funds for 2016**  
**\$41,366,000**



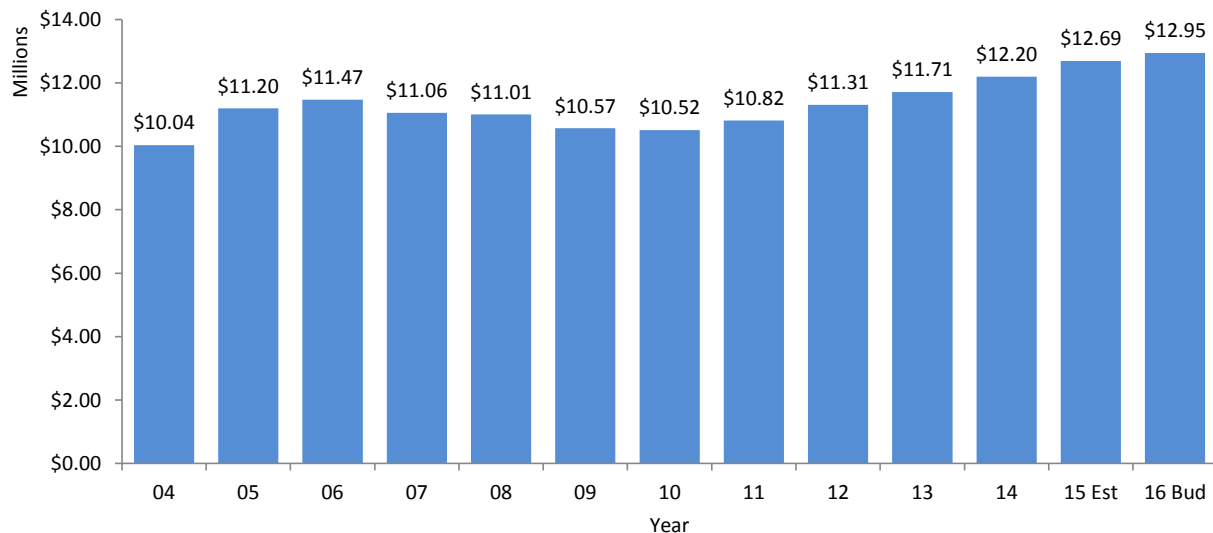
**Property Taxes:** Property Tax revenue makes up 7.6% of total General Fund Revenue. The tax rate currently approved is 2.3 mils. One additional mil of property tax was approved in October 2015 which is estimated to generate approximately \$1.4 million. The City of Fayetteville has a discretionary limit of 5.0 mils, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

### Property Taxes



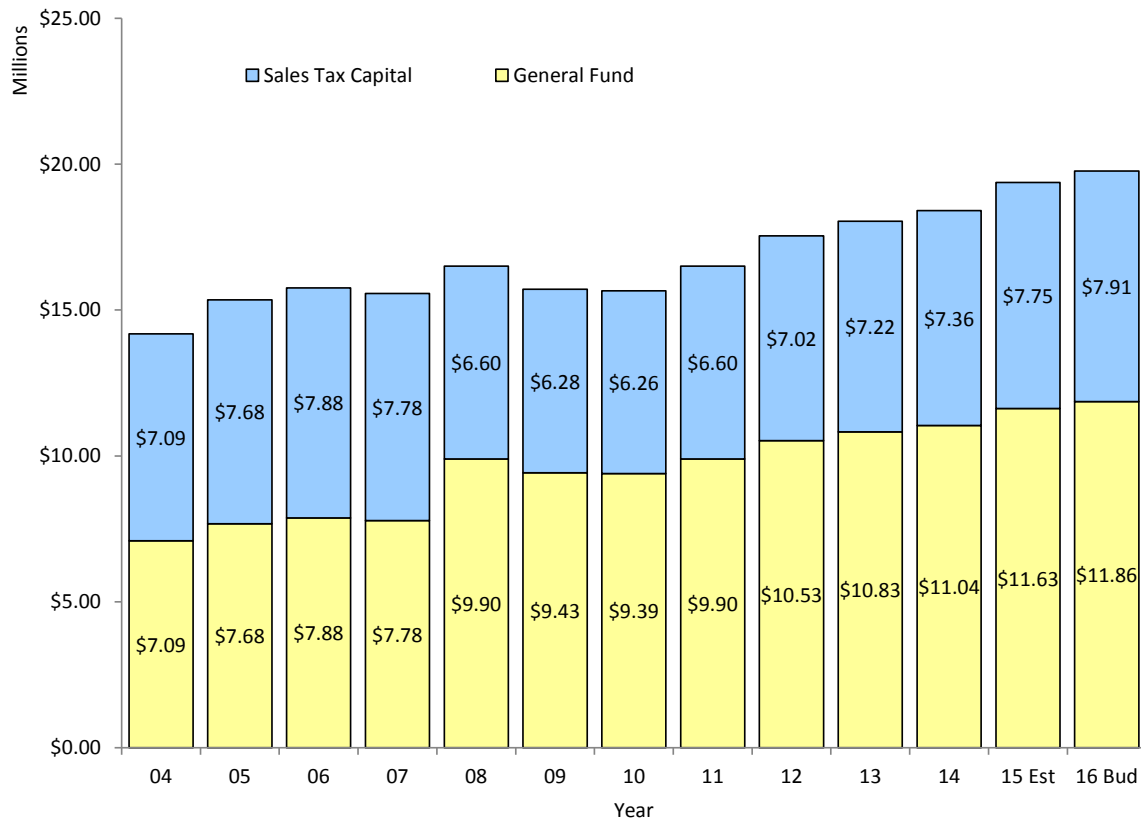
**County Sales Tax:** The largest source of General Fund revenue (31.2%) is the County Sales Tax. The City receives a prorated share (36.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 2.64% per year from 2004 to 2014. Budgeted 2016 revenue is projected to be 2.0% higher than the current 2015 estimated collections.

### County Sales Tax



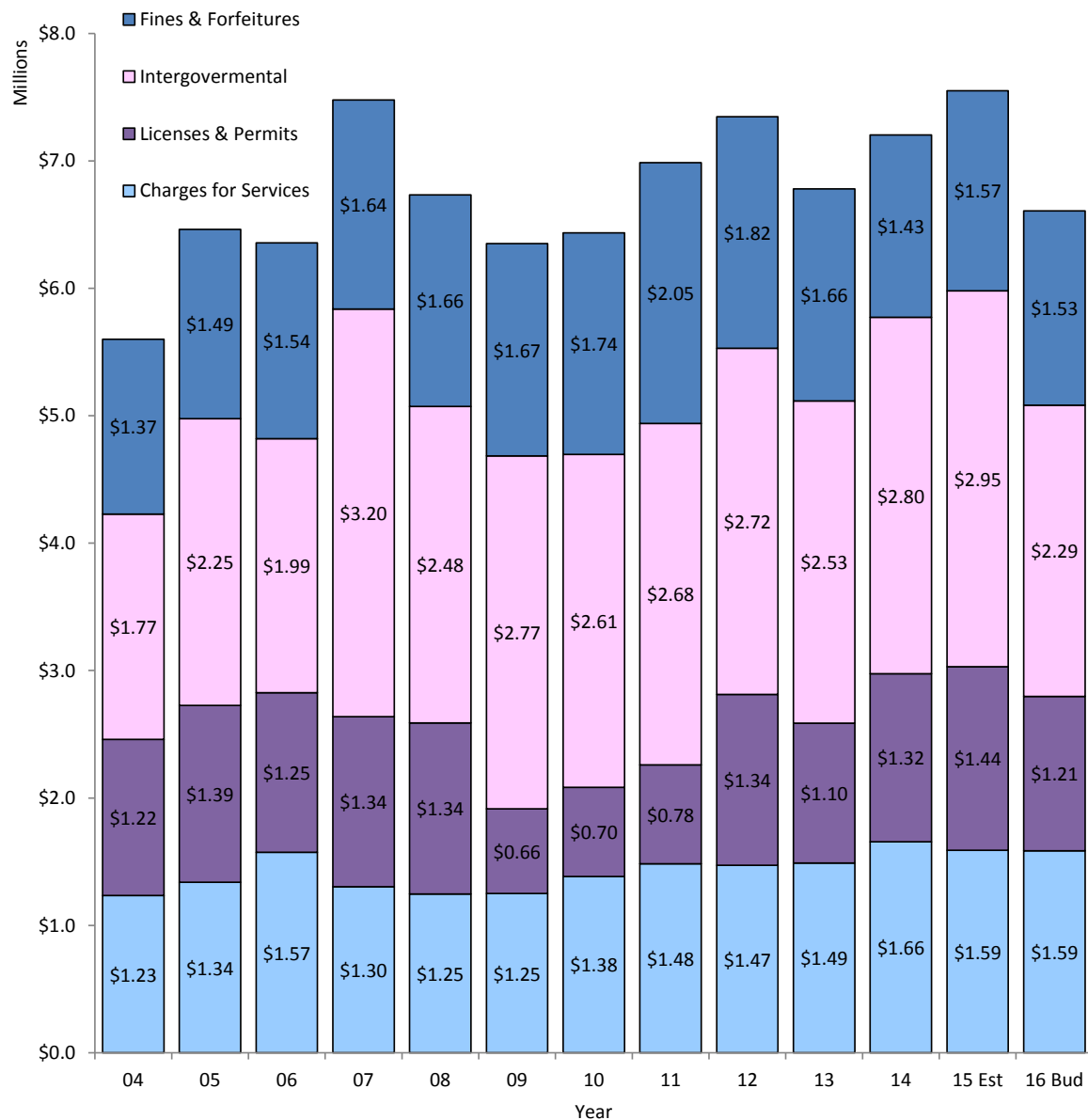
**City Sales Tax:** The second largest source of General Fund revenue is the City Sales Tax at 28.6% of total revenue. Average growth for the City's 1% sales tax has been 2.8% in 2013 and 2.0% in 2014. 2015 revenue is expected to be 5.3% higher than the 2014 actuals. The 2016 budget is estimated to be 2% over 2015 estimated collections. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2016, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

**Total City Sales Tax Collected by Fund**



**Other Revenues:** Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 15.9% of total General Fund revenue. Licenses & Permits mainly consist of Building Permits which are projected to be less in 2016 compared to estimated 2015 revenue due to an expected reduction in permitting. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2016 compared to estimated 2015 revenue. This is because grant revenue is not estimated until the actual grant is awarded which is normally mid-year. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees which are expected to be about the same in 2016 compared to estimated 2015 revenue. Fines & Forfeitures revenues consist of court fines and are also expected to be less than estimated 2015 revenue based on current collection trends.

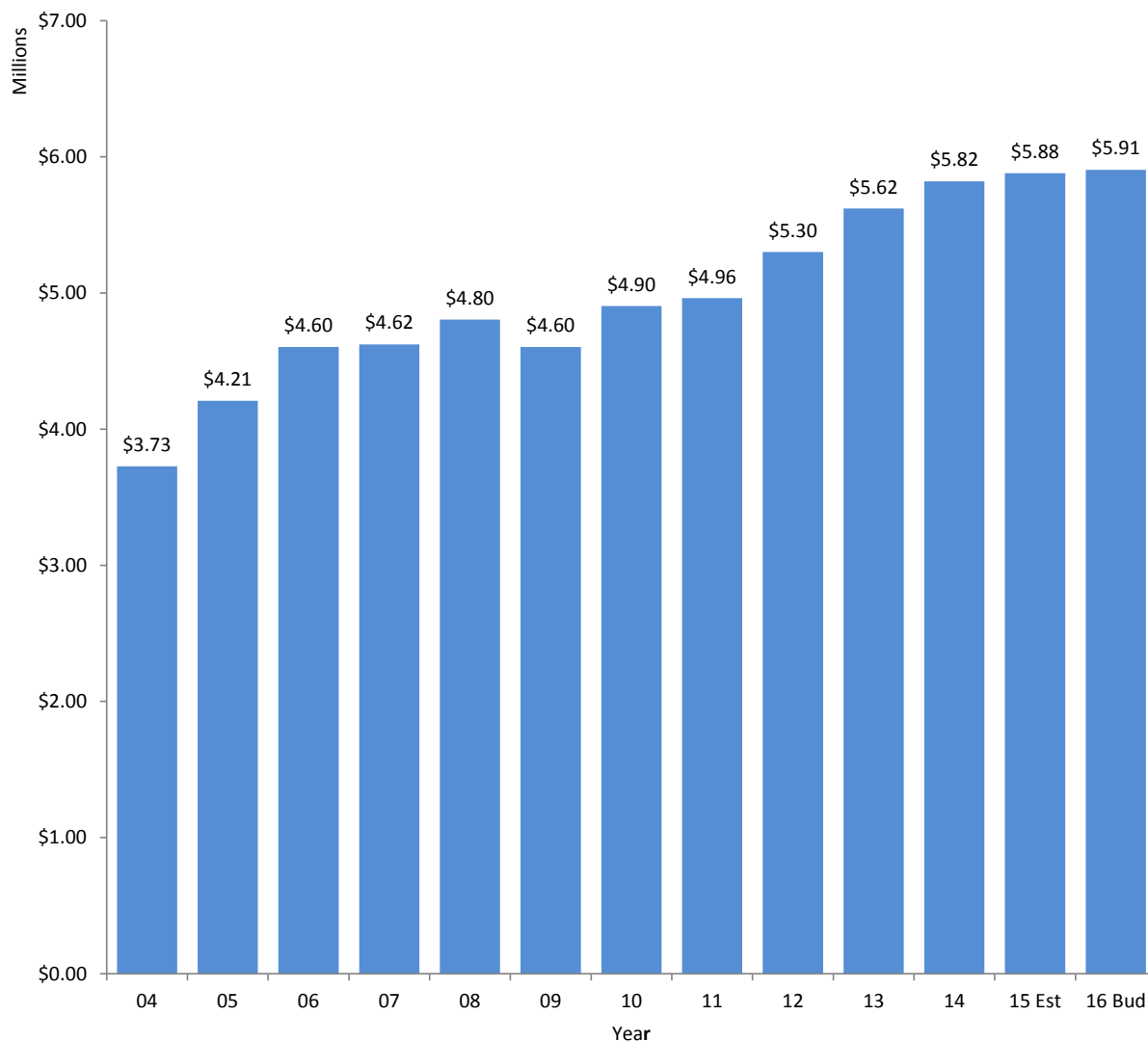
### General Fund - Other Revenue



**Franchise Fees:** Franchise fees as a category makes up 14.2% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP (SWEPCO) and the City of Fayetteville's Recycling & Trash Collection and Water & Sewer Divisions show the fee as an additional item on the consumer's invoice.

Currently, Source Gas pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Recycling & Trash Collection utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. Collections in 2015 are currently 3.0% over budget. The 2016 budget is set to be slightly higher than estimated 2015.

### Franchise Fees

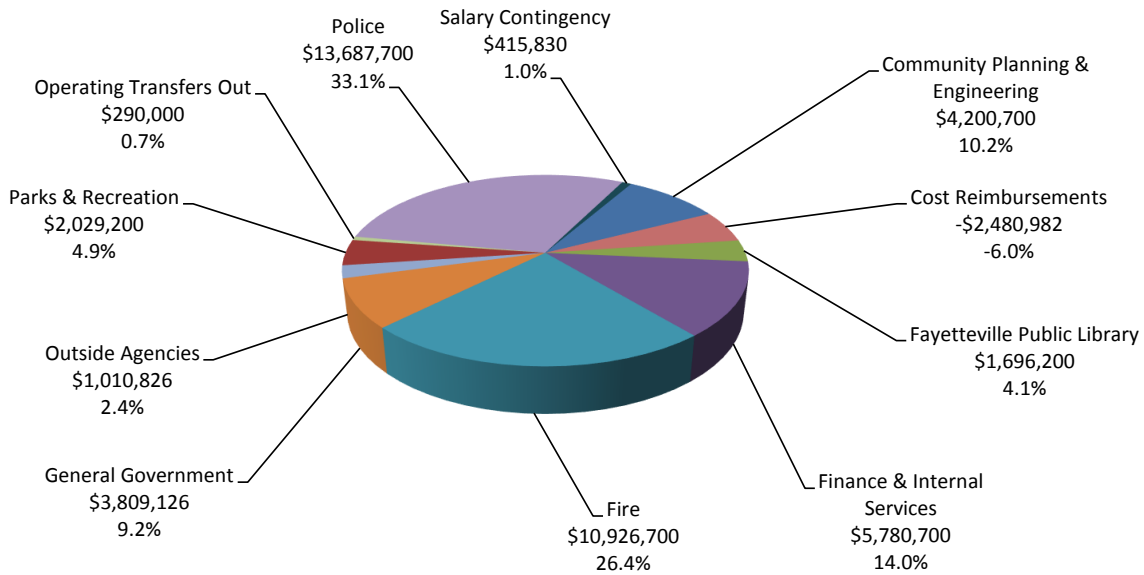


## General Fund Expenses

Total uses of funds in 2016 for the City's General Fund totals \$41,366,000. The charts below show the total General Fund expenditure budget by operating department and expense category.

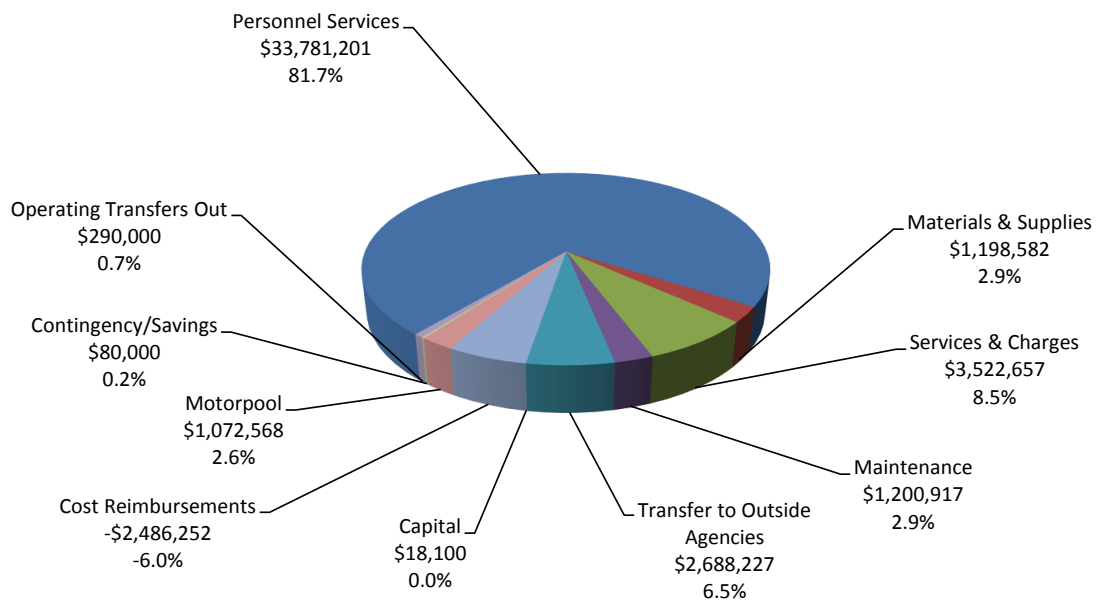
**2016 Uses of Funds by Activity**

**\$41,366,000**



**2016 Uses of Funds by Category**

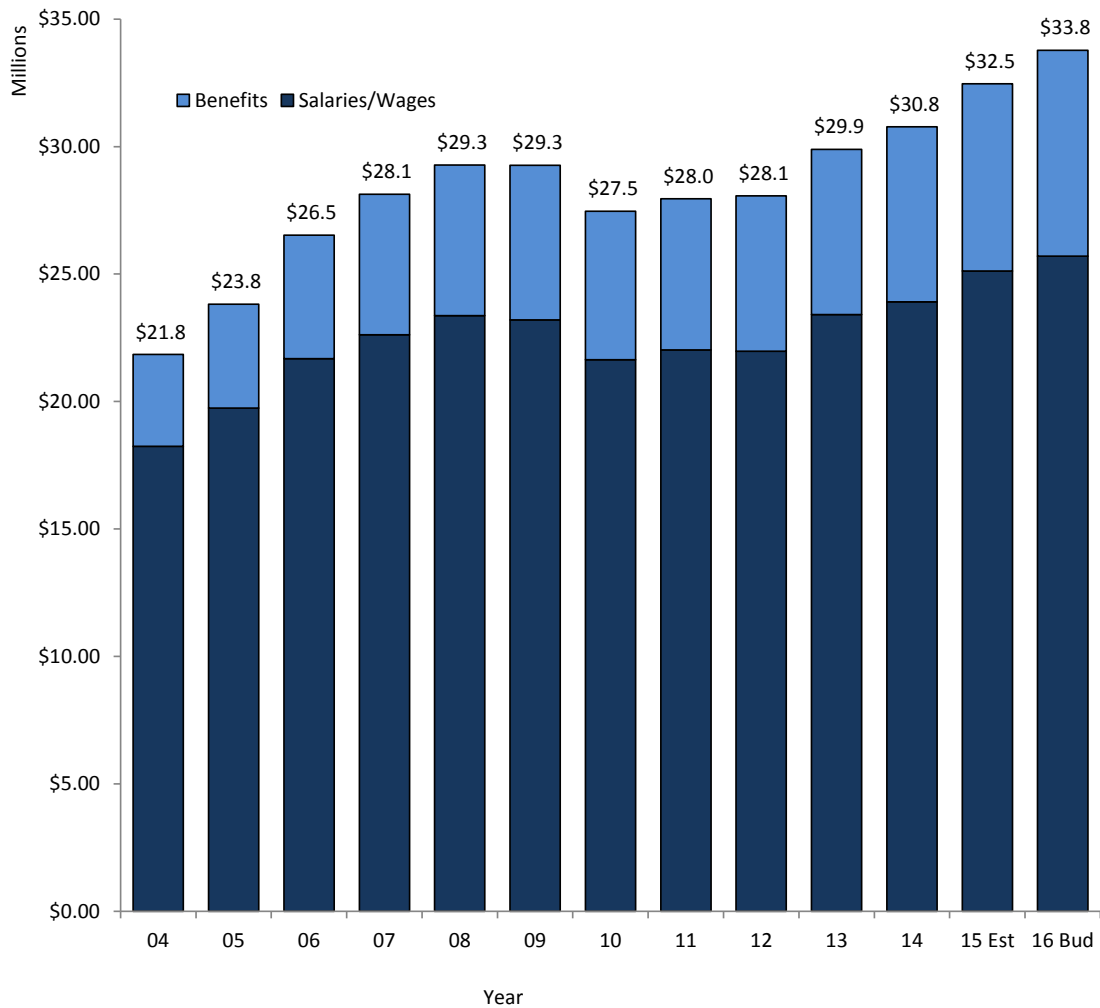
**\$41,366,000**





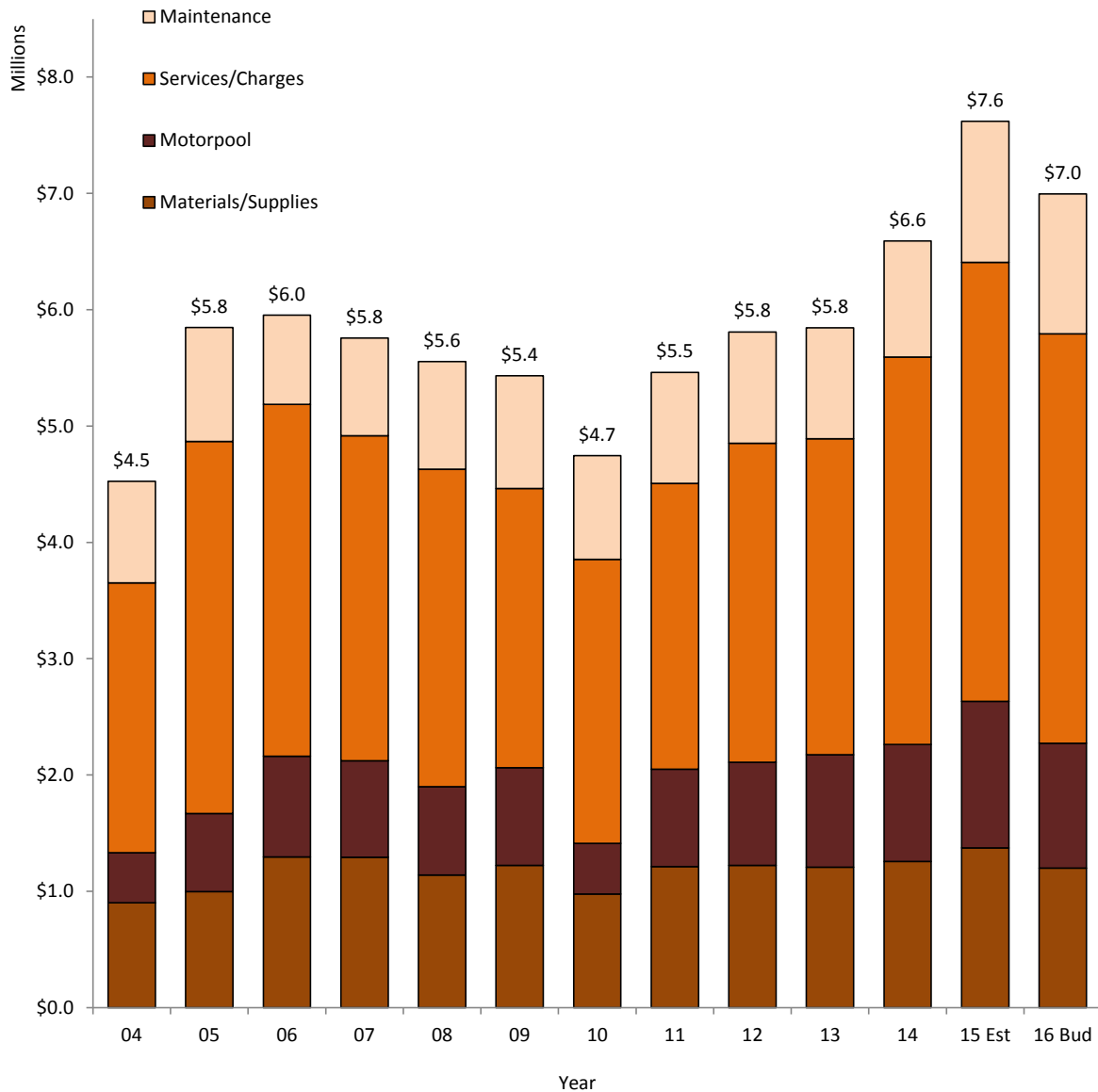
**Personnel Services:** Personnel Services represent the largest category (81.7%) of expense for the City's General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker's Compensation expenses. The Personnel Services category has averaged 4.49% growth per year from 2004 to 2014. A \$415,830 contingency amount has been included in this budget for accrued benefit payouts and potential personnel service adjustments in 2016.

### Personnel Services



**Other Expenses:** Other expenses represent 16.9% of the General Fund expenditures for 2016. Other expenses represent the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 8.5% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 2.9% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.9% of the total General Fund budget. The Motorpool Category represents 2.6% of the total General Fund budget.

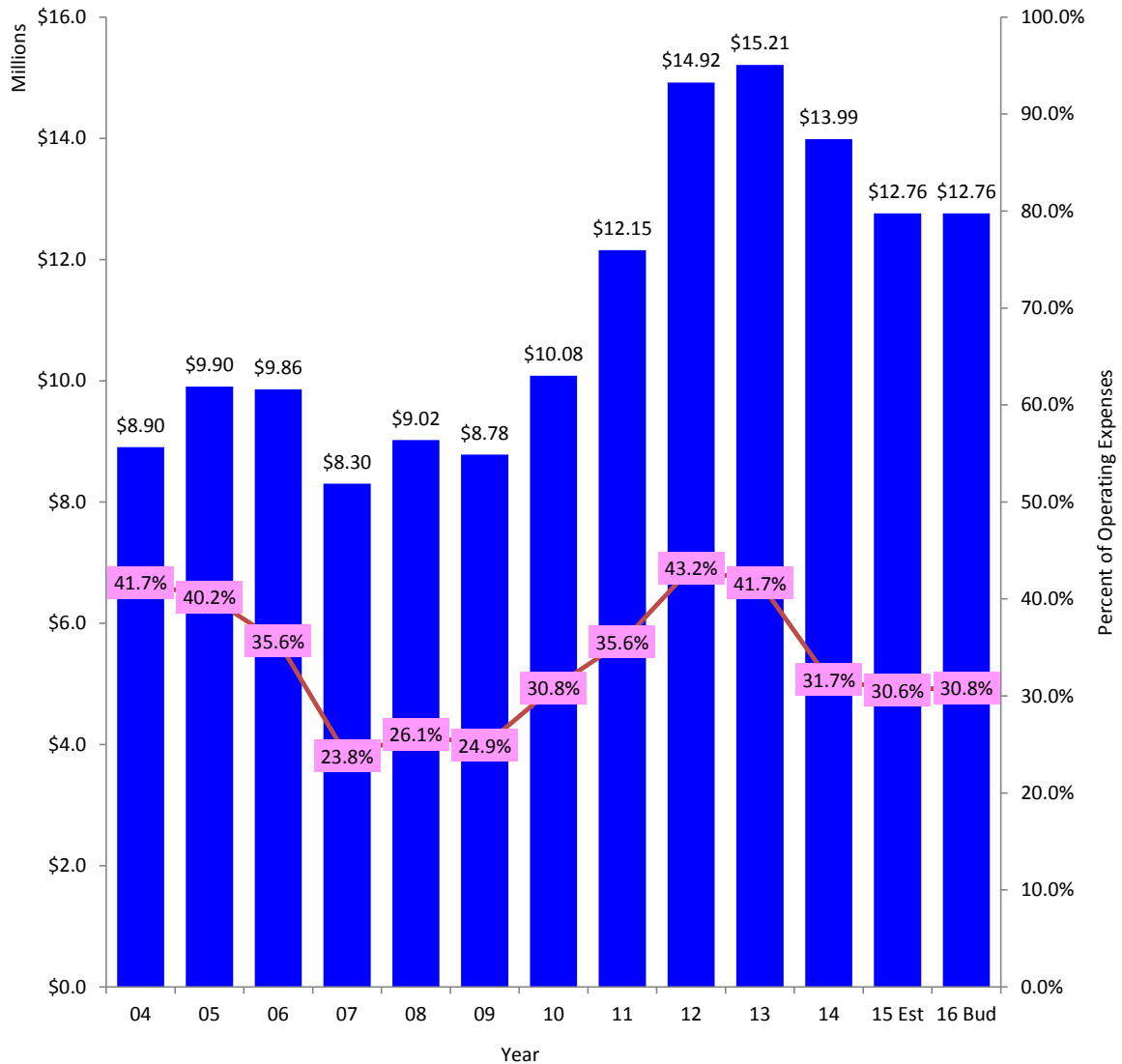
### Other Expenses



## General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.5%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$6,825,390.

**General Fund**  
**Ending Undesignated Fund Balance & % of Expense**



City of Fayetteville, Arkansas  
2016 Operating Budget  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Property Taxes	\$ 1,686,883	\$ 1,750,000	\$ 1,719,000	\$ 3,155,000
Sales Tax - County	12,199,153	12,269,000	12,691,000	12,945,000
Sales Tax - City	11,042,990	11,191,000	11,627,000	11,860,000
Alcoholic Beverage Taxes	609,510	606,000	610,000	609,000
Franchise Fees	5,819,517	5,774,000	5,880,800	5,905,000
Licenses & Permits	1,319,832	1,023,000	1,440,669	1,210,000
Intergovernmental	2,796,543	3,176,141	2,949,731	2,287,000
Charges for Services	1,655,949	1,671,198	1,590,106	1,586,000
Fines & Forfeitures	1,432,076	1,560,664	1,569,848	1,525,000
Investment Earnings	96,800	70,000	88,002	84,000
Other	3,526,461	291,161	273,149	200,000
Total Revenues	<u>42,185,714</u>	<u>39,382,164</u>	<u>40,439,305</u>	<u>41,366,000</u>
<b>Expenses:</b>				
General Government Activity	3,455,374	3,698,666	3,698,666	3,809,126
- Outside Agencies	719,458	740,695	740,695	1,010,826
- Salary Contingency	0	1,055,142	1,055,142	415,830
- Fayetteville Public Library	1,694,765	1,696,200	1,696,200	1,696,200
- Cost Reimbursements	(2,304,002)	(2,480,982)	(2,480,982)	(2,480,982)
Finance and Internal Services Activity	4,873,246	5,472,124	5,472,124	5,780,700
Police Activity	13,307,362	14,918,867	14,918,867	13,687,700
Fire Activity	10,210,489	9,935,276	9,935,276	10,926,700
Community Planning & Engineering	3,783,243	4,132,430	4,132,430	4,200,700
Parks and Recreation Activity	1,813,559	2,006,230	2,006,230	2,029,200
Transfer to Parks Development	0	40,000	40,000	0
Transfer to Water & Sewer	0	74,500	74,500	0
Transfer to Sales Tax Capital	2,713,706	124,872	124,872	0
Transfer to Parking Deck Project	3,660,758	0	0	0
Transfer to Shop	18,000	2,500	2,500	57,000
Transfer to Drug Grant	198,999	249,607	249,607	233,000
Total Expenses	<u>44,144,957</u>	<u>41,666,127</u>	<u>41,666,127</u>	<u>41,366,000</u>
Income / (Loss)	<u>\$ (1,959,243)</u>	<u>\$ (2,283,963)</u>	<u>\$ (1,226,822)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 44,144,957</u>	<u>\$ 41,666,127</u>	<u>\$ 41,666,127</u>	<u>\$ 41,366,000</u>

**FUND BALANCE ANALYSIS**

Beginning Undesignated Fund Balance	\$ 15,210,378	\$ 13,987,667	\$ 13,987,667	\$ 12,760,845
Income / (Loss)	(1,959,243)	(2,283,963)	(1,226,822)	0
Designated FB Change (Increase)	736,532	0	0	0
Ending Undesignated Fund Balance	<u>\$ 13,987,667</u>	<u>\$ 11,703,704</u>	<u>\$ 12,760,845</u>	<u>\$ 12,760,845</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>General Government/Miscellaneous Activity:</b>				
Mayor's Administration Program (0150):				
Personnel Services	\$ 208,882	\$ 206,182	\$ 206,182	\$ 217,742
Materials and Supplies	15,482	5,450	5,450	5,450
Services and Charges	35,704	51,268	51,268	55,708
Maintenance	0	100	100	100
	<u>260,068</u>	<u>263,000</u>	<u>263,000</u>	<u>279,000</u>
City Council Program (0160):				
Personnel Services	108,345	129,477	129,477	139,892
Materials and Supplies	154	625	625	414
Services and Charges	8,381	18,127	18,127	18,494
	<u>116,880</u>	<u>148,229</u>	<u>148,229</u>	<u>158,800</u>
City Attorney Program (0210):				
Personnel Services	279,887	295,688	295,688	305,588
Materials and Supplies	2,234	3,400	3,400	3,400
Services and Charges	12,643	20,012	20,012	20,012
	<u>294,764</u>	<u>319,100</u>	<u>319,100</u>	<u>329,000</u>
City Prosecutor Program (0310):				
Personnel Services	560,268	563,106	563,106	644,451
Materials and Supplies	10,843	9,220	9,220	16,043
Services and Charges	10,167	19,174	19,174	19,670
Maintenance	6,766	7,700	7,700	8,836
	<u>588,044</u>	<u>599,200</u>	<u>599,200</u>	<u>689,000</u>
District Judge Program (0400):				
Personnel Services	152,578	152,696	152,696	157,931
Materials and Supplies	6,167	13,882	13,882	50
Services and Charges	7,771	11,469	11,469	12,619
Maintenance	11,853	12,261	12,261	11,900
	<u>178,369</u>	<u>190,308</u>	<u>190,308</u>	<u>182,500</u>
Communications Program (0550):				
Personnel Services	216,924	216,724	216,724	277,724
Materials and Supplies	3,322	4,961	4,961	4,034
Services and Charges	6,033	7,115	7,115	8,042
	<u>226,279</u>	<u>228,800</u>	<u>228,800</u>	<u>289,800</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Media Services Program (0600):				
Personnel Services	195,702	198,598	198,598	197,774
Materials and Supplies	2,146	7,577	7,577	7,960
Services and Charges	52,161	53,575	53,575	65,118
Motorpool Charges	0	1,242	1,242	1,423
Maintenance	2,120	3,625	3,625	12,725
	<u>252,129</u>	<u>264,617</u>	<u>264,617</u>	<u>285,000</u>
Chief of Staff Program (0700):				
Personnel Services	70,503	65,752	65,752	67,721
Materials and Supplies	3,550	5,375	5,375	5,475
Services and Charges	9,657	10,968	10,968	10,868
Motorpool Charges	2,675	8,605	8,605	8,136
	<u>86,385</u>	<u>90,700</u>	<u>90,700</u>	<u>92,200</u>
Internal Audit Program (1360):				
Personnel Services	29,355	86,000	86,000	94,500
Materials and Supplies	405	600	600	600
Services and Charges	700	3,200	3,200	3,200
	<u>30,460</u>	<u>89,800</u>	<u>89,800</u>	<u>98,300</u>
City Clerk/Treasurer Program (1510):				
Personnel Services	293,788	305,691	305,691	314,391
Materials and Supplies	9,093	13,750	13,750	11,350
Services and Charges	103,448	35,859	35,859	36,259
Maintenance	11,783	8,000	8,000	10,000
	<u>418,112</u>	<u>363,300</u>	<u>363,300</u>	<u>372,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Criminal Cases Program (2010):				
Personnel Services	333,065	335,553	335,553	340,053
Materials and Supplies	3,949	7,732	7,732	7,732
Services and Charges	4,112	6,515	6,515	7,215
	<u>341,126</u>	<u>349,800</u>	<u>349,800</u>	<u>355,000</u>
Probation & Fine Collection Program (2020):				
Personnel Services	20,670	22,042	22,042	22,930
Materials and Supplies	103	350	350	350
Services and Charges	916	1,108	1,108	1,120
	<u>21,689</u>	<u>23,500</u>	<u>23,500</u>	<u>24,400</u>
Small Claims & Civil Cases Program (2030):				
Personnel Services	174,452	229,547	229,547	239,747
Materials and Supplies	2,307	3,600	3,600	3,600
Services and Charges	1,387	1,650	1,650	1,650
Maintenance	0	103	103	103
	<u>178,146</u>	<u>234,900</u>	<u>234,900</u>	<u>245,100</u>
Library Program (5240):				
Services and Charges	17,364	18,799	18,799	18,799
Transfers To Outside Entities	1,677,401	1,677,401	1,677,401	1,677,401
	<u>1,694,765</u>	<u>1,696,200</u>	<u>1,696,200</u>	<u>1,696,200</u>
Miscellaneous Program (6600):				
Personnel Services	0	1,055,142	1,055,142	415,830
Materials and Supplies	11,854	21,837	21,837	14,645
Services and Charges	418,231	474,270	474,270	347,331
Cost allocation	(2,304,002)	(2,480,982)	(2,480,982)	(2,480,982)
Maintenance	14,799	19,305	19,305	28,950
Transfers To Outside Entities	719,458	740,695	740,695	1,010,826
Capital	18,039	18,000	18,000	18,100
Operating Transfers Out	6,392,464	241,872	241,872	57,000
	<u>5,270,843</u>	<u>90,139</u>	<u>90,139</u>	<u>(588,300)</u>
Total General Government/Miscellaneous Activity:	<u>\$ 9,958,059</u>	<u>\$ 4,951,593</u>	<u>\$ 4,951,593</u>	<u>\$ 4,508,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Finance &amp; Internal Services Activity:</b>				
Chief Financial Officer Program (1100):				
Personnel Services	\$ 157,804	\$ 158,158	\$ 158,158	\$ 161,344
Materials and Supplies	114	250	250	250
Services and Charges	3,494	3,906	3,906	3,906
	<u>161,412</u>	<u>162,314</u>	<u>162,314</u>	<u>165,500</u>
Human Resource Operations Program (1210):				
Personnel Services	361,438	354,354	354,354	355,559
Materials and Supplies	4,642	5,090	5,090	4,770
Services and Charges	4,110	13,129	13,129	12,421
Maintenance	0	150	150	150
	<u>370,190</u>	<u>372,723</u>	<u>372,723</u>	<u>372,900</u>
Employee Benefits/Services Program (1220):				
Personnel Services	407,796	500,924	500,924	499,400
Materials and Supplies	(18)	650	650	1,760
Services and Charges	137,337	159,496	159,496	286,213
Maintenance	38,331	44,007	44,007	48,627
	<u>583,446</u>	<u>705,077</u>	<u>705,077</u>	<u>836,000</u>
Accounting & Audit Program (1310):				
Personnel Services	735,432	740,186	740,186	768,236
Materials and Supplies	9,890	9,000	9,000	9,000
Services and Charges	26,432	27,814	27,814	39,864
Maintenance	494	1,000	1,000	1,000
	<u>772,248</u>	<u>778,000</u>	<u>778,000</u>	<u>818,100</u>
Budget & Information Management Program (1330):				
Personnel Services	275,996	270,690	270,690	324,156
Materials and Supplies	2,108	5,143	5,143	5,156
Services and Charges	3,383	5,837	5,837	7,088
Maintenance	20	2,430	2,430	2,100
	<u>281,507</u>	<u>284,100</u>	<u>284,100</u>	<u>338,500</u>
Utilities Management Program (1380):				
Personnel Services	155,019	160,878	160,878	91,600
Materials and Supplies	6,834	11,105	11,105	0
Services and Charges	260,649	309,028	309,028	165,000
Motorpool Charges	3,353	2,989	2,989	0
	<u>425,855</u>	<u>484,000</u>	<u>484,000</u>	<u>256,600</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
General Maintenance Program (1410):				
Personnel Services	366,412	435,418	435,418	459,872
Materials and Supplies	8,925	10,453	10,453	11,228
Services and Charges	17,531	20,244	20,244	25,169
Motorpool Charges	12,521	11,974	11,974	11,020
Maintenance	16,757	25,011	25,011	25,011
	<u>422,146</u>	<u>503,100</u>	<u>503,100</u>	<u>532,300</u>
Janitorial Program (1420):				
Personnel Services	194,327	243,568	243,568	257,368
Materials and Supplies	9,817	13,549	13,549	11,749
Services and Charges	12,185	15,083	15,083	15,083
Maintenance	390	400	400	400
	<u>216,719</u>	<u>272,600</u>	<u>272,600</u>	<u>284,600</u>
Purchasing Program (1610):				
Personnel Services	240,577	240,236	240,236	246,636
Materials and Supplies	1,465	616	616	921
Services and Charges	20,079	21,248	21,248	20,943
	<u>262,121</u>	<u>262,100</u>	<u>262,100</u>	<u>268,500</u>
Information Technology Program (1710):				
Personnel Services	786,083	918,279	918,279	812,129
Materials and Supplies	31,489	49,462	49,462	40,000
Services and Charges	142,040	222,098	222,098	260,187
Motorpool Charges	3,659	4,088	4,088	6,951
Maintenance	414,331	454,183	454,183	413,233
	<u>1,377,602</u>	<u>1,648,110</u>	<u>1,648,110</u>	<u>1,532,500</u>
Geographic Information Systems Program (1720):				
Personnel Services	0	0	0	309,415
Materials and Supplies	0	0	0	3,500
Services and Charges	0	0	0	9,720
Maintenance	0	0	0	52,565
	<u>0</u>	<u>0</u>	<u>0</u>	<u>375,200</u>
Total Finance & Internal Services Activity:	<u>\$ 4,873,246</u>	<u>\$ 5,472,124</u>	<u>\$ 5,472,124</u>	<u>\$ 5,780,700</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Police Activity:</b>				
Central Dispatch Program (2600):				
Personnel Services	\$ 1,232,472	\$ 1,254,254	\$ 1,254,254	\$ 1,333,616
Materials and Supplies	9,795	8,990	8,990	9,190
Services and Charges	62,165	65,746	65,746	67,738
Motorpool Charges	9,474	9,836	9,836	9,198
Maintenance	27,758	34,574	34,574	45,658
Capital	0	70,706	70,706	0
	<u>1,341,664</u>	<u>1,444,106</u>	<u>1,444,106</u>	<u>1,465,400</u>
Police Support Services Program (2900):				
Personnel Services	2,293,669	2,299,888	2,299,888	2,257,110
Materials and Supplies	72,522	72,797	72,797	74,149
Services and Charges	437,112	534,249	534,249	531,244
Motorpool Charges	23,279	28,023	28,023	20,315
Maintenance	176,965	192,450	192,450	228,782
Operating Transfers Out	198,999	249,607	249,607	233,000
	<u>3,202,546</u>	<u>3,377,014</u>	<u>3,377,014</u>	<u>3,344,600</u>
Police Projects Program (2920):				
Personnel Services	329,627	193,011	193,011	0
Materials and Supplies	88,057	103,957	103,957	0
Services and Charges	97,937	134,146	134,146	0
Motorpool Charges	23,579	169,792	169,792	0
Maintenance	3,087	5,467	5,467	0
Transfers To Outside Entities	0	47,957	47,957	0
Capital	69,633	416,077	416,077	0
Contingency/Savings	0	531,661	531,661	0
	<u>611,920</u>	<u>1,602,068</u>	<u>1,602,068</u>	<u>0</u>
Police Patrol Program (2940):				
Personnel Services	7,292,261	7,560,474	7,560,474	8,015,975
Materials and Supplies	307,123	339,508	339,508	341,270
Services and Charges	219,488	255,194	255,194	216,096
Motorpool Charges	495,830	547,146	547,146	493,695
Maintenance	24,364	42,364	42,364	43,064
Capital	10,849	0	0	0
	<u>8,349,915</u>	<u>8,744,686</u>	<u>8,744,686</u>	<u>9,110,100</u>
Total Police Activity:	<u>\$ 13,506,045</u>	<u>\$ 15,167,874</u>	<u>\$ 15,167,874</u>	<u>\$ 13,920,100</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Fire Activity:</b>				
Fire Prevention Program (3010):				
Personnel Services	\$ 469,423	\$ 422,971	\$ 422,971	\$ 446,994
Materials and Supplies	32,666	36,687	36,687	36,587
Services and Charges	8,407	13,127	13,127	14,175
Motorpool Charges	54,537	47,467	47,467	47,344
Maintenance	701	0	0	0
	<u>565,734</u>	<u>520,252</u>	<u>520,252</u>	<u>545,100</u>
Fire Operations Program (3020):				
Personnel Services	8,274,551	8,079,802	8,079,802	8,967,086
Materials and Supplies	157,302	175,118	175,118	174,660
Services and Charges	592,291	464,187	464,187	499,234
Motorpool Charges	158,788	195,538	195,538	241,603
Maintenance	113,362	118,982	118,982	121,217
Capital	0	76,244	76,244	0
Contingency/Savings	0	1,775	1,775	80,000
	<u>9,296,294</u>	<u>9,111,646</u>	<u>9,111,646</u>	<u>10,083,800</u>
Fire Training Program (3030):				
Personnel Services	225,111	190,867	190,867	201,557
Materials and Supplies	8,820	12,134	12,134	10,934
Services and Charges	11,970	27,775	27,775	27,975
Motorpool Charges	15,814	21,824	21,824	23,834
	<u>261,715</u>	<u>252,600</u>	<u>252,600</u>	<u>264,300</u>
Fire Hazardous Materials Program (3040):				
Materials and Supplies	58,623	23,278	23,278	13,138
Services and Charges	14,936	13,539	13,539	8,039
Motorpool Charges	12,150	13,061	13,061	11,423
Maintenance	1,353	1,500	1,500	1,500
	<u>87,062</u>	<u>51,378</u>	<u>51,378</u>	<u>34,100</u>
Total Fire Activity:	<u>\$ 10,210,805</u>	<u>\$ 9,935,876</u>	<u>\$ 9,935,876</u>	<u>\$ 10,927,300</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Community Planning &amp; Engineering Activity:</b>				
Animal Patrol/Emergency Response Program (2710):				
Personnel Services	\$ 295,158	\$ 293,173	\$ 293,173	\$ 305,391
Materials and Supplies	20,375	17,810	17,810	18,030
Services and Charges	11,407	10,618	10,618	10,631
Motorpool Charges	34,104	39,169	39,169	41,188
Maintenance	1,402	1,630	1,630	1,460
	<u>362,446</u>	<u>362,400</u>	<u>362,400</u>	<u>376,700</u>
Animal Shelter Program (2720):				
Personnel Services	275,216	297,957	297,957	291,022
Materials and Supplies	26,079	25,712	25,712	26,112
Services and Charges	50,922	51,875	51,875	53,510
Maintenance	5,179	10,656	10,656	11,156
	<u>357,396</u>	<u>386,200</u>	<u>386,200</u>	<u>381,800</u>
Veterinarian/Clinic Program (2730):				
Personnel Services	111,934	125,984	125,984	133,059
Materials and Supplies	65,806	65,837	65,837	65,837
Services and Charges	3,348	5,729	5,729	3,354
Maintenance	769	450	450	450
	<u>181,857</u>	<u>198,000</u>	<u>198,000</u>	<u>202,700</u>
Animal Services Projects Program (2740):				
Materials and Supplies	5,796	17,932	17,932	0
Services and Charges	0	2,943	2,943	0
Maintenance	3,923	95,204	95,204	0
	<u>9,719</u>	<u>116,079</u>	<u>116,079</u>	<u>0</u>
Development Services Director Program (6200):				
Personnel Services	216,187	226,434	226,434	245,734
Materials and Supplies	130	550	550	602
Services and Charges	537	1,316	1,316	1,264
	<u>216,854</u>	<u>228,300</u>	<u>228,300</u>	<u>247,600</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Engineering Design Services Program (6210):				
Personnel Services	176,789	181,417	181,417	190,689
Materials and Supplies	13,162	16,748	16,748	12,867
Services and Charges	1,252	2,085	2,085	6,570
Motorpool Charges	4,915	4,566	4,566	4,394
Maintenance	592	357	357	80
	<u>196,710</u>	<u>205,173</u>	<u>205,173</u>	<u>214,600</u>
Engineering Operations & Administration Program (6220):				
Personnel Services	496,480	478,711	478,711	502,306
Materials and Supplies	6,764	5,311	5,311	5,301
Services and Charges	18,424	24,646	24,646	24,431
Motorpool Charges	3,740	3,407	3,407	4,912
Maintenance	1,036	204	204	150
	<u>526,444</u>	<u>512,279</u>	<u>512,279</u>	<u>537,100</u>
Engineering Land Acquisition Program (6230):				
Personnel Services	94,305	82,200	82,200	62,500
Materials and Supplies	457	970	970	800
Services and Charges	320	830	830	1,000
Maintenance	500	0	0	0
	<u>95,582</u>	<u>84,000</u>	<u>84,000</u>	<u>64,300</u>
Engineering Public Construction Program (6240):				
Personnel Services	228,713	291,032	291,032	283,585
Materials and Supplies	11,182	12,373	12,373	12,325
Services and Charges	1,584	3,085	3,085	3,085
Motorpool Charges	19,841	21,058	21,058	19,405
Maintenance	500	0	0	0
	<u>261,820</u>	<u>327,548</u>	<u>327,548</u>	<u>318,400</u>
City Planning Program (6300):				
Personnel Services	372,038	385,679	385,679	457,724
Materials and Supplies	9,866	16,056	16,056	17,265
Services and Charges	23,976	32,145	32,145	23,585
Motorpool Charges	7,260	6,071	6,071	7,276
Maintenance	2,085	350	350	350
	<u>415,225</u>	<u>440,301</u>	<u>440,301</u>	<u>506,200</u>
Planning Commission Program (6305):				
Personnel Services	42,388	43,652	43,652	43,605
Services and Charges	648	13,798	13,798	2,095
	<u>43,036</u>	<u>57,450</u>	<u>57,450</u>	<u>45,700</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Sustainability & Resilience Program (6310):				
Personnel Services	217,919	225,758	225,758	233,558
Materials and Supplies	1,025	1,850	1,850	2,000
Services and Charges	16,084	9,792	9,792	8,542
Maintenance	9,849	9,500	9,500	9,600
	<u>244,877</u>	<u>246,900</u>	<u>246,900</u>	<u>253,700</u>
Building Safety Program (6400):				
Personnel Services	425,500	469,287	469,287	537,649
Materials and Supplies	11,479	18,803	18,803	17,406
Services and Charges	16,299	26,258	26,258	28,570
Motorpool Charges	18,811	20,737	20,737	20,075
Maintenance	5,381	1,615	1,615	700
	<u>477,470</u>	<u>536,700</u>	<u>536,700</u>	<u>604,400</u>
Code Compliance Program (6420):				
Personnel Services	355,147	374,242	374,242	390,580
Materials and Supplies	7,834	10,930	10,930	10,774
Services and Charges	17,073	33,667	33,667	31,523
Motorpool Charges	13,753	12,261	12,261	14,623
	<u>393,807</u>	<u>431,100</u>	<u>431,100</u>	<u>447,500</u>
Total Community Planning & Engineering Activity:	<u>\$ 3,783,243</u>	<u>\$ 4,132,430</u>	<u>\$ 4,132,430</u>	<u>\$ 4,200,700</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
General Fund (1010)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Parks &amp; Recreation Activity:</b>				
Swimming Pool Program (5210):				
Personnel Services	\$ 86,774	\$ 103,600	\$ 103,600	\$ 104,338
Materials and Supplies	11,091	14,329	14,329	14,136
Services and Charges	20,595	19,130	19,130	19,130
Motorpool Charges	1,177	750	750	1,312
Maintenance	7,503	4,091	4,091	4,284
	<u>127,140</u>	<u>141,900</u>	<u>141,900</u>	<u>143,200</u>
Parks Administration/Recreation Programs Program (5220):				
Personnel Services	478,033	486,445	486,445	493,296
Materials and Supplies	84,204	84,932	84,932	84,801
Services and Charges	99,872	129,134	129,134	117,754
Motorpool Charges	6,834	9,700	9,700	9,649
	<u>668,943</u>	<u>710,211</u>	<u>710,211</u>	<u>705,500</u>
Lake Maintenance Program (5250):				
Personnel Services	7,554	8,327	8,327	7,817
Materials and Supplies	2,495	2,311	2,311	2,311
Services and Charges	71,168	72,400	72,400	73,079
Motorpool Charges	454	282	282	513
Maintenance	951	1,180	1,180	1,180
	<u>82,622</u>	<u>84,500</u>	<u>84,500</u>	<u>84,900</u>
Parks Maintenance Program (5260):				
Personnel Services	338,208	379,997	379,997	428,416
Materials and Supplies	86,871	77,750	77,750	71,520
Services and Charges	174,209	227,650	227,650	251,746
Motorpool Charges	79,303	77,862	77,862	72,797
Cost allocation	(6,153)	(6,988)	(6,988)	(5,270)
Maintenance	90,554	111,399	111,399	112,591
	<u>762,992</u>	<u>867,670</u>	<u>867,670</u>	<u>931,800</u>
Yvonne Richardson Community Center Program (5280):				
Personnel Services	116,572	121,362	121,362	125,605
Materials and Supplies	9,699	7,265	7,265	7,130
Services and Charges	43,021	69,239	69,239	26,588
Motorpool Charges	1,294	938	938	1,482
Maintenance	1,276	3,145	3,145	2,995
	<u>171,862</u>	<u>201,949</u>	<u>201,949</u>	<u>163,800</u>
Total Parks & Recreation Activity:	<u>\$ 1,813,559</u>	<u>\$ 2,006,230</u>	<u>\$ 2,006,230</u>	<u>\$ 2,029,200</u>
Total Fund	<u>\$ 44,144,957</u>	<u>\$ 41,666,127</u>	<u>\$ 41,666,127</u>	<u>\$ 41,366,000</u>

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## Street Fund (2100)

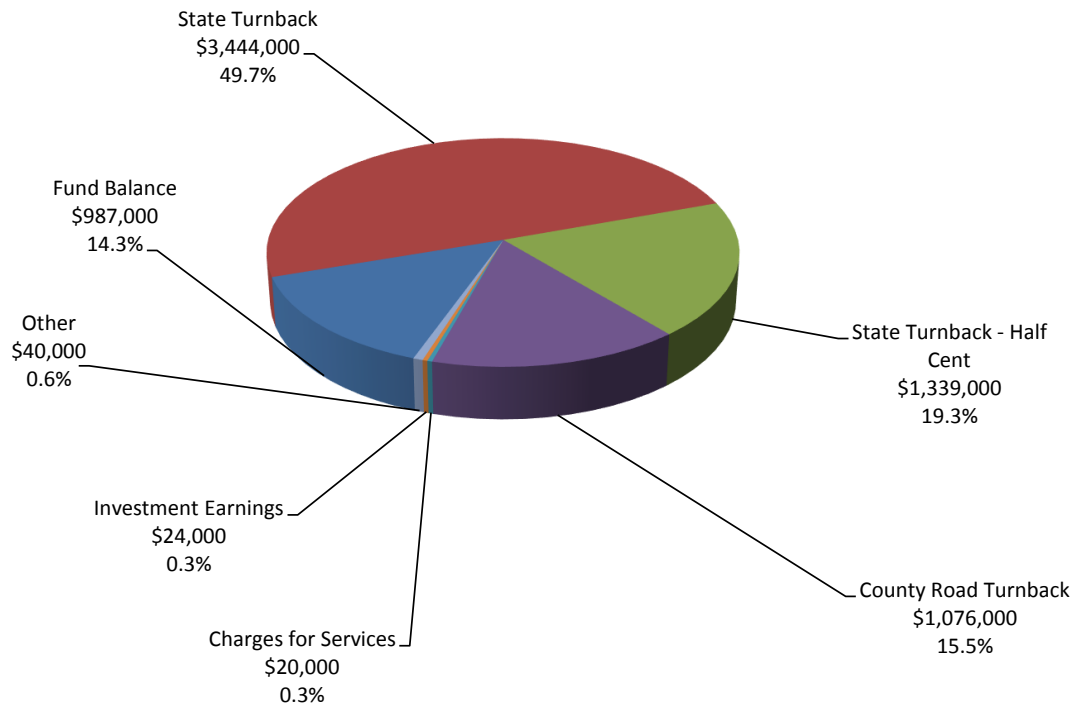
The **Street Fund** is primarily financed by two turnback revenues received from the State of Arkansas and the turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

### Street Fund Revenues

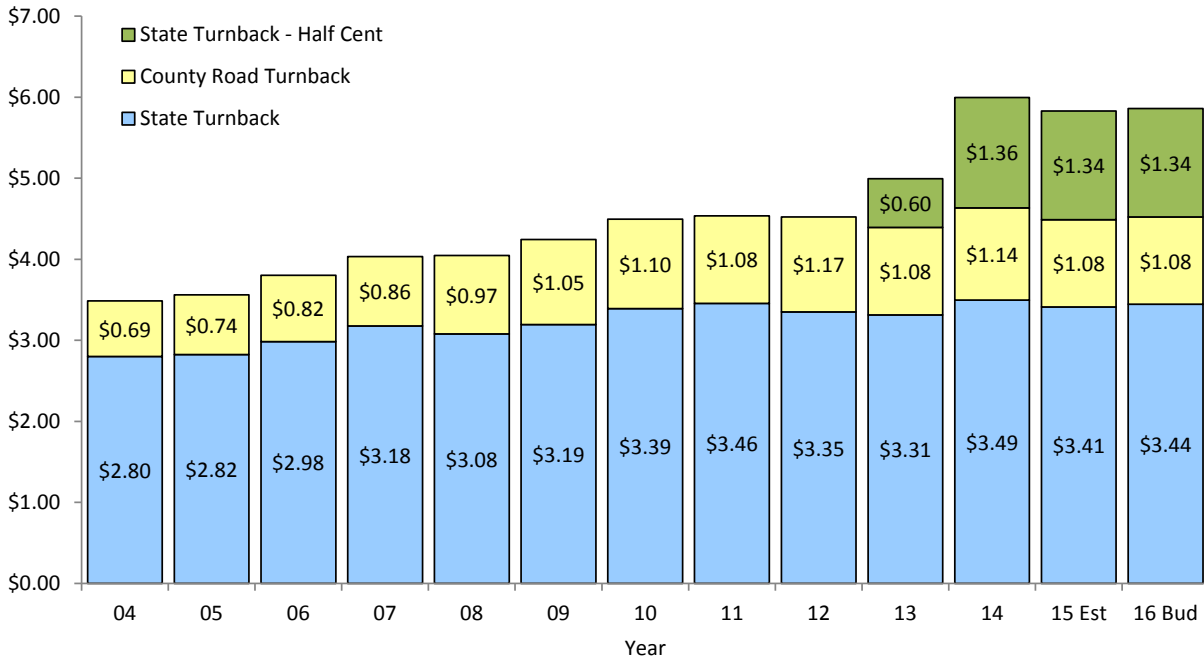
Revenues for Street Fund are forty-nine percent motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. Projections for 2016 are based on the per capita rate of \$65.00 from the State and calculated based on the 2010 census population of 73,580. The City also receives \$1.3 million in State Turnback from the State's half cent per gallon tax.

The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2016 county levy is 1.1 mil, with a maximum of 3.0 mil.

**Sources of Funds for 2016**  
**\$ 6,930,000**



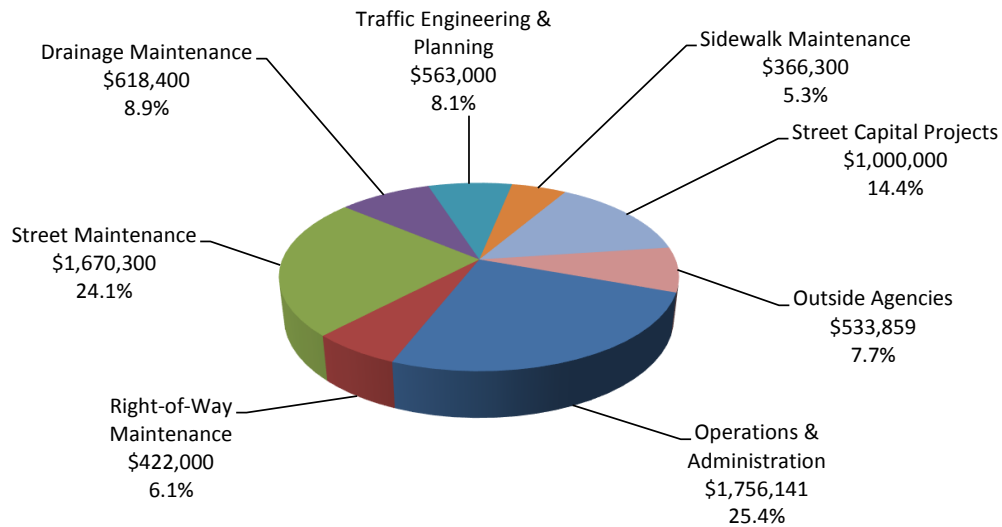
### Street Fund Revenue History



### Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund. There is \$500,000 budgeted in sidewalk improvements in the street capital project as well as \$500,000 for the Willow Bend Project.

### Uses of Funds for 2016 \$ 6,930,000



City of Fayetteville, Arkansas  
2016 Operating Budget  
Street Fund (2100)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Intergovernmental (Grants)	\$ 34,500	\$ 0	\$ 0	\$ 0
State Turnback	3,494,994	3,464,000	3,412,400	3,444,000
State Turnback - Half Cent	1,362,674	1,349,000	1,339,000	1,339,000
County Road Turnback	1,138,805	1,072,000	1,076,100	1,076,000
Charges for Services	140,526	133,500	59,763	20,000
Investment Earnings	28,733	18,300	25,100	24,000
Other	32,097	39,168	40,472	40,000
Total Revenues	<u>6,232,329</u>	<u>6,075,968</u>	<u>5,952,835</u>	<u>5,943,000</u>
<b>Expenses:</b>				
Operations & Administration	1,534,233	1,906,866	1,906,866	1,756,141
Right-of-Way Maintenance	283,833	433,793	433,793	422,000
Street Maintenance	1,442,914	1,665,397	1,665,397	1,670,300
Drainage Maintenance	636,638	573,053	573,053	618,400
Traffic Engineering & Planning	581,209	597,867	597,867	563,000
Sidewalk Maintenance	315,844	317,759	317,759	366,300
Street Capital Projects	650,855	2,041,144	2,041,144	1,000,000
Outside Agencies	458,694	513,759	513,759	533,859
Transfer to Shop	12,000	0	0	0
Total Expenses	<u>5,916,220</u>	<u>8,049,638</u>	<u>8,049,638</u>	<u>6,930,000</u>
Income / (Loss)	<u>\$ 316,109</u>	<u>\$ (1,973,670)</u>	<u>\$ (2,096,803)</u>	<u>\$ (987,000)</u>
Total Budget	<u>\$ 5,916,220</u>	<u>\$ 8,049,638</u>	<u>\$ 8,049,638</u>	<u>\$ 6,930,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 3,597,837	\$ 3,913,946	\$ 3,913,946	\$ 1,817,143
Income / (Loss)	316,109	(1,973,670)	(2,096,803)	(987,000)
Ending Undesignated Fund Balance	<u>\$ 3,913,946</u>	<u>\$ 1,940,276</u>	<u>\$ 1,817,143</u>	<u>\$ 830,143</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Street Fund (2100)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Transportation Services Activity:</b>				
Operations & Administration Program (4100):				
Personnel Services	\$ 584,235	\$ 858,284	\$ 858,284	\$ 714,341
Materials and Supplies	33,326	38,488	38,488	39,688
Services and Charges	787,608	909,892	909,892	902,929
Motorpool Charges	10,513	13,868	13,868	19,878
Cost allocation	39,835	42,828	42,828	42,828
Maintenance	78,716	36,006	36,006	36,477
Transfers To Outside Entities	458,694	513,759	513,759	533,859
Capital	0	7,500	7,500	0
	<u>1,992,927</u>	<u>2,420,625</u>	<u>2,420,625</u>	<u>2,290,000</u>
Right-of-Way Maintenance Program (4110):				
Personnel Services	169,670	286,632	286,632	271,714
Materials and Supplies	24,447	40,277	40,277	42,277
Services and Charges	36	1,500	1,500	0
Motorpool Charges	89,359	103,484	103,484	106,109
Maintenance	321	1,900	1,900	1,900
	<u>283,833</u>	<u>433,793</u>	<u>433,793</u>	<u>422,000</u>
Street Maintenance Program (4120):				
Personnel Services	793,688	752,523	752,523	745,784
Materials and Supplies	314,284	326,510	326,510	307,137
Services and Charges	6,283	500	500	1,500
Motorpool Charges	950,686	1,108,664	1,108,664	1,137,134
Cost allocation	(657,997)	(536,764)	(536,764)	(535,219)
Maintenance	35,970	13,964	13,964	13,964
Operating Transfers Out	12,000	0	0	0
	<u>1,454,914</u>	<u>1,665,397</u>	<u>1,665,397</u>	<u>1,670,300</u>
Drainage Maintenance Program (4130):				
Personnel Services	400,674	324,072	324,072	350,362
Materials and Supplies	91,931	96,230	96,230	112,429
Services and Charges	2,473	6,750	6,750	4,750
Motorpool Charges	137,246	144,127	144,127	148,985
Maintenance	4,314	1,874	1,874	1,874
	<u>636,638</u>	<u>573,053</u>	<u>573,053</u>	<u>618,400</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Street Fund (2100)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Traffic Engineering & Planning Program (5315):				
Personnel Services	389,550	326,638	326,638	303,010
Materials and Supplies	105,612	120,394	120,394	115,435
Services and Charges	1,877	2,000	2,000	2,000
Motorpool Charges	52,908	56,567	56,567	60,755
Maintenance	31,262	92,268	92,268	81,800
	<u>581,209</u>	<u>597,867</u>	<u>597,867</u>	<u>563,000</u>
Street Capital Projects Program (5500):				
Materials and Supplies	0	4,388	4,388	0
Services and Charges	0	431,270	431,270	0
Cost allocation	0	16,687	16,687	0
Maintenance	280,763	277,237	277,237	0
Capital	370,092	1,311,562	1,311,562	1,000,000
	<u>650,855</u>	<u>2,041,144</u>	<u>2,041,144</u>	<u>1,000,000</u>
Trail Construction Program (5520):				
Materials and Supplies	51,200	54,810	54,810	54,810
Motorpool Charges	185,106	186,608	186,608	225,505
Cost allocation	(236,306)	(241,418)	(241,418)	(280,315)
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Sidewalks Program (5530):				
Personnel Services	196,320	200,120	200,120	176,184
Materials and Supplies	27,196	30,762	30,762	59,762
Services and Charges	316	0	0	0
Motorpool Charges	106,385	97,564	97,564	145,041
Cost allocation	(18,295)	(16,687)	(16,687)	(16,687)
Maintenance	3,922	6,000	6,000	2,000
	<u>315,844</u>	<u>317,759</u>	<u>317,759</u>	<u>366,300</u>
Total Transportation Services Activity:	<u>\$ 5,916,220</u>	<u>\$ 8,049,638</u>	<u>\$ 8,049,638</u>	<u>\$ 6,930,000</u>
Total Fund	<u>\$ 5,916,220</u>	<u>\$ 8,049,638</u>	<u>\$ 8,049,638</u>	<u>\$ 6,930,000</u>

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## **Parking Fund (2130)**

The **Parking Fund** accounts for funds received from meter revenues and parking lot rentals. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue. Payments for contractual services provided to the City by The Walton Arts Center are also made from the Parking Fund.

For 2016, this fund is expected to have an increase in fund balance of \$102,000 based on a 20% increase in parking revenue generated by the new parking deck.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Parking Fund (2130)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Downtown District Parking Revenue	\$ 538,111	\$ 531,850	\$ 575,525	\$ 569,980
Entertainment District Parking Revenue	1,040,156	1,029,460	941,050	1,145,120
Investment Earnings	4,536	3,600	2,326	1,800
Other	(1,574)	1,090	465	1,100
Total Revenues	<u>1,581,229</u>	<u>1,566,000</u>	<u>1,519,366</u>	<u>1,718,000</u>
<b>Expenses:</b>				
Downtown District Parking	464,072	533,328	533,328	563,757
Entertainment District Parking	245,906	288,015	288,015	291,543
Spring Street Municipal Parking Deck	50,392	100,107	100,107	80,410
Transfer to Walton Arts Center	250,000	250,000	250,000	250,000
Principal Payment	143,722	97,424	97,424	0
Interest Expense	3,510	733	733	0
Parking Lot Improvements	18,445	97,582	97,582	70,000
Transfer to Parking Deck Bond	299,148	315,027	315,027	360,290
Transfer to Parking Deck Project	134,558	100,000	100,000	0
Total Expenses	<u>1,609,753</u>	<u>1,782,216</u>	<u>1,782,216</u>	<u>1,616,000</u>
Income / (Loss)	<u>\$ (28,524)</u>	<u>\$ (216,216)</u>	<u>\$ (262,850)</u>	<u>\$ 102,000</u>
Total Budget	<u>\$ 1,609,753</u>	<u>\$ 1,782,216</u>	<u>\$ 1,782,216</u>	<u>\$ 1,616,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 271,002	\$ 386,200	\$ 386,200	\$ 220,774
Income / (Loss)	(28,524)	(216,216)	(262,850)	102,000
Reduction of Interfund Loan Liability	143,722	97,424	97,424	0
Ending Undesignated Fund Balance	<u>\$ 386,200</u>	<u>\$ 267,408</u>	<u>\$ 220,774</u>	<u>\$ 322,774</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Parking Fund (2130)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Transportation Services Activity:</b>				
Off-Street Parking Program (9130):				
Personnel Services	\$ 254,211	\$ 263,892	\$ 263,892	\$ 269,237
Materials and Supplies	23,637	38,506	38,506	49,105
Services and Charges	82,975	74,018	74,018	80,423
Motorpool Charges	3,512	3,398	3,398	3,068
Cost allocation	0	8,364	8,364	8,364
Maintenance	35,548	49,150	49,150	52,125
Transfers To Outside Entities	64,189	96,000	96,000	101,435
Capital	18,445	97,582	97,582	70,000
	<u>482,517</u>	<u>630,910</u>	<u>630,910</u>	<u>633,757</u>
Entertainment District Parking Program (9131):				
Personnel Services	121,525	149,848	149,848	150,949
Materials and Supplies	11,089	9,838	9,838	10,938
Services and Charges	85,359	90,440	90,440	114,411
Motorpool Charges	6,048	6,740	6,740	4,601
Maintenance	21,885	31,149	31,149	10,644
Debt Service	147,232	98,157	98,157	0
Transfers To Outside Entities	250,000	250,000	250,000	250,000
Operating Transfers Out	433,706	415,027	415,027	0
	<u>1,076,844</u>	<u>1,051,199</u>	<u>1,051,199</u>	<u>541,543</u>
Spring Street Municipal Parking Deck Program (9132):				
Personnel Services	0	0	0	27,230
Services and Charges	50,392	100,107	100,107	51,120
Maintenance	0	0	0	2,060
Operating Transfers Out	0	0	0	360,290
	<u>50,392</u>	<u>100,107</u>	<u>100,107</u>	<u>440,700</u>
Total Transportation Services Activity:	<u>\$ 1,609,753</u>	<u>\$ 1,782,216</u>	<u>\$ 1,782,216</u>	<u>\$ 1,616,000</u>
Total Fund	<u>\$ 1,609,753</u>	<u>\$ 1,782,216</u>	<u>\$ 1,782,216</u>	<u>\$ 1,616,000</u>

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## **Community Development Block Grant Fund (2180)**

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development. Amounts budgeted for 2015 represent the remaining portion of the 2015 entitlement expected to carry forward into the 2016 budget.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Community Development Block Grant Fund (2180)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Community Development Grant Funding	\$ 576,790	\$ 1,229,960	\$ 1,229,960	\$ 556,000
Other	7,467	1,697	1,697	0
CDBG Program Income	32,912	19,213	18,252	0
Total Revenues	<u>617,169</u>	<u>1,250,870</u>	<u>1,249,909</u>	<u>556,000</u>
<b>Expenses:</b>				
Administration & Planning	73,901	183,220	183,220	76,900
Housing Services	393,222	835,741	835,741	283,200
Redevelopment	44,717	155,969	155,969	54,400
Public Service	56,069	52,786	52,786	61,500
Public Facilities & Improvements	29,550	47,311	47,311	80,000
Total Expenses	<u>597,459</u>	<u>1,275,027</u>	<u>1,275,027</u>	<u>556,000</u>
Income / (Loss)	<u>\$ 19,710</u>	<u>\$ (24,157)</u>	<u>\$ (25,118)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 597,459</u>	<u>\$ 1,275,027</u>	<u>\$ 1,275,027</u>	<u>\$ 556,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 5,408	\$ 25,118	\$ 25,118	\$ 0
Income / (Loss)	19,710	(24,157)	(25,118)	0
Ending Undesignated Fund Balance	<u>\$ 25,118</u>	<u>\$ 961</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Community Development Block Grant Fund (2180)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Community Planning &amp; Engineering Activity:</b>				
Administration & Planning Program (4930):				
Personnel Services	\$ 63,512	\$ 68,309	\$ 68,309	\$ 64,830
Materials and Supplies	100	10,883	10,883	3,491
Other Services & Charges	10,289	104,028	104,028	8,579
	<u>73,901</u>	<u>183,220</u>	<u>183,220</u>	<u>76,900</u>
 Housing Services Program (4940):				
Personnel Services	74,610	82,891	82,891	68,043
Materials and Supplies	6,566	9,993	9,993	3,428
Other Services & Charges	309,107	740,725	740,725	209,828
Motorpool Charges	2,939	2,132	2,132	1,901
	<u>393,222</u>	<u>835,741</u>	<u>835,741</u>	<u>283,200</u>
 Redevelopment Program (4945):				
Personnel Services	18,625	62,947	62,947	46,281
Materials and Supplies	8,030	31,836	31,836	1,820
Other Services & Charges	13,819	56,301	56,301	702
Motorpool Charges	4,243	4,885	4,885	5,597
	<u>44,717</u>	<u>155,969</u>	<u>155,969</u>	<u>54,400</u>
 Public Services Program (4970):				
Other Services & Charges	56,069	52,786	52,786	61,500
	<u>56,069</u>	<u>52,786</u>	<u>52,786</u>	<u>61,500</u>
 Public Facilities & Improvements Program (4990):				
Other Services & Charges	29,550	47,311	47,311	80,000
	<u>29,550</u>	<u>47,311</u>	<u>47,311</u>	<u>80,000</u>
 Total Community Planning & Engineering Activity:	<u>\$ 597,459</u>	<u>\$ 1,275,027</u>	<u>\$ 1,275,027</u>	<u>\$ 556,000</u>
 Total Fund	<u>\$ 597,459</u>	<u>\$ 1,275,027</u>	<u>\$ 1,275,027</u>	<u>\$ 556,000</u>

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## **Special State Grants Fund (2230)**

The **Special State Grants Fund** accounts for new grants which represent new grant programs funded by the State and will be budgeted and accounted for in this fund.

In 2013, a grant was received from the National Endowment of the Arts for a streetscape design project on School Avenue.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Special State Grants Fund (2230)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Revenues:				
Intergovernmental (Grants)	\$ 65,946	\$ 34,054	\$ 34,054	\$ 0
Total Revenues	<u>65,946</u>	<u>34,054</u>	<u>34,054</u>	<u>0</u>
Expenses:				
NEA School Street Grant	65,946	34,054	34,054	0
Total Expenses	<u>65,946</u>	<u>34,054</u>	<u>34,054</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 65,946</u>	<u>\$ 34,054</u>	<u>\$ 34,054</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>



City of Fayetteville, Arkansas  
 2016 Operating Budget (Category Summary)  
 Special State Grants Fund (2230)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
NEA School Street Grant Program (8002):				
Services and Charges	\$ 65,946	\$ 34,054	\$ 34,054	\$ 0
	65,946	34,054	34,054	0
 Total Citywide Activity:	 \$ 65,946	 \$ 34,054	 \$ 34,054	 \$ 0
 Total Fund	 \$ 65,946	 \$ 34,054	 \$ 34,054	 \$ 0

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## **Energy Block Grant Fund (2240)**

The **Energy Block Grant Fund** was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act. These funds were used to develop several greenhouse gas (GHG) reduction projects. The only project that is currently active is the Community Revolving Loan Fund, which loaned money to three local non-profit organizations to complete energy conservation retrofits on their facilities. The non-profits are repaying these loans over a 10 year period. When the loans mature in 2022, the City may use the repaid funds for energy conservation or renewable energy projects on city facilities.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Energy Block Grant Fund (2240)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Revenues:				
Investment Earnings	\$ 1,694	\$ 1,400	\$ 1,367	\$ 1,400
Other	20,788	20,600	20,739	20,600
Total Revenues	<u>22,482</u>	<u>22,000</u>	<u>22,106</u>	<u>22,000</u>
Expenses:				
Energy Block Grant	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ 22,482</u>	<u>\$ 22,000</u>	<u>\$ 22,106</u>	<u>\$ 22,000</u>
Total Budget	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 40,120	\$ 62,602	\$ 62,602	\$ 84,708
Income / (Loss)	22,482	22,000	22,106	22,000
Ending Undesignated Fund Balance	<u>\$ 62,602</u>	<u>\$ 84,602</u>	<u>\$ 84,708</u>	<u>\$ 106,708</u>

City of Fayetteville, Arkansas  
 2016 Operating Budget (Category Summary)  
 Energy Block Grant Fund (2240)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Energy Block Grant Program (9240):				
Materials and Supplies	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
	0	0	0	0
 Total Fund	 \$ <u>0</u>	 \$ <u>0</u>	 \$ <u>0</u>	 \$ <u>0</u>

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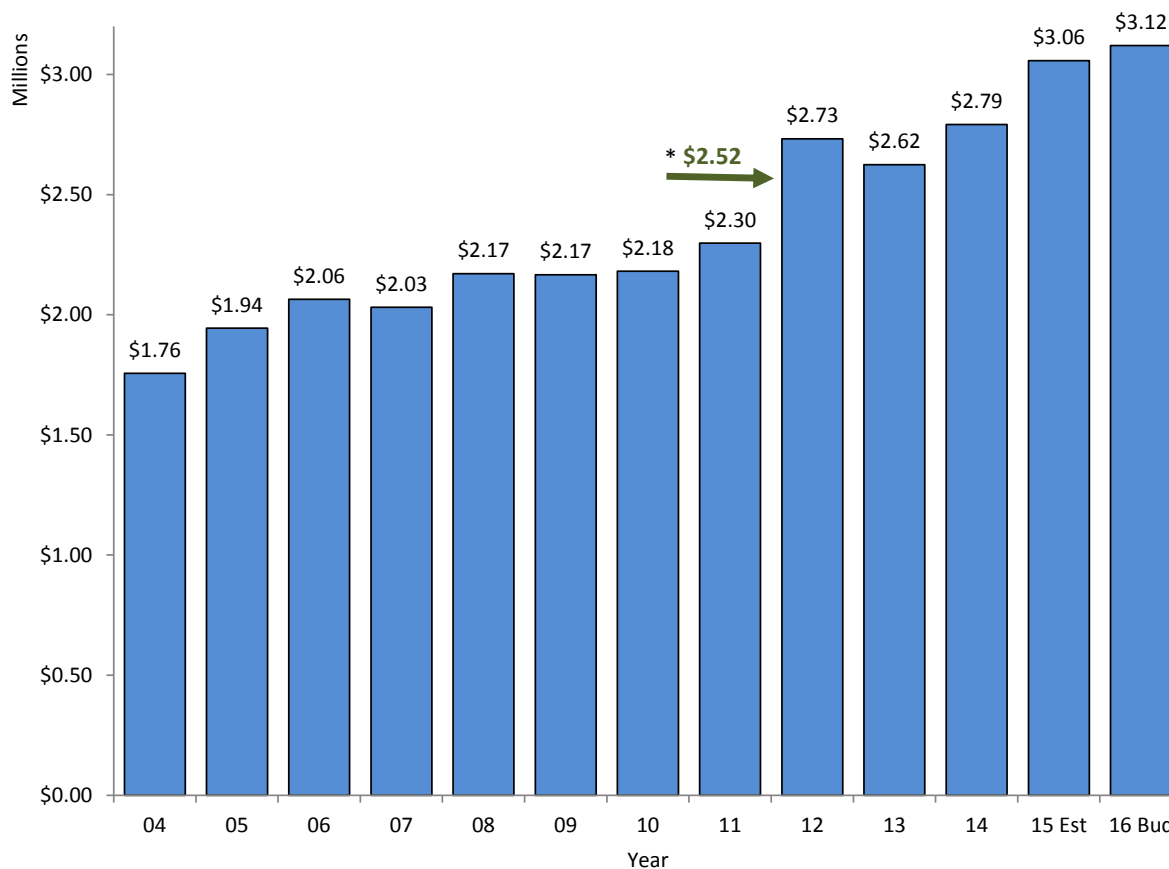
## Parks Development Fund (2250)

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$3.2 million in planned expenditures for 2016 includes \$879,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for capital projects and maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted.

The HMR tax revenues are expected to grow approximately 2% in 2016 compared to estimated 2015.

**Parks Development Fund  
Hotel-Motel-Restaurant (HMR) Tax Revenue**



\* Actual collections for the 12 month period were \$2,521,145. The amount of \$2,732,283 is due to a one time change in account recognition basis used for the production of the 2012 financial statements. This resulted in the recognition of one extra month's collection of revenue in 2012.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Parks Development Fund (2250)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Hotel, Motel, and Restaurant Taxes	\$ 2,792,133	\$ 2,749,000	\$ 3,057,000	\$ 3,120,000
Intergovernmental	0	50,000	50,000	0
Charges for Services	8,097	66,000	74,000	74,000
Greenspace Fees Contribution	467,059	706,357	706,355	0
Investment Earnings	50,913	24,000	42,500	36,000
Other	12,095	151,000	151,000	21,000
Transfer from General	0	40,000	40,000	0
Total Revenues	<u>3,330,297</u>	<u>3,786,357</u>	<u>4,120,855</u>	<u>3,251,000</u>
<b>Expenses:</b>				
Parks Development Program	1,771,911	2,084,500	1,936,828	2,186,000
Parks Development Capital	1,574,578	6,171,445	6,171,445	879,000
Parks Development Greenspace Capital	467,059	706,355	706,355	0
Transfer to Shop	0	0	0	90,000
Total Expenses	<u>3,813,548</u>	<u>8,962,300</u>	<u>8,814,628</u>	<u>3,155,000</u>
Income / (Loss)	<u>\$ (483,251)</u>	<u>\$ (5,175,943)</u>	<u>\$ (4,693,773)</u>	<u>\$ 96,000</u>
Total Budget	<u>\$ 3,813,548</u>	<u>\$ 8,962,300</u>	<u>\$ 8,814,628</u>	<u>\$ 3,155,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Designated Fund Balance	\$ 6,124,823	\$ 5,641,572	\$ 5,641,572	\$ 947,799
Income / (Loss)	(483,251)	(5,175,943)	(4,693,773)	96,000
Ending Designated Fund Balance	<u>\$ 5,641,572</u>	<u>\$ 465,629</u>	<u>\$ 947,799</u>	<u>\$ 1,043,799</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Parks Development Fund (2250)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Parks &amp; Recreation Activity:</b>				
Parks Development Program (9250):				
Personnel Services	\$ 1,295,877	\$ 1,562,983	\$ 1,421,178	\$ 1,636,294
Materials and Supplies	55,989	69,897	64,030	73,553
Services and Charges	72,635	78,290	78,290	87,064
Motorpool Charges	242,527	245,282	245,282	254,541
Cost allocation	87,948	94,548	94,548	94,548
Maintenance	16,935	20,000	20,000	20,000
Contingency/Savings	0	13,500	13,500	20,000
Operating Transfers	0	0	0	90,000
	<u>1,771,911</u>	<u>2,084,500</u>	<u>1,936,828</u>	<u>2,276,000</u>
Parks Development Capital Program (9255):				
Materials and Supplies	6,703	72,670	72,670	0
Services and Charges	856,108	198,100	198,100	0
Maintenance	12,548	9,670	9,670	0
Capital	699,219	5,891,005	5,891,005	879,000
	<u>1,574,578</u>	<u>6,171,445</u>	<u>6,171,445</u>	<u>879,000</u>
Parks Development Capital Greenspace Program (9256):				
Materials and Supplies	21,086	0	0	0
Services and Charges	445,852	0	0	0
Maintenance	121	0	0	0
Capital	0	706,355	706,355	0
	<u>467,059</u>	<u>706,355</u>	<u>706,355</u>	<u>0</u>
Total Parks & Recreation Activity:	<u>\$ 3,813,548</u>	<u>\$ 8,962,300</u>	<u>\$ 8,814,628</u>	<u>\$ 3,155,000</u>
Total Fund	<u>\$ 3,813,548</u>	<u>\$ 8,962,300</u>	<u>\$ 8,814,628</u>	<u>\$ 3,155,000</u>

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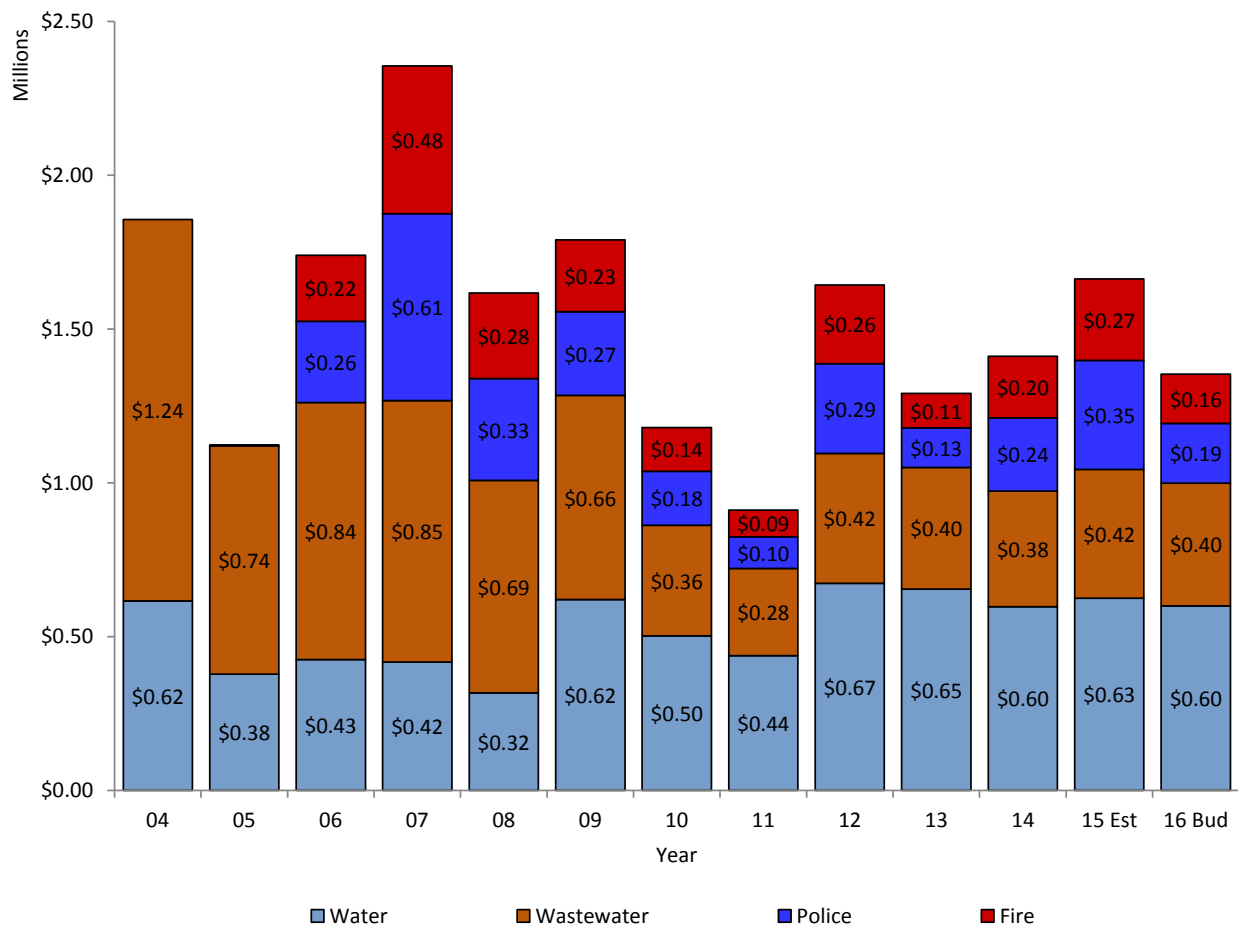
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## Impact Fee Fund (2300)

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee requirements is to ensure new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees are expected to decline in 2016 as new construction is expected to falloff compared to 2015.

Special purchases from this fund in 2016 include a new fire truck to accommodate the new fire company being added in this budget as well as various vehicles and equipment needed for the new police officers also added in this budget.

**Impact Fee Collections**



City of Fayetteville, Arkansas  
2016 Operating Budget  
Impact Fee Fund (2300)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Revenues:				
Water Impact Fee	\$ 597,669	\$ 492,800	\$ 625,000	\$ 600,000
Wastewater Impact Fee	375,360	382,000	419,000	399,000
Police Impact Fee	238,101	86,800	354,000	194,000
Fire Impact Fee	200,014	77,000	265,000	160,000
Investment Earnings	52,835	31,400	48,200	47,000
Total Revenues	<u>1,463,979</u>	<u>1,070,000</u>	<u>1,711,200</u>	<u>1,400,000</u>
Expenses:				
Wastewater Improvements	0	287,000	287,000	0
Police Improvements	0	201,140	201,140	92,000
Fire Improvements	0	282,838	282,838	644,000
Transfer to Water & Sewer	1,650,000	2,848,287	2,848,287	900,000
Transfer to Sales Tax Capital	0	78,569	78,569	0
Transfer to Shop	0	0	0	105,000
Total Expenses	<u>1,650,000</u>	<u>3,697,834</u>	<u>3,697,834</u>	<u>1,741,000</u>
Income / (Loss)	<u>\$ (186,021)</u>	<u>\$ (2,627,834)</u>	<u>\$ (1,986,634)</u>	<u>\$ (341,000)</u>
Total Budget	<u>\$ 1,650,000</u>	<u>\$ 3,697,834</u>	<u>\$ 3,697,834</u>	<u>\$ 1,741,000</u>

FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 6,381,795	\$ 6,195,774	\$ 6,195,774	\$ 4,209,140
Income / (Loss)	(186,021)	(2,627,834)	(1,986,634)	(341,000)
Ending Undesignated Fund Balance	<u>\$ 6,195,774</u>	<u>\$ 3,567,940</u>	<u>\$ 4,209,140</u>	<u>\$ 3,868,140</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Impact Fee Fund (2300)

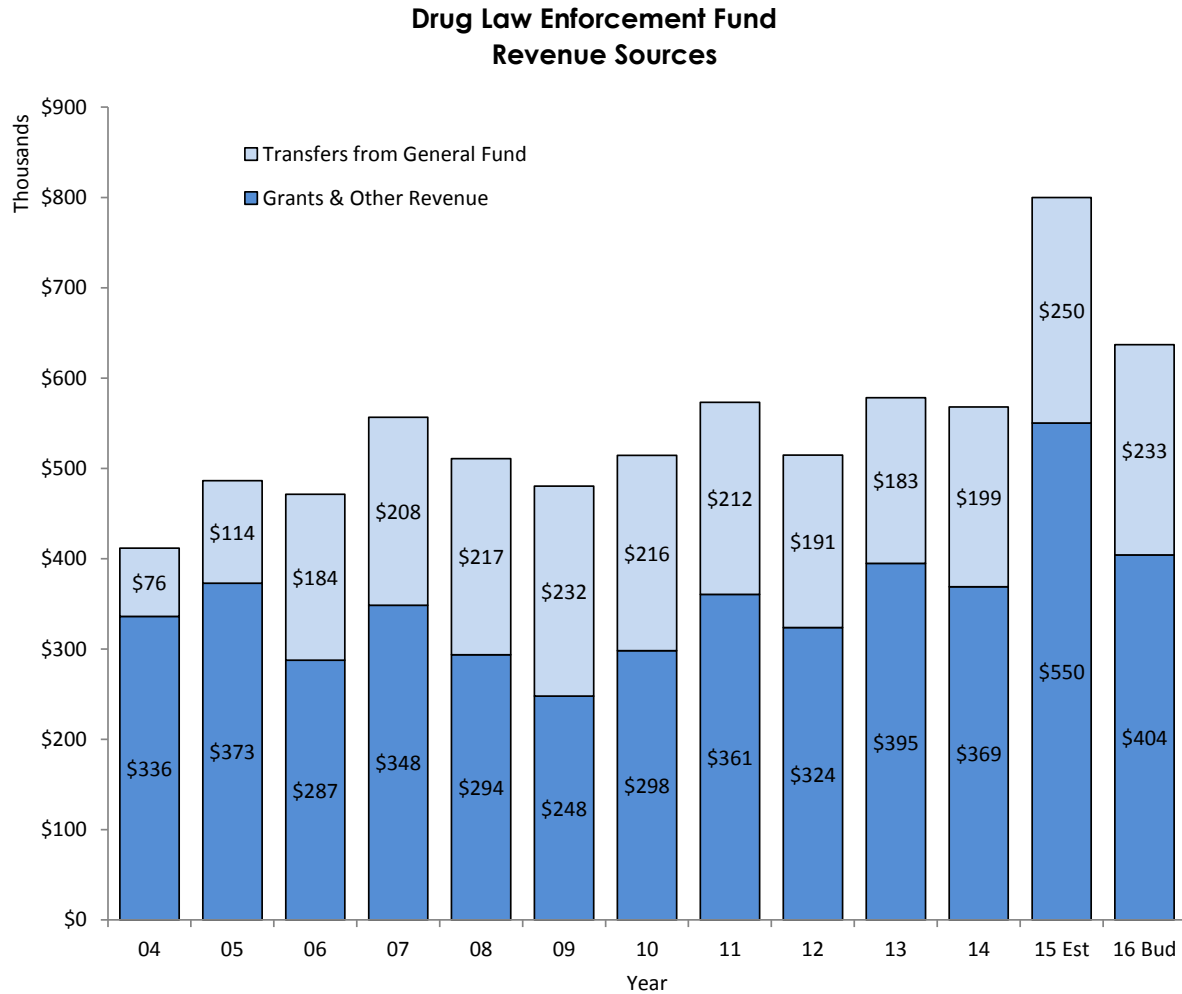
	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Impact Fee Expense Program (9300):				
Materials and Supplies	\$ 0	\$ 813	\$ 813	\$ 0
Capital	0	770,165	770,165	736,000
Operating Transfers	1,650,000	2,926,856	2,926,856	1,005,000
	<u>1,650,000</u>	<u>3,697,834</u>	<u>3,697,834</u>	<u>1,741,000</u>
 Total Citywide Activity:	 \$ <u>1,650,000</u>	 \$ <u>3,697,834</u>	 \$ <u>3,697,834</u>	 \$ <u>1,741,000</u>
 Total Fund	 \$ <u><u>1,650,000</u></u>	 \$ <u><u>3,697,834</u></u>	 \$ <u><u>3,697,834</u></u>	 \$ <u><u>1,741,000</u></u>

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## Drug Law Enforcement Fund (2930)

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Elm Springs, Farmington, Greenland, Goshen, Johnson, Elkins, and West Fork; and the Fourth Judicial Prosecuting Attorney.



City of Fayetteville, Arkansas  
2016 Operating Budget  
Drug Law Enforcement Fund (2930)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<hr/>				
Revenues:				
Drug Enforcement Grant	\$ 347,208	\$ 504,863	\$ 523,414	\$ 402,000
Charges for Services	0	2,000	2,000	2,000
Fines & Forfeitures	21,635	8,800	24,150	0
Other	172	0	671	0
Transfer from General	198,999	249,607	249,607	233,000
Total Revenues	<u>568,014</u>	<u>765,270</u>	<u>799,842</u>	<u>637,000</u>
<hr/>				
Expenses:				
Drug Enforcement	559,806	799,842	799,842	637,000
Total Expenses	<u>559,806</u>	<u>799,842</u>	<u>799,842</u>	<u>637,000</u>
<hr/>				
Income / (Loss)	\$ <u>8,208</u>	\$ <u>(34,572)</u>	\$ <u>0</u>	\$ <u>0</u>
<hr/>				
Total Budget	\$ <u><u>559,806</u></u>	\$ <u><u>799,842</u></u>	\$ <u><u>799,842</u></u>	\$ <u><u>637,000</u></u>

<hr/> <b>FUND BALANCE ANALYSIS</b> <hr/>				
Beginning Undesignated Fund Balance	\$ 298,404	\$ 306,612	\$ 306,612	\$ 306,612
Income / (Loss)	8,208	(34,572)	0	0
Ending Undesignated Fund Balance	<u>\$ 306,612</u>	<u>\$ 272,040</u>	<u>\$ 306,612</u>	<u>\$ 306,612</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Drug Law Enforcement Fund (2930)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Police Activity:</b>				
Drug Enforcement Program (2960):				
Personnel Services	\$ 308,623	\$ 462,198	\$ 462,198	\$ 394,141
Materials and Supplies	3,924	2,735	2,735	0
Services and Charges	214,434	317,334	317,334	242,859
Capital	32,825	17,575	17,575	0
	<u>559,806</u>	<u>799,842</u>	<u>799,842</u>	<u>637,000</u>
Total Police Activity:	<u>\$ 559,806</u>	<u>\$ 799,842</u>	<u>\$ 799,842</u>	<u>\$ 637,000</u>
Total Fund	<u>\$ 559,806</u>	<u>\$ 799,842</u>	<u>\$ 799,842</u>	<u>\$ 637,000</u>

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## **TIF Bond Fund (3370)**

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources for and the payment of bond debt incurred for TIF capital project expenditures.

City of Fayetteville, Arkansas  
2016 Operating Budget  
TIF Bond Fund (3370)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Property Taxes	\$ 129,381	\$ 141,000	\$ 131,300	\$ 132,000
Investment Earnings	8	0	2	0
Total Revenues	<u>129,389</u>	<u>141,000</u>	<u>131,302</u>	<u>132,000</u>
<b>Expenses:</b>				
Principal Payment	65,000	73,801	70,000	70,000
Interest Expense	49,017	60,899	60,899	69,552
Professional Services	333	2,300	2,100	2,448
Paying Agent Fees	3,850	4,000	3,850	4,000
Total Expenses	<u>118,200</u>	<u>141,000</u>	<u>136,849</u>	<u>146,000</u>
Income / (Loss)	<u>\$ 11,189</u>	<u>\$ 0</u>	<u>\$ (5,547)</u>	<u>\$ (14,000)</u>
Total Budget	<u>\$ 118,200</u>	<u>\$ 141,000</u>	<u>\$ 136,849</u>	<u>\$ 146,000</u>

**FUND BALANCE ANALYSIS**

Beginning Designated Fund Balance	\$ 134,428	\$ 145,617	\$ 145,617	\$ 140,070
Income / (Loss)	11,189	0	(5,547)	(14,000)
Ending Designated Fund Balance	<u>\$ 145,617</u>	<u>\$ 145,617</u>	<u>\$ 140,070</u>	<u>\$ 126,070</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
TIF Bond Fund (3370)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
TIF Bonds Expense Program (9370):				
Services and Charges	\$ 333	\$ 2,300	\$ 2,100	\$ 2,448
Debt Service	117,867	138,700	134,749	143,552
	<u>118,200</u>	<u>141,000</u>	<u>136,849</u>	<u>146,000</u>
 Total Citywide Activity:	 \$ <u>118,200</u>	 \$ <u>141,000</u>	 \$ <u>136,849</u>	 \$ <u>146,000</u>
 Total Fund	 \$ <u><u>118,200</u></u>	 \$ <u><u>141,000</u></u>	 \$ <u><u>136,849</u></u>	 \$ <u><u>146,000</u></u>

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## **Parking Deck Bond Fund (3380)**

The **Parking Deck Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for the City's new municipal parking deck facility.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Parking Deck Bond Fund (3380)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Revenues:				
Interest Income	\$ 31	\$ 0	\$ 21	\$ 10
Transfer from Parking	299,148	300,000	315,026	360,290
Total Revenues	<u>299,179</u>	<u>300,000</u>	<u>315,047</u>	<u>360,300</u>
Expenses:				
Principal Payment	120,000	120,000	120,000	150,000
Interest Expense	179,703	180,000	180,000	176,000
Total Expenses	<u>299,703</u>	<u>300,000</u>	<u>300,000</u>	<u>326,000</u>
Income / (Loss)	\$ <u>(524)</u>	\$ <u>0</u>	\$ <u>15,047</u>	\$ <u>34,300</u>
Total Budget	\$ <u><u>299,703</u></u>	\$ <u><u>300,000</u></u>	\$ <u><u>300,000</u></u>	\$ <u><u>326,000</u></u>

FUND BALANCE ANALYSIS				
Beginning Designated Fund Balance	\$ 277,144	\$ 276,620	\$ 276,620	\$ 291,667
Income / (Loss)	(524)	0	15,047	34,300
Ending Designated Fund Balance	<u><u>\$ 276,620</u></u>	<u><u>\$ 276,620</u></u>	<u><u>\$ 291,667</u></u>	<u><u>\$ 325,967</u></u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Parking Deck Bond Fund (3380)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Parking Deck Bond Expense Program (9380):				
Debt Service	\$ 299,703	\$ 300,000	\$ 300,000	\$ 326,000
	299,703	300,000	300,000	326,000
 Total Citywide Activity:	 \$ 299,703	 \$ 300,000	 \$ 300,000	 \$ 326,000
 Total Fund	 \$ 299,703	 \$ 300,000	 \$ 300,000	 \$ 326,000

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## **HMR 2014 Bond Debt Service Fund (3390)**

The **HMR 2014 Tax Bond Debt Service Fund** accounts for the amount dedicated to principal and interest payments required to service the 2014 HMR Bond Issue.

City of Fayetteville, Arkansas  
2016 Operating Budget  
HMR 2014 Bond Debt Service Fund (3390)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Contribution from Advertising/Promotion	\$ 62,213	\$ 690,000	\$ 741,710	\$ 706,000
Transfer from Town Center	56,093	0	0	0
Investment Earnings	0	0	10	0
Proceeds from Bond Sales	681,600	0	0	0
Total Revenues	<u>799,906</u>	<u>690,000</u>	<u>741,720</u>	<u>706,000</u>
<b>Expenses:</b>				
Principal Payment	650,000	295,000	295,000	300,000
Interest Expense	5,192	364,875	364,875	399,512
Paying Agent Fees	0	15,125	15,125	6,488
Bond Issuance Cost	82,272	15,000	15,000	0
Total Expenses	<u>737,464</u>	<u>690,000</u>	<u>690,000</u>	<u>706,000</u>
Income / (Loss)	<u>\$ 62,442</u>	<u>\$ 0</u>	<u>\$ 51,720</u>	<u>\$ 0</u>
Total Budget	<u>\$ 737,464</u>	<u>\$ 690,000</u>	<u>\$ 690,000</u>	<u>\$ 706,000</u>

**FUND BALANCE ANALYSIS**

Beginning Designated Fund Balance	\$ 0	\$ 62,442	\$ 62,442	\$ 114,162
Income / (Loss)	62,442	0	51,720	0
Ending Designated Fund Balance	<u>\$ 62,442</u>	<u>\$ 62,442</u>	<u>\$ 114,162</u>	<u>\$ 114,162</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
HMR 2014 Bond Debt Service Fund (3390)

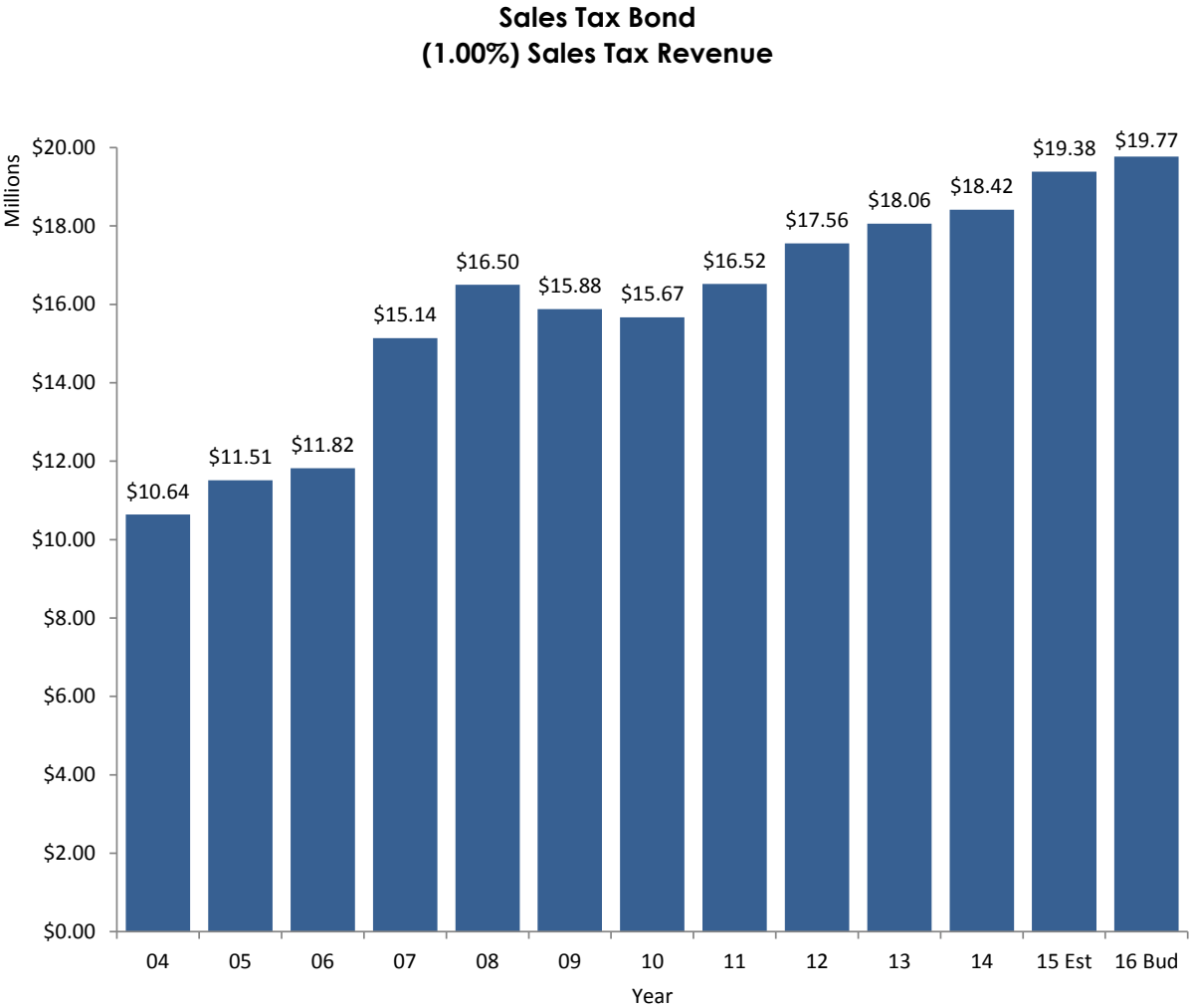
	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
HMR 2014 Bond Debt Service Expense Program (9390):				
Debt Service	\$ 737,464	\$ 690,000	\$ 690,000	\$ 706,000
	737,464	690,000	690,000	706,000
Total Citywide Activity:	\$ 737,464	\$ 690,000	\$ 690,000	\$ 706,000
Total Fund	\$ 737,464	\$ 690,000	\$ 690,000	\$ 706,000

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# Sales Tax Bond Fund (3440)

The **Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for the City's streets and trail system.



City of Fayetteville, Arkansas  
2016 Operating Budget  
Sales Tax Bond Fund (3440)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Sales Tax - City	\$ 18,416,342	\$ 18,626,000	\$ 19,384,000	\$ 19,771,000
Investment Earnings	424	0	600	0
Transfer from Sales Tax Construction	0	0	2	0
Total Revenues	<u>18,416,766</u>	<u>18,626,000</u>	<u>19,384,602</u>	<u>19,771,000</u>
<b>Expenses:</b>				
Principal Payment	16,588,056	14,954,283	14,954,283	16,564,199
Interest Expense	3,725,467	3,660,317	3,660,317	3,195,401
Professional Services	1,333	2,100	2,100	1,400
Paying Agent Fees	12,543	10,000	10,000	10,000
Total Expenses	<u>20,327,399</u>	<u>18,626,700</u>	<u>18,626,700</u>	<u>19,771,000</u>
Income / (Loss)	\$ <u>(1,910,633)</u>	\$ <u>(700)</u>	\$ <u>757,902</u>	\$ <u>0</u>
Total Budget	\$ <u>20,327,399</u>	\$ <u>18,626,700</u>	\$ <u>18,626,700</u>	\$ <u>19,771,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 7,481,652	\$ 5,571,019	\$ 5,571,019	\$ 6,328,921
Income / (Loss)	(1,910,633)	(700)	757,902	0
Ending Undesignated Fund Balance	<u>\$ 5,571,019</u>	<u>\$ 5,570,319</u>	<u>\$ 6,328,921</u>	<u>\$ 6,328,921</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Sales Tax Bond Fund (3440)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Sewer Bonds - Expense Program (9440):				
Services and Charges	\$ 1,333	\$ 2,100	\$ 2,100	\$ 1,400
Debt Service	20,326,066	18,624,600	18,624,600	19,769,600
Operating Transfers	0	0	0	0
	<u>20,327,399</u>	<u>18,626,700</u>	<u>18,626,700</u>	<u>19,771,000</u>
 Total Citywide Activity:	 \$ <u>20,327,399</u>	 \$ <u>18,626,700</u>	 \$ <u>18,626,700</u>	 \$ <u>19,771,000</u>
 Total Fund	 \$ <u><u>20,327,399</u></u>	 \$ <u><u>18,626,700</u></u>	 \$ <u><u>18,626,700</u></u>	 \$ <u><u>19,771,000</u></u>

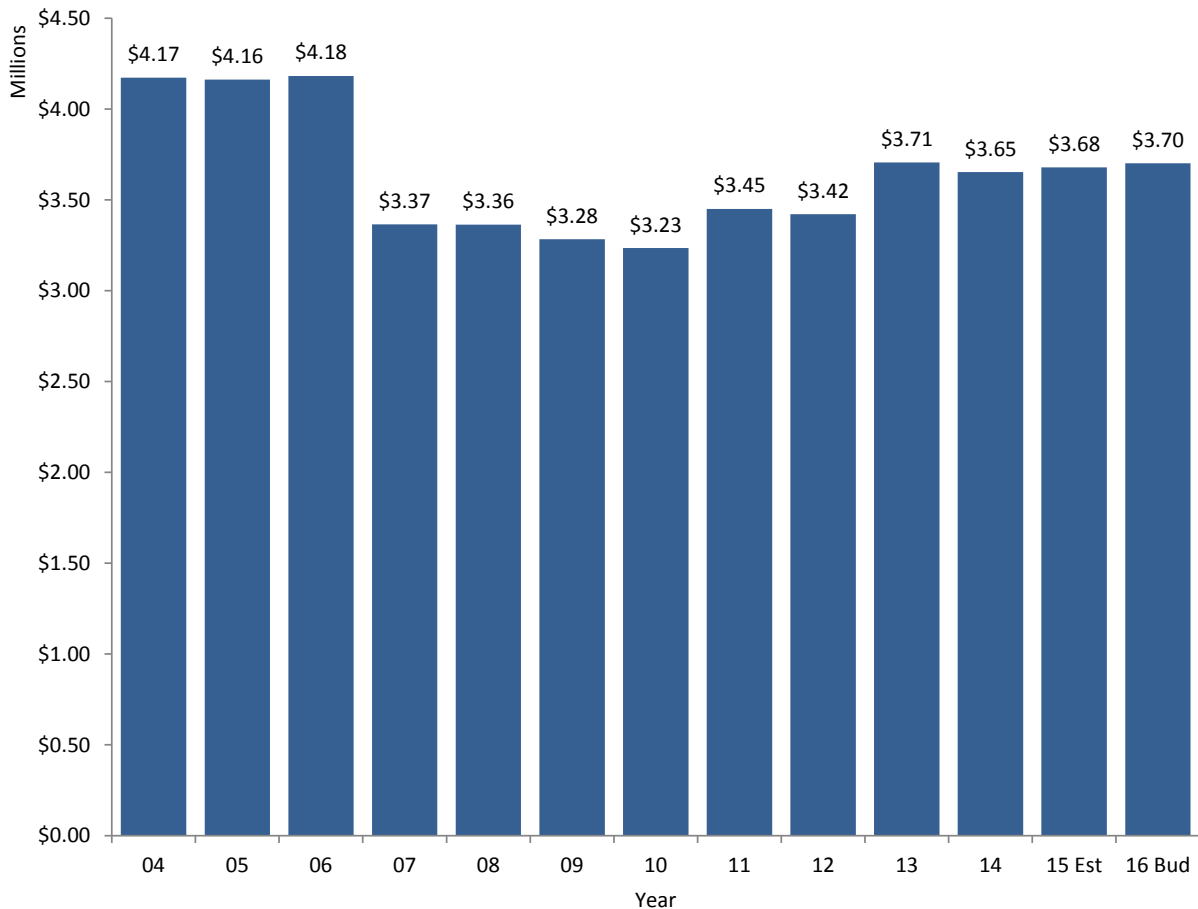
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## Replacement & Disaster Recovery Fund (4270)

The **Replacement & Disaster Recovery Fund** accounts for general government monies accumulated and used for the purchase of certain vehicles and equipment (primarily copiers). By policy, the fund attempts to maintain a reserve of three million dollars for disaster recovery.

**Replacement & Disaster Recovery Fund  
Ending Fund Balance**



City of Fayetteville, Arkansas  
2016 Operating Budget  
Replacement & Disaster Recovery Fund (4270)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Intergovernmental (Grants)	\$ 53,992	\$ 0	\$ 100,741	\$ 0
Replacement Copier Revenue	22,842	40,000	34,415	40,000
Investment Earnings	32,298	25,000	27,900	25,000
Other	716	0	252	0
Total Revenues	<u>109,848</u>	<u>65,000</u>	<u>163,308</u>	<u>65,000</u>
<b>Expenses:</b>				
Audit Expense	1,900	2,000	2,000	2,000
Replacement & Disaster Recovery (Other)	10,899	10,245	10,245	0
Fixed Assets	8,231	114,258	114,258	40,000
Vehicles & Equipment	0	9,885	9,885	0
Total Expenses	<u>21,030</u>	<u>136,388</u>	<u>136,388</u>	<u>42,000</u>
Income / (Loss)	<u>\$ 88,818</u>	<u>\$ (71,388)</u>	<u>\$ 26,920</u>	<u>\$ 23,000</u>
Total Budget	<u>\$ 21,030</u>	<u>\$ 136,388</u>	<u>\$ 136,388</u>	<u>\$ 42,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 3,563,671	\$ 3,652,489	\$ 3,652,489	\$ 3,679,409
Income / (Loss)	88,818	(71,388)	26,920	23,000
Ending Undesignated Fund Balance	<u>\$ 3,652,489</u>	<u>\$ 3,581,101</u>	<u>\$ 3,679,409</u>	<u>\$ 3,702,409</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Replacement & Disaster Recovery Fund (4270)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Replacement Fund Expense Program (9270):				
Materials and Supplies	\$ 10,899	\$ 10,245	\$ 10,245	\$ 0
Services and Charges	1,900	2,000	2,000	2,000
Capital	8,231	124,143	124,143	40,000
	<u>21,030</u>	<u>136,388</u>	<u>136,388</u>	<u>42,000</u>
Total Citywide Activity:	<u>\$ 21,030</u>	<u>\$ 136,388</u>	<u>\$ 136,388</u>	<u>\$ 42,000</u>
Total Fund	<u><u>\$ 21,030</u></u>	<u><u>\$ 136,388</u></u>	<u><u>\$ 136,388</u></u>	<u><u>\$ 42,000</u></u>

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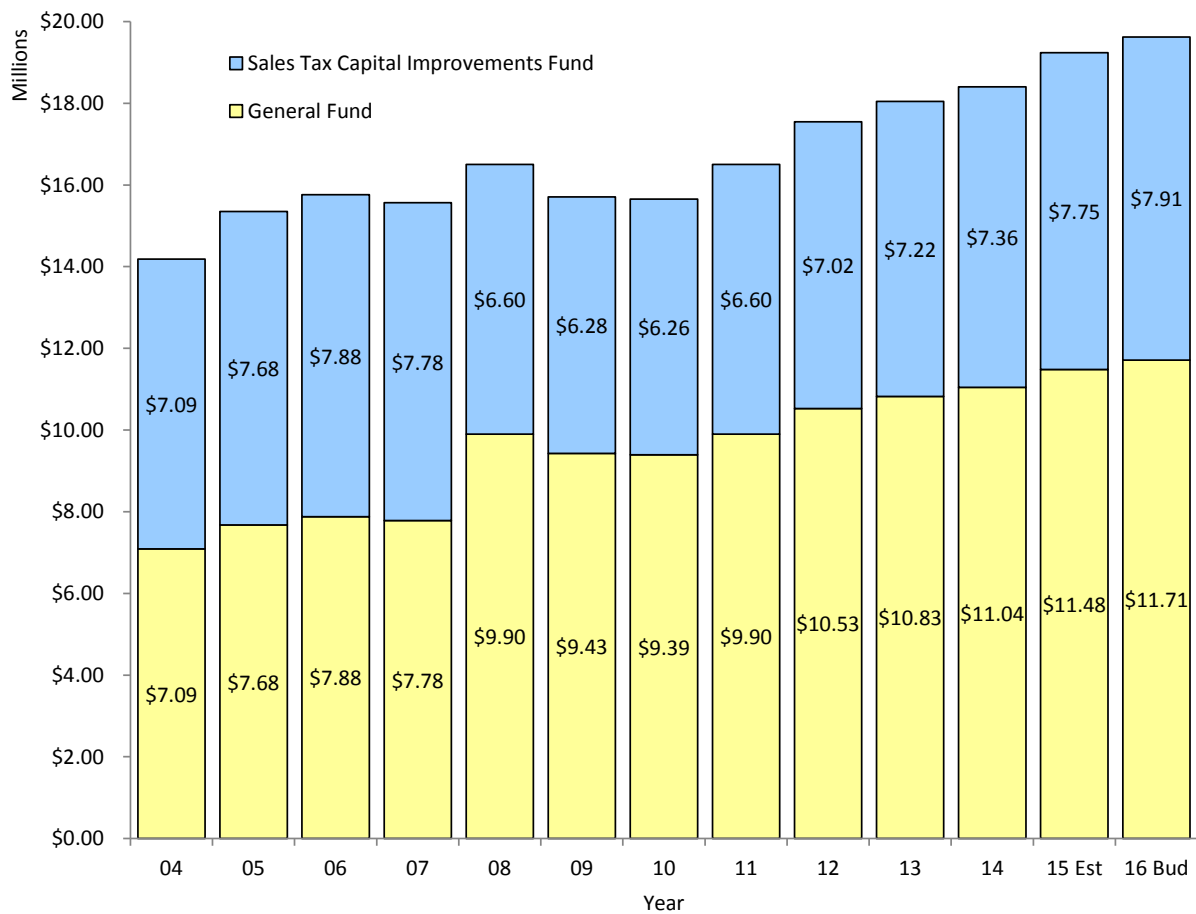
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## Sales Tax Capital Improvements Fund (4470)

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's Five-Year Capital Improvements Program. The \$7,982,000 in planned expenditures for 2016 provides for \$7,974,000 in capital improvements.

The capital portion of City Sales Tax for 2016 is expected to be \$156,000 over 2015 estimated collections. This is a percent increase of 2%.

### 1% City Sales Tax



City of Fayetteville, Arkansas  
2016 Operating Budget  
Sales Tax Capital Improvements Fund (4470)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Property Taxes	\$ 6	\$ 0	\$ 0	\$ 0
Sales Tax - City	7,361,993	7,461,000	7,751,000	7,907,000
Intergovernmental (Grants)	5,825,712	4,722,318	4,722,318	0
Charges for Services	352,811	372,906	365,906	0
Sidewalk Fees	12,083	0	3,780	0
Investment Earnings	43,647	32,000	65,900	56,000
Other	33,090	25,000	27,700	19,000
Transfer from General	2,713,706	124,872	112,034	0
Transfer from Impact Fee Fund	0	78,569	78,569	0
Total Revenues	<u>16,343,048</u>	<u>12,816,665</u>	<u>13,127,207</u>	<u>7,982,000</u>
<b>Expenses:</b>				
Audit Expense	7,300	8,000	8,000	8,000
Sales Tax Capital Improvements	11,709,684	21,163,515	21,163,515	7,974,000
Transfer to Parking Deck Project	75,000	0	0	0
Total Expenses	<u>11,791,984</u>	<u>21,171,515</u>	<u>21,171,515</u>	<u>7,982,000</u>
Income / (Loss)	<u>\$ 4,551,064</u>	<u>\$ (8,354,850)</u>	<u>\$ (8,044,308)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 11,791,984</u>	<u>\$ 21,171,515</u>	<u>\$ 21,171,515</u>	<u>\$ 7,982,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 4,286,286	\$ 8,837,350	\$ 8,837,350	\$ 793,042
Income / (Loss)	4,551,064	(8,354,850)	(8,044,308)	0
Ending Undesignated Fund Balance	<u>\$ 8,837,350</u>	<u>\$ 482,500</u>	<u>\$ 793,042</u>	<u>\$ 793,042</u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Sales Tax Capital Improvements Fund (4470)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Sales Tax Capital Improvements Program (9470):				
Materials and Supplies	\$ 896,037	\$ 1,233,823	\$ 1,233,823	\$ 538,000
Services and Charges	2,038,844	3,799,044	3,799,044	191,000
Cost allocation	918,751	800,966	800,966	773,000
Maintenance	1,061,007	2,520,965	2,520,965	1,858,000
Transfers To Outside Entities	414,000	441,000	441,000	525,000
Capital	6,388,345	12,375,717	12,375,717	4,097,000
Operating Transfers Out	75,000	0	0	0
	<u>11,791,984</u>	<u>21,171,515</u>	<u>21,171,515</u>	<u>7,982,000</u>
 Total Citywide Activity:	 \$ <u>11,791,984</u>	 \$ <u>21,171,515</u>	 \$ <u>21,171,515</u>	 \$ <u>7,982,000</u>
 Total Fund	 \$ <u><u>11,791,984</u></u>	 \$ <u><u>21,171,515</u></u>	 \$ <u><u>21,171,515</u></u>	 \$ <u><u>7,982,000</u></u>

City of Fayetteville, Arkansas  
2016 Capital Budget  
Sales Tax Capital Improvements Fund (4470)

Project Category	Project Title	Budgeted 2016
Bridge & Drainage Improvements	Other Drainage Improvements	\$ 160,000
	Stormwater Quality Mgt/Nutrient Reduction	200,000
		<u>360,000</u>
Fire Improvements	Fire Apparatus Purchases	502,000
	Fire Facility Maintenance	125,000
		<u>627,000</u>
Information Technology Improvements	Document Management	35,000
	ERP Upgrade/Replacement	380,000
	Fayetteville-AR.gov Technical Improvements	20,000
	Geographic Information System (GIS)	35,000
	Hansen Version 8 Upgrade (Work Order Sys)	195,000
	Local Area Network (LAN) Upgrade	135,000
	Microcomputer / Printer Replacements	60,000
	Storage Area Network (SAN)	200,000
		<u>1,060,000</u>
Library Improvements	Library Computer Replacements	100,000
	Library Materials Purchases	425,000
		<u>525,000</u>
Other Capital Improvements	Animal Services Improvements	35,000
	Audit Expense	8,000
	Building Efficiency Improvements	40,000
	Building Improvements	129,000
	Comprehensive land Use Plan Update	100,000
	Digital Signage Implementation	15,000
	Parking Lot Improvements (City Employee)	10,000
	Planning Commission Tablet Replacements	6,000
	Telecommunications Systems Upgrades	10,000
	Television Center Equipment	50,000
	Video Production Digital Server & Archive Sys	120,000
	Wayfinding Regional Signage Program	65,000
		<u>588,000</u>

Project Category	Project Title	Budgeted 2016
Parks & Recreation Improvements	Forestry and Habitat Improvement	62,000
	Lights of the Ozarks	23,000
	Park Paving Improvements	58,000
	Parks Safety and ADA	15,000
	Walker Park Senior Activity & Wellness Center	100,000
		<u>258,000</u>
Police Improvements	Employee Gym Equipment	10,000
	Police Building Improvements	25,000
	Police Bulletproof Vests & Ballistic Protection	13,000
	Police eTicket Server & Storage Area Network	44,000
	Police Network/Server Replacements	50,000
	Police Record Management System Imp.	150,000
	Police Specialized Equipment	21,000
	Police Take Home Vehicles	57,000
	Police Technology Improvements	25,000
	Police Unmarked Vehicles	83,000
	Police Weapon Replacement	14,000
		<u>492,000</u>
Street Improvements	Street/ROW/Intersection Cost Shares	100,000
		<u>100,000</u>
Trail Improvements	Trail Development	1,920,000
		<u>1,920,000</u>
Transportation Improvements	Drainage Maintenance	50,000
	In-House Pavement Improvements	1,852,000
	Traffic Signal Improvements	110,000
	Wireless Traffic Signal Control	40,000
		<u>2,052,000</u>
		<u>\$ 7,982,000</u>

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## **Sales Tax Construction Bond Fund (4520)**

The **Sales Tax Construction Bond Fund** accounts for the remaining bond proceeds for improvements to streets and trail construction pursuant to the 2006 referendum. Appropriations of these funds will be provided through the re-budget process which will be considered by the City Council during the first quarter of 2016.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Sales Tax Construction Bond Fund (4520)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Payments by Property Owners	\$ 19,772	\$ 0	\$ 0	\$ 0
Investment Earnings	2,410	2,000	1,802	1,800
Other	0	3,000	0	3,200
Total Revenues	<u>22,182</u>	<u>5,000</u>	<u>1,802</u>	<u>5,000</u>
<b>Expenses:</b>				
2006A Sales Tax Construction Expense	1,602,043	0	0	0
Street Sales Tax Construction (2009)	1,340,850	1,326,422	1,326,422	0
Street Sales Tax Construction (2013)	4,618,753	17,604,514	17,601,316	5,000
Transfer to Sales Tax Bond	0	2	2	0
Total Expenses	<u>7,561,646</u>	<u>18,930,938</u>	<u>18,927,740</u>	<u>5,000</u>
Income / (Loss)	<u>\$ (7,539,464)</u>	<u>\$ (18,925,938)</u>	<u>\$ (18,925,938)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 7,561,646</u>	<u>\$ 18,930,938</u>	<u>\$ 18,927,740</u>	<u>\$ 5,000</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Undesignated Fund Balance	\$ 26,465,402	\$ 18,925,938	\$ 18,925,938	\$ 0
Income / (Loss)	(7,539,464)	(18,925,938)	(18,925,938)	0
Ending Undesignated Fund Balance	<u>\$ 18,925,938</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Sales Tax Construction Bond Fund (4520)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
2006A Sales Tax Construction Expense Program (9520):				
Services and Charges	\$ 176	\$ 0	\$ 0	\$ 0
Capital	1,601,867	0	0	0
Operating Transfers Out	0	2	2	0
	<u>1,602,043</u>	<u>2</u>	<u>2</u>	<u>0</u>
Street Sales Tax 2009 Program (9540):				
Services and Charges	18,186	0	0	0
Capital	1,322,664	1,326,422	1,326,422	0
	<u>1,340,850</u>	<u>1,326,422</u>	<u>1,326,422</u>	<u>0</u>
Street Sales Tax 2013 Program (9555):				
Services and Charges	724,629	1,007,352	1,007,352	5,000
Capital	3,894,124	16,597,162	16,593,964	0
	<u>4,618,753</u>	<u>17,604,514</u>	<u>17,601,316</u>	<u>5,000</u>
Total Citywide Activity:	<u>\$ 7,561,646</u>	<u>\$ 18,930,938</u>	<u>\$ 18,927,740</u>	<u>\$ 5,000</u>
Total Fund	<u>\$ 7,561,646</u>	<u>\$ 18,930,938</u>	<u>\$ 18,927,740</u>	<u>\$ 5,000</u>

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## **Parking Deck Project Fund (4560)**

The **Parking Deck Project Fund** accounts for the bond proceeds issued to construct and equip a new parking deck facility with liner buildings within the City's entertainment district. This project was completed in the last quarter of 2015.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Parking Deck Project Fund (4560)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<hr/>				
Revenues:				
Payments from Walton Arts Center	\$ 6,481	\$ 907,921	\$ 907,921	\$ 0
Investment Earnings	7,138	3,000	16,079	0
Gain/Loss on Sale of Investments	(4,041)	0	0	0
Transfer from General	3,660,758	0	0	0
Transfer from Parking	134,558	100,000	100,000	0
Transfer from Sales Tax Capital	75,000	0	0	0
Total Revenues	<u>3,879,894</u>	<u>1,010,921</u>	<u>1,024,000</u>	<u>0</u>
<hr/>				
Expenses:				
Audit Expense	0	3,000	3,000	0
Parking Deck Project	1,410,586	9,284,584	9,284,584	0
Total Expenses	<u>1,410,586</u>	<u>9,287,584</u>	<u>9,287,584</u>	<u>0</u>
<hr/>				
Income / (Loss)	\$ <u>2,469,308</u>	\$ <u>(8,276,663)</u>	\$ <u>(8,263,584)</u>	\$ <u>0</u>
<hr/>				
Total Budget	\$ <u>1,410,586</u>	\$ <u>9,287,584</u>	\$ <u>9,287,584</u>	\$ <u>0</u>

**FUND BALANCE ANALYSIS**

Beginning Designated Fund Balance	\$ 5,867,007	\$ 8,336,315	\$ 8,336,315	\$ 72,731
Income / (Loss)	2,469,308	(8,276,663)	(8,263,584)	0
Ending Designated Fund Balance	<u>\$ 8,336,315</u>	<u>\$ 59,652</u>	<u>\$ 72,731</u>	<u>\$ 72,731</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Parking Deck Project Fund (4560)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Services and Charges	\$ 435,858	\$ 277,454	\$ 277,454	\$ 0
Cost allocation	1,942	3,887	3,887	0
Capital	972,786	9,006,243	9,006,243	0
	<u>1,410,586</u>	<u>9,287,584</u>	<u>9,287,584</u>	<u>0</u>
 Total Citywide Activity:	 \$ <u>1,410,586</u>	 \$ <u>9,287,584</u>	 \$ <u>9,287,584</u>	 \$ <u>0</u>
 Total Fund	 \$ <u><u>1,410,586</u></u>	 \$ <u><u>9,287,584</u></u>	 \$ <u><u>9,287,584</u></u>	 \$ <u><u>0</u></u>

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## **HMR 2014 Bond Capital Improvement Fund (4570)**

The **HMR 2014 Bond Capital Improvement Fund** accounts for the bond proceeds issued for the purpose of paying a portion of the costs of expanding and renovating the Walton Arts Center and paying a portion of the costs of acquiring, constructing and equipping a regional park within the City.

City of Fayetteville, Arkansas  
2016 Operating Budget  
HMR 2014 Bond Capital Improvement Fund (4570)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Investment Earnings	\$ 126	\$ 121	\$ 900	\$ 0
Proceeds from Bond Sales	10,961,191	0	0	0
Total Revenues	<u>10,961,317</u>	<u>121</u>	<u>900</u>	<u>0</u>
<b>Expenses:</b>				
Bond Issuance Cost	137,531	0	0	0
HMR 2014 - Regional Park Capital Project	0	3,642,656	3,642,656	0
HMR 2014 - WAC Capital Project	10,677	7,170,448	7,170,448	0
Total Expenses	<u>148,208</u>	<u>10,813,104</u>	<u>10,813,104</u>	<u>0</u>
Income / (Loss)	<u>\$ 10,813,109</u>	<u>\$ (10,812,983)</u>	<u>\$ (10,812,204)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 148,208</u>	<u>\$ 10,813,104</u>	<u>\$ 10,813,104</u>	<u>\$ 0</u>

<b>FUND BALANCE ANALYSIS</b>				
Beginning Designated Fund Balance	\$ 0	\$ 10,813,109	\$ 10,813,109	\$ 905
Income / (Loss)	10,813,109	(10,812,983)	(10,812,204)	0
Ending Designated Fund Balance	<u>\$ 10,813,109</u>	<u>\$ 126</u>	<u>\$ 905</u>	<u>\$ 905</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
HMR 2014 Bond Capital Improvement Fund (4570)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
HMR 2014 Regional Park Capital Project Program (9570):				
Debt Service	\$ 92,145	\$ 0	\$ 0	\$ 0
Capital	0	3,642,656	3,642,656	0
	<u>92,145</u>	<u>3,642,656</u>	<u>3,642,656</u>	<u>0</u>
HMR 2014 WAC Capital Project Program (9575):				
Debt Service	\$ 45,386	\$ 0	\$ 0	\$ 0
Capital	10,677	7,170,448	7,170,448	0
	<u>56,063</u>	<u>7,170,448</u>	<u>7,170,448</u>	<u>0</u>
Total Citywide Activity:	<u>\$ 148,208</u>	<u>\$ 10,813,104</u>	<u>\$ 10,813,104</u>	<u>\$ 0</u>
Total Fund	<u>\$ 148,208</u>	<u>\$ 10,813,104</u>	<u>\$ 10,813,104</u>	<u>\$ 0</u>

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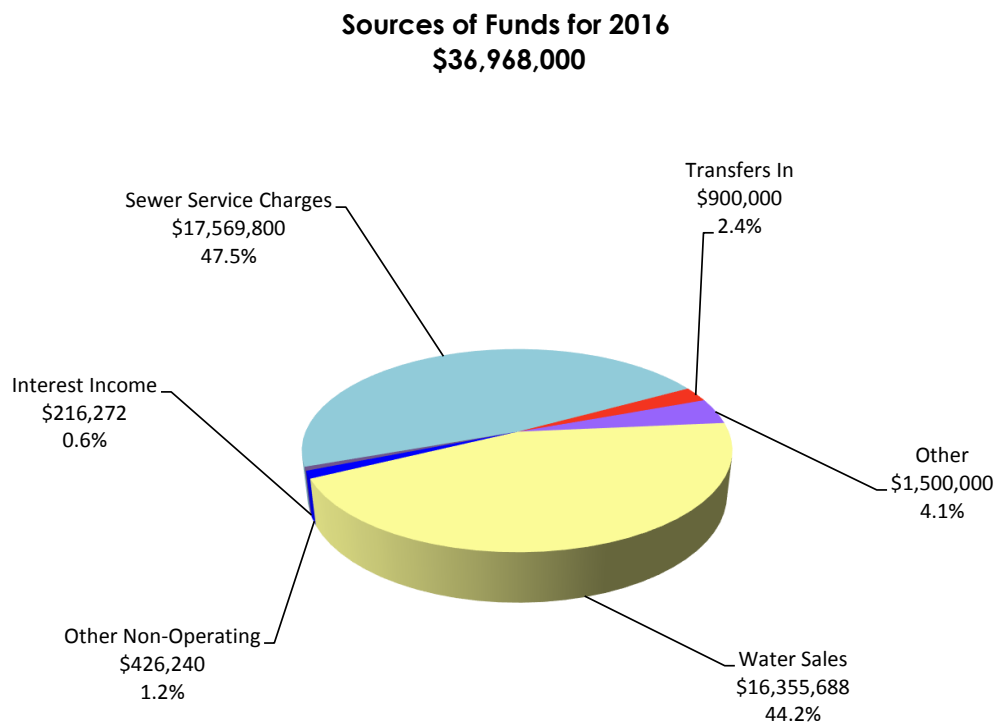


## Water and Sewer Fund (5400)

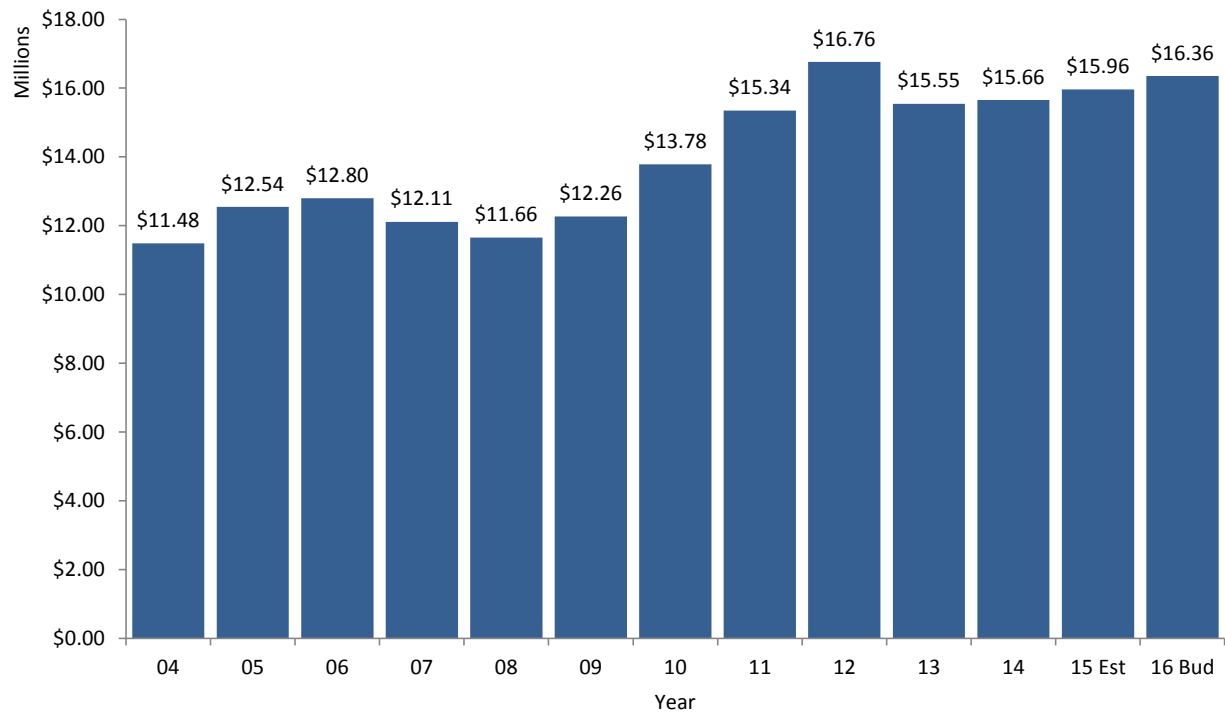
The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and billing and collections. The 2016 Budget includes a significant amount in capital outlay at over \$7.1 million.

### Water & Sewer Fund Revenues

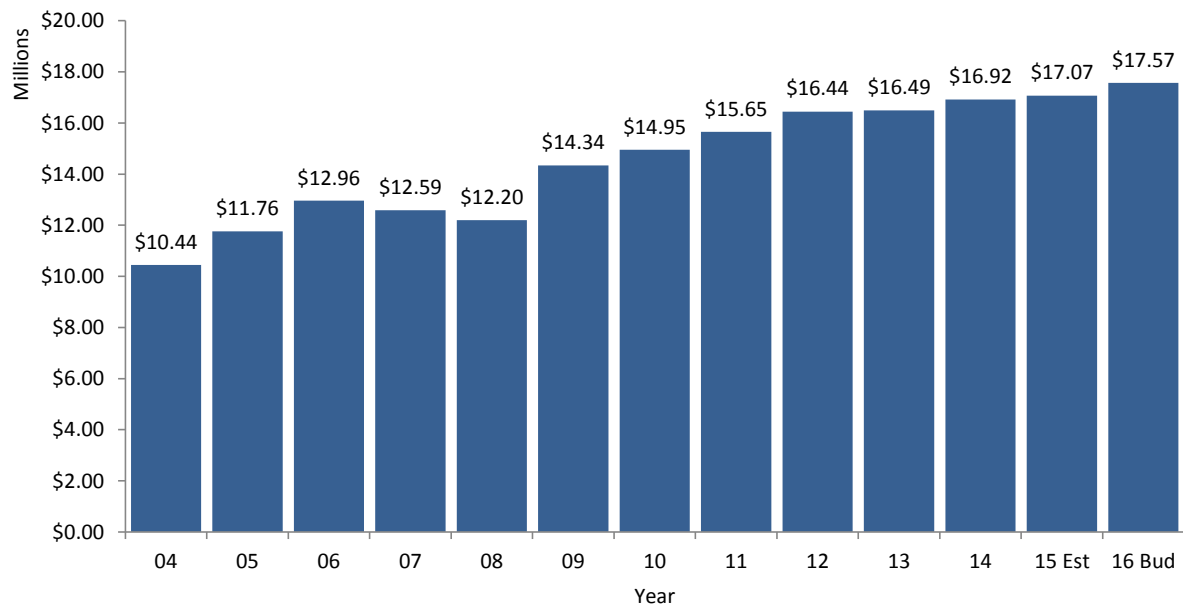
For 2016, the Water & Sewer Fund is projected to have an operating gain of \$7,740,000 before capital expenditures and depreciation expense. System usage projections for 2016 are expected to be approximately the same as 2015.



**Water Sales:** Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund.



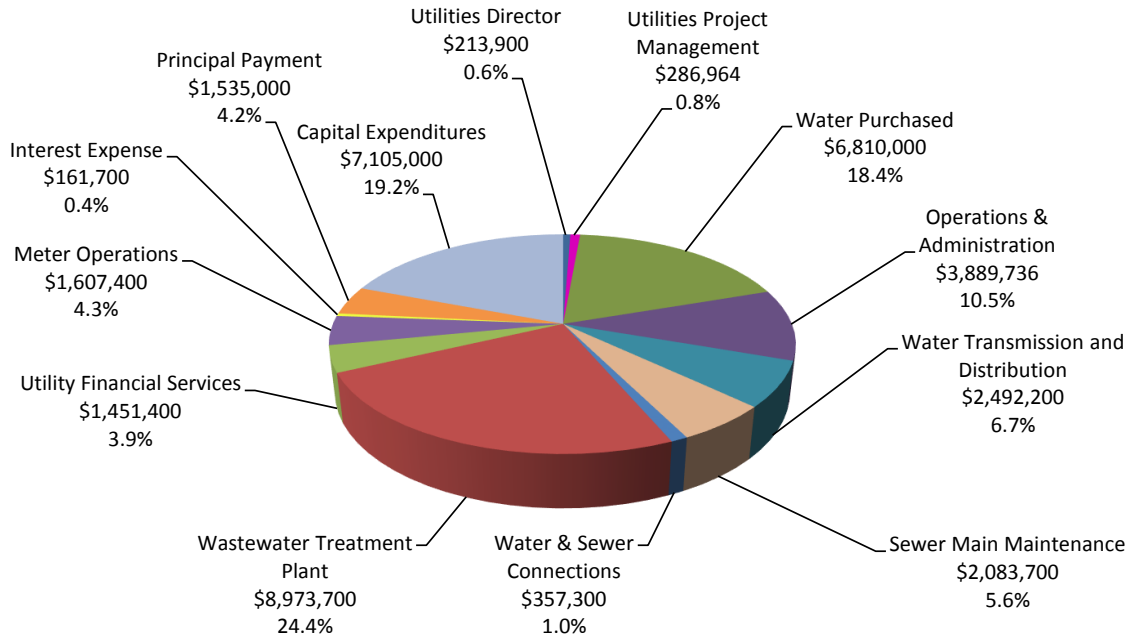
**Sewer Charges:** Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2016 is projected to be \$500,200 over estimated 2015.



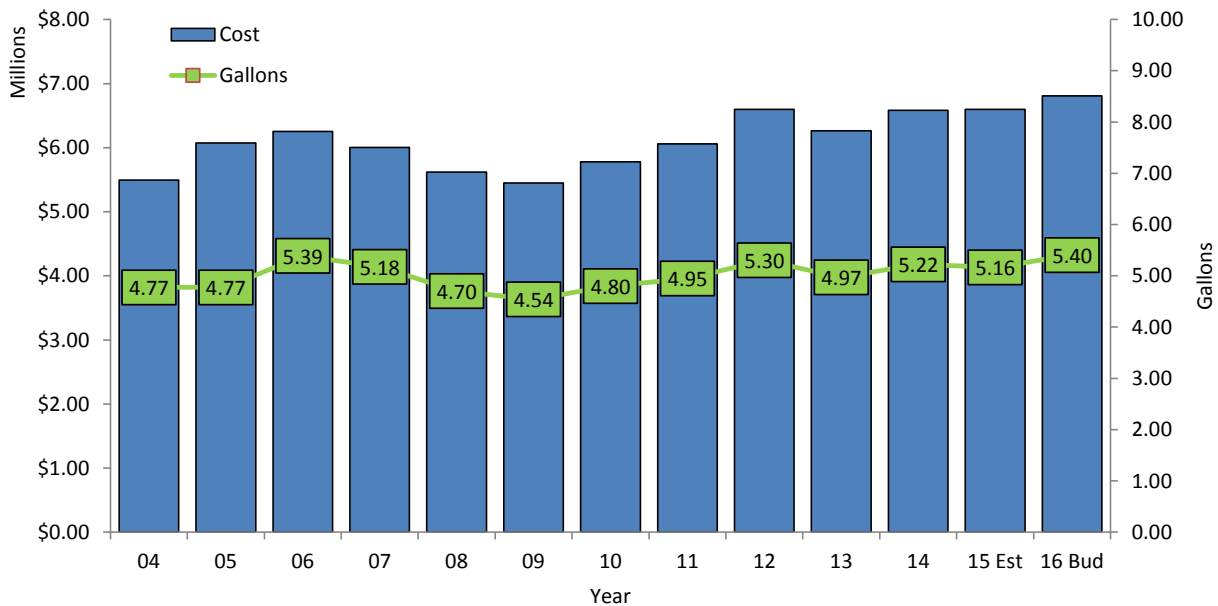
## Water & Sewer Fund Expenses

The wastewater treatment plant operations budgeted for 2016 represents the largest expenditure in the fund at \$9.0 million. This represents 24.4% of the total operating expenses. The water purchases are budgeted at \$6.81 million, which represents 18.4% of total operating expenditures.

### Use of Funds for 2016 \$36,968,000



### Water Purchases



City of Fayetteville, Arkansas  
2016 Operating Budget  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<u>Revenues:</u>				
Water Sales	\$ 15,657,410	\$ 15,430,460	\$ 15,958,602	\$ 16,355,688
Sewer Service Charges	16,916,305	16,365,500	17,069,600	17,569,800
Other	1,284,505	1,203,000	1,480,000	1,500,000
Interest Income	249,834	164,040	245,319	216,272
Other Non-Operating	558,906	439,000	460,870	426,240
Total Revenues	<u>34,666,960</u>	<u>33,602,000</u>	<u>35,214,391</u>	<u>36,068,000</u>
<u>Expenses:</u>				
Utilities Director	85,418	164,071	164,071	213,900
Utilities Project Management	246,506	473,575	473,575	286,964
Water Purchased	6,582,249	6,600,000	6,600,000	6,810,000
Operations & Administration	3,662,582	4,211,124	4,211,124	3,889,736
Water Transmission and Distribution	2,104,353	2,365,647	2,365,647	2,492,200
Sewer Main Maintenance	1,918,062	2,013,396	2,013,396	2,083,700
Water & Sewer Connections	332,785	365,125	365,125	357,300
Wastewater Treatment Plant	8,401,410	9,493,426	9,493,426	8,973,700
Utility Financial Services	1,314,705	1,373,554	1,373,554	1,451,400
Meter Operations	1,516,516	2,232,085	2,232,085	1,607,400
Interest Expense	363,390	169,670	169,670	161,700
Total Expenses	<u>26,527,976</u>	<u>29,461,673</u>	<u>29,461,673</u>	<u>28,328,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 8,138,984</u>	<u>\$ 4,140,327</u>	<u>\$ 5,752,718</u>	<u>\$ 7,740,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	474,761	376,206	376,206	0
Gain/Loss Sale of Assets	55,237	0	0	0
Transfer from Impact Fee Fund	1,650,000	2,904,396	2,904,396	900,000
Principal Payment	(1,530,000)	(1,510,000)	(1,510,000)	(1,535,000)
Capital Expenditures	(4,514,933)	(23,387,054)	(23,387,054)	(7,105,000)
Transfer to Shop	0	(367,067)	(367,067)	0
Total Capital Revenues / (Expenses)	<u>(3,864,935)</u>	<u>(21,983,519)</u>	<u>(21,983,519)</u>	<u>(7,740,000)</u>
Budget Gain / (Loss)	<u>\$ 4,274,049</u>	<u>\$ (17,843,192)</u>	<u>\$ (16,230,801)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 32,572,909</u>	<u>\$ 54,725,794</u>	<u>\$ 54,725,794</u>	<u>\$ 36,968,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 335,406,634	\$ 339,038,196	\$ 339,038,196	\$ 336,765,432
Budget Gain / (Loss)	4,274,049	(17,843,192)	(16,230,801)	0
Plus: Gain Capital Expenditures	4,514,933	23,387,054	23,387,054	7,105,000
Plus: Gain W/S Connections	332,785	365,125	365,125	357,300
Plus: Capital Contribution	3,488,987	0	0	0
Plus: Bond Principal Payment	1,530,000	1,510,000	1,510,000	1,535,000
Less: Depreciation Expense	(10,509,192)	(10,985,849)	(11,304,142)	(11,356,771)
Ending Total Net Assets	<u>\$ 339,038,196</u>	<u>\$ 335,471,334</u>	<u>\$ 336,765,432</u>	<u>\$ 334,405,961</u>
<b>NET ASSET ANALYSIS</b>				
Net Investment in Capital Assets	\$ 301,226,068	\$ 315,137,273	\$ 314,818,980	\$ 312,102,209
Restricted for Prepaids/Debt Service	1,406,950	1,406,950	1,406,950	1,406,950
Unrestricted	36,405,178	18,927,111	20,539,502	20,896,802
Ending Total Net Assets	<u>\$ 339,038,196</u>	<u>\$ 335,471,334</u>	<u>\$ 336,765,432</u>	<u>\$ 334,405,961</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Business-Type Activity:</b>				
Utilities Director Program (1800):				
Personnel Services	\$ 35,612	\$ 117,529	\$ 117,529	\$ 163,927
Materials and Supplies	29	4,683	4,683	5,402
Services and Charges	23,701	9,410	9,410	11,442
Motorpool Charges	0	4,417	4,417	5,097
Cost allocation	26,076	28,032	28,032	28,032
	<u>85,418</u>	<u>164,071</u>	<u>164,071</u>	<u>213,900</u>
Utilities Financial Services Program (1810):				
Personnel Services	\$ 843,664	\$ 899,057	\$ 899,057	\$ 901,403
Materials and Supplies	62,547	74,000	74,000	74,000
Services and Charges	491,879	487,911	487,911	563,411
Cost allocation	(89,700)	(100,614)	(100,614)	(100,614)
Maintenance	6,315	13,200	13,200	13,200
	<u>1,314,705</u>	<u>1,373,554</u>	<u>1,373,554</u>	<u>1,451,400</u>
Meter Reading Program (1820):				
Personnel Services	827,146	908,252	908,252	855,842
Materials and Supplies	62,241	66,855	66,855	66,369
Services and Charges	15,657	18,310	18,310	18,310
Motorpool Charges	73,110	76,824	76,824	82,179
Cost allocation	78,528	84,420	84,420	84,420
Maintenance	3,159	8,294	8,294	8,280
	<u>1,059,841</u>	<u>1,162,955</u>	<u>1,162,955</u>	<u>1,115,400</u>
Meter Maintenance & Backflow Prevention Program (1830):				
Personnel Services	363,476	397,842	397,842	398,109
Materials and Supplies	14,798	38,259	38,259	38,759
Services and Charges	7,457	9,070	9,070	9,070
Motorpool Charges	18,276	18,035	18,035	18,802
Cost allocation	24,888	26,760	26,760	26,760
Maintenance	371	500	500	500
	<u>429,266</u>	<u>490,466</u>	<u>490,466</u>	<u>492,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Meter Operations Capital Program (1840):				
Materials and Supplies	22,132	181,110	181,110	0
Services and Charges	0	213,028	213,028	0
Maintenance	5,277	184,526	184,526	0
Capital	60,905	916,570	916,570	570,000
Operating Transfers Out	0	367,000	367,000	0
	<u>88,314</u>	<u>1,862,234</u>	<u>1,862,234</u>	<u>570,000</u>
Water Purchased Program (3800):				
Services and Charges	<u>6,582,249</u>	<u>6,600,000</u>	<u>6,600,000</u>	<u>6,810,000</u>
	6,582,249	6,600,000	6,600,000	6,810,000
Operations & Administration Program (4000):				
Personnel Services	791,005	1,146,070	1,146,070	827,842
Materials and Supplies	104,213	139,872	139,872	142,661
Services and Charges	1,806,880	1,873,998	1,873,998	1,859,960
Motorpool Charges	16,130	12,737	12,737	15,826
Cost allocation	883,152	949,392	949,392	949,392
Maintenance	61,202	89,055	89,055	94,055
Debt Service	10,828	21,000	21,000	21,000
Capital	8,724	56,491	56,491	0
	<u>3,682,134</u>	<u>4,288,615</u>	<u>4,288,615</u>	<u>3,910,736</u>
Utilities Project Management Program (4020):				
Personnel Services	142,704	259,634	259,634	237,897
Materials and Supplies	4,689	10,608	10,608	10,608
Services and Charges	84,068	185,150	185,150	20,573
Motorpool Charges	6,866	5,183	5,183	4,886
Maintenance	8,179	13,000	13,000	13,000
	<u>246,506</u>	<u>473,575</u>	<u>473,575</u>	<u>286,964</u>
Water Distribution Maintenance Program (4310):				
Personnel Services	783,065	852,501	852,501	861,882
Materials and Supplies	629,245	708,009	708,009	718,559
Services and Charges	126,406	166,019	166,019	185,165
Motorpool Charges	310,356	334,284	334,284	410,602
Cost allocation	74,688	80,292	80,292	80,292
Maintenance	2,333	7,000	7,000	20,500
	<u>1,926,093</u>	<u>2,148,105</u>	<u>2,148,105</u>	<u>2,277,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<hr/>				
Water Storage & Pump Maintenance Program (4330):				
Personnel Services	141,857	146,223	146,223	148,427
Materials and Supplies	15,484	40,493	40,493	40,493
Services and Charges	623	2,000	2,000	0
Motorpool Charges	8,889	16,598	16,598	15,052
Cost allocation	9,696	10,428	10,428	10,428
Maintenance	1,711	1,800	1,800	800
	<hr/> 178,260	<hr/> 217,542	<hr/> 217,542	<hr/> 215,200
Sewer Mains Maintenance Program (4410):				
Personnel Services	1,073,283	1,110,361	1,110,361	1,129,167
Materials and Supplies	272,232	323,535	323,535	335,825
Services and Charges	78,086	71,754	71,754	71,954
Motorpool Charges	407,276	420,207	420,207	457,090
Cost allocation	77,832	83,664	83,664	83,664
Maintenance	9,353	3,875	3,875	6,000
Capital	0	200	200	0
	<hr/> 1,918,062	<hr/> 2,013,596	<hr/> 2,013,596	<hr/> 2,083,700
WWTP Administration & SCADA Program (5100):				
Materials and Supplies	0	1,073	1,073	1,073
Services and Charges	1,697,487	1,694,197	1,694,197	1,710,256
Maintenance	885	885	885	817
	<hr/> 1,698,372	<hr/> 1,696,155	<hr/> 1,696,155	<hr/> 1,712,146
WWTP East Side Operations Program (5110):				
Materials and Supplies	48,413	111,101	111,101	111,101
Services and Charges	3,658,699	3,823,568	3,823,568	3,829,565
Motorpool Charges	255,242	262,947	262,947	263,560
Cost allocation	47,820	51,408	51,408	51,408
Maintenance	64	11,153	11,153	8,153
	<hr/> 4,010,238	<hr/> 4,260,177	<hr/> 4,260,177	<hr/> 4,263,787
WWTP West Side Operations Program (5120):				
Materials and Supplies	36,862	99,655	99,655	99,655
Services and Charges	1,167,919	1,338,425	1,338,425	1,388,349
Motorpool Charges	67,108	56,515	56,515	56,339
Cost allocation	47,544	51,108	51,108	51,108
Maintenance	19	3,549	3,549	3,549
	<hr/> 1,319,452	<hr/> 1,549,252	<hr/> 1,549,252	<hr/> 1,599,000



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
WWTP Lab / IPP Program (5130):				
Services and Charges	465,245	489,099	489,099	505,111
	<u>465,245</u>	<u>489,099</u>	<u>489,099</u>	<u>505,111</u>
WWTP Lift Station Maintenance Program (5140):				
Materials and Supplies	11,447	39,969	39,969	39,969
Services and Charges	706,756	805,821	805,821	853,687
	<u>718,203</u>	<u>845,790</u>	<u>845,790</u>	<u>893,656</u>
Capital Water Mains Program (5600):				
Services and Charges	93,249	308,099	308,099	0
Capital	1,516,716	9,276,173	9,276,173	3,025,000
	<u>1,609,965</u>	<u>9,584,272</u>	<u>9,584,272</u>	<u>3,025,000</u>
Water & Sewer Connections Program (5620):				
Personnel Services	153,146	180,296	180,296	180,068
Materials and Supplies	77,649	97,050	97,050	97,050
Services and Charges	16,939	30,000	30,000	20,000
Motorpool Charges	70,190	42,158	42,158	45,686
Cost allocation	13,488	14,496	14,496	14,496
Maintenance	1,373	1,125	1,125	0
	<u>332,785</u>	<u>365,125</u>	<u>365,125</u>	<u>357,300</u>
Water Capital 2009 Bonds Program (5640):				
Services and Charges	0	9,659	9,659	0
	<u>0</u>	<u>9,659</u>	<u>9,659</u>	<u>0</u>
Sewer Mains Construction Program (5700):				
Services and Charges	201,159	1,566,538	1,566,538	0
Capital	1,406,077	6,302,242	6,302,242	2,000,000
	<u>1,607,236</u>	<u>7,868,780</u>	<u>7,868,780</u>	<u>2,000,000</u>
Sewer Capital 2009 Bonds Program (5740):				
Capital	133,584	0	0	0
	<u>133,584</u>	<u>0</u>	<u>0</u>	<u>0</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Water & Sewer Fund (5400)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<hr/>				
Wastewater Treatment Plant Capital Program (5800):				
Materials and Supplies	0	15,600	15,600	0
Services and Charges	59,461	296,909	296,909	0
Maintenance	130,439	340,444	340,444	0
Capital	1,094,519	4,951,082	4,951,082	1,510,000
Operating Transfers Out	0	67	67	0
	<hr/> 1,284,419	<hr/> 5,604,102	<hr/> 5,604,102	<hr/> 1,510,000
Debt Service Program (6800):				
Debt Service	1,882,562	1,658,670	1,658,670	1,675,700
	<hr/> 1,882,562	<hr/> 1,658,670	<hr/> 1,658,670	<hr/> 1,675,700
Total Business-Type Activity	<hr/> \$ 32,572,909	<hr/> \$ 54,725,794	<hr/> \$ 54,725,794	<hr/> \$ 36,968,000
Total Fund	<hr/> <hr/> \$ 32,572,909	<hr/> <hr/> \$ 54,725,794	<hr/> <hr/> \$ 54,725,794	<hr/> <hr/> \$ 36,968,000

## Recycling & Trash Collection Fund (5500)

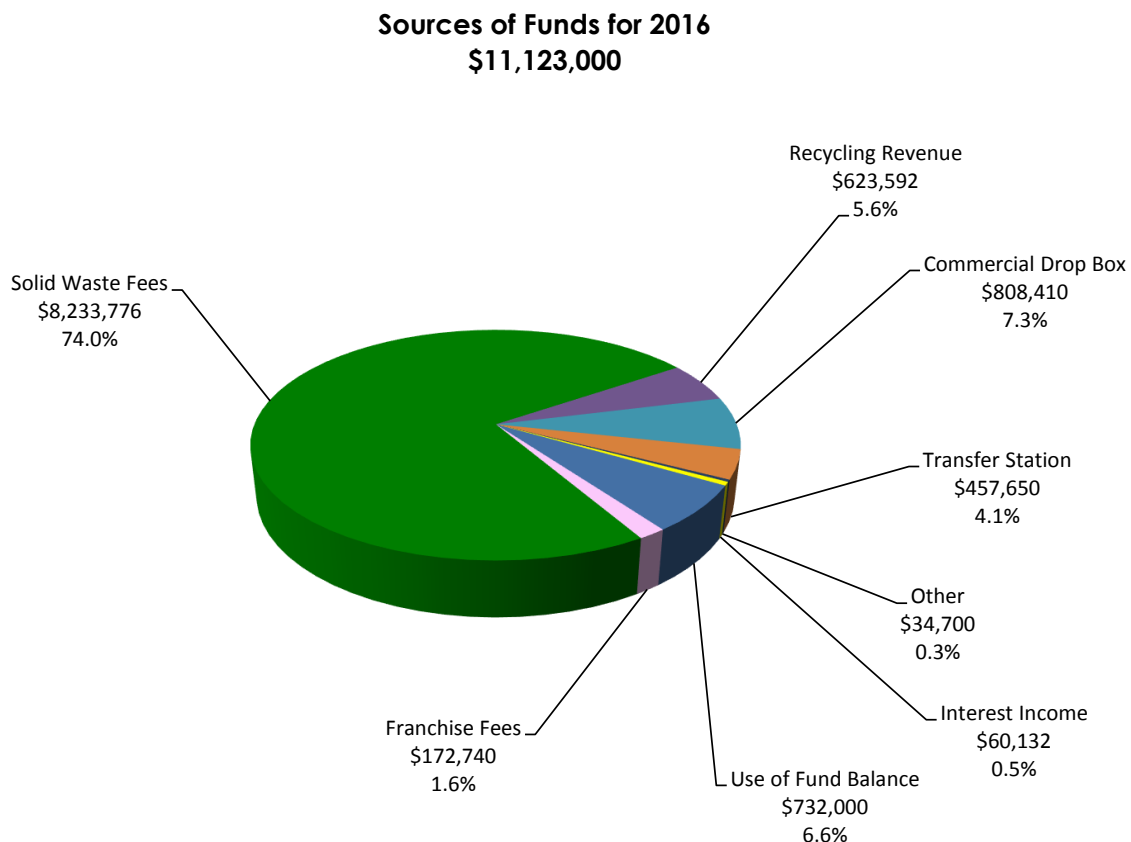
The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. During the end of 2009, the operation of the transfer station, which had previously been contracted out, was brought in house. This budget reflects changes needed to continue that operation at the City. After capital expenditures, the fund will have a loss of \$732,000. However, there are more than sufficient reserves to accommodate the expenditures.

### Recycling & Trash Collection Fund Revenues

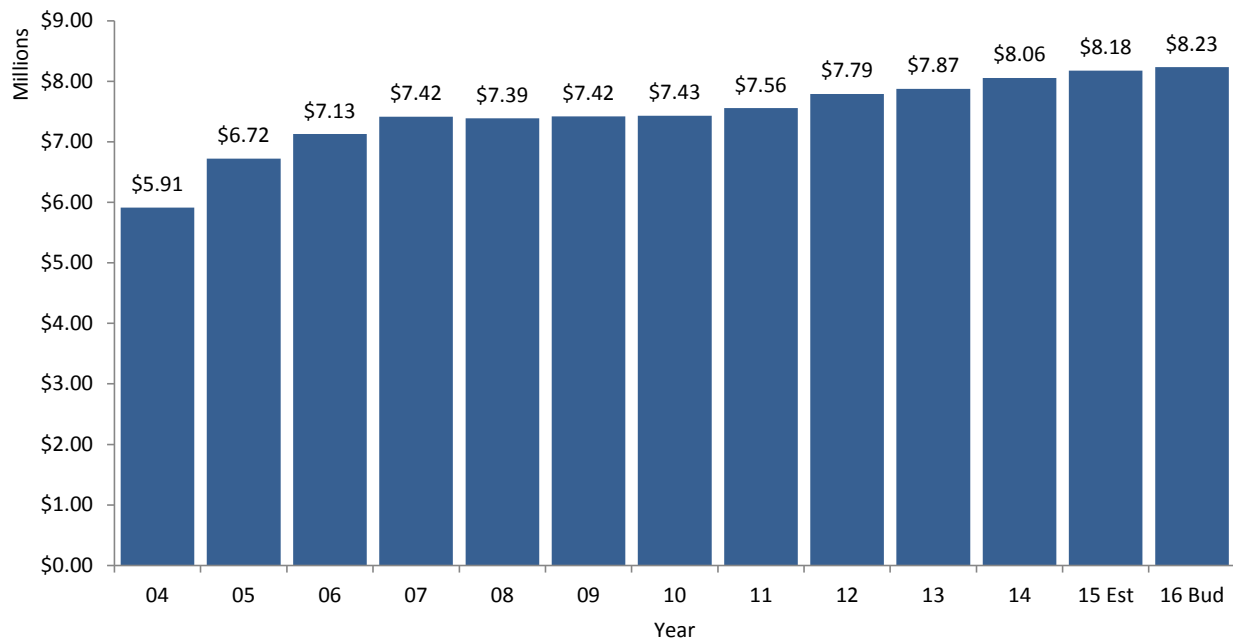
For 2016, the Recycling & Trash Collection Fund sources of funds are budgeted at \$11,123,000. Solid Waste fees make up the largest source of revenue (74.0%).

### Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$623,592 for 2016. Also, a portion of the solid waste fees are attributable to recycling activity. That portion is estimated to be approximately \$1,540,000 for 2016.



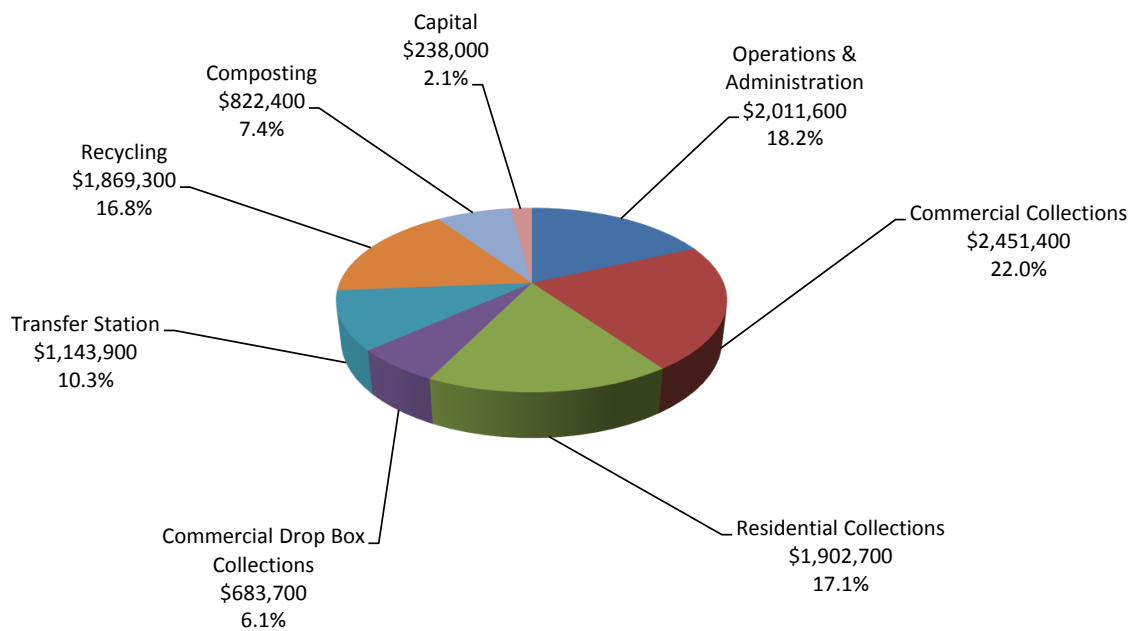
**Solid Waste Fees:** The 2015 revenue estimates are approximately \$118,824 over 2014 actual collections. The 2016 revenues are projected to be slightly up compared to 2015 estimates.



### Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$11,123,000 for 2016. The commercial collections program and related activity make up the largest segment of the budget.

#### Use of Funds for 2016 \$11,123,000



City of Fayetteville, Arkansas  
2016 Operating Budget  
Recycling & Trash Collection Fund (5500)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<u>Revenues:</u>				
Franchise Fees	\$ 209,389	\$ 185,930	\$ 195,016	\$ 172,740
Solid Waste Fees	8,057,762	7,997,190	8,176,586	8,233,776
Recycling Revenue	658,675	606,060	623,192	623,592
Commercial Drop Box	735,634	650,530	817,240	808,410
Transfer Station	410,262	388,700	488,483	457,650
Other	37,423	37,300	35,709	34,700
Interest Income	72,800	54,290	61,400	60,132
Total Revenues	<u>10,181,945</u>	<u>9,920,000</u>	<u>10,397,626</u>	<u>10,391,000</u>
<u>Expenses:</u>				
Operations & Administration	1,849,181	2,164,509	2,164,509	2,011,600
Commercial Collections	2,250,150	2,544,778	2,544,778	2,451,400
Residential Collections	1,933,591	1,976,414	1,976,414	1,902,700
Commercial Drop Box Collections	548,514	696,630	696,630	683,700
Transfer Station	920,420	992,937	992,937	1,143,900
Recycling	1,900,016	1,895,621	1,895,621	1,869,300
Composting	649,572	769,222	769,222	822,400
Solid Waste Projects	31,484	251,884	251,884	0
Total Expenses	<u>10,082,928</u>	<u>11,291,995</u>	<u>11,291,995</u>	<u>10,885,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 99,017</u>	<u>\$ (1,371,995)</u>	<u>\$ (894,369)</u>	<u>\$ (494,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	35,501	63,838	63,838	0
Capital Expenditures	(370,101)	(4,428,262)	(4,428,262)	(238,000)
Total Capital Revenues / (Expenses)	<u>(334,600)</u>	<u>(4,364,424)</u>	<u>(4,364,424)</u>	<u>(238,000)</u>
Budget Gain / (Loss)	<u>\$ (235,583)</u>	<u>\$ (5,736,419)</u>	<u>\$ (5,258,793)</u>	<u>\$ (732,000)</u>
Total Budget	<u>\$ 10,453,029</u>	<u>\$ 15,720,257</u>	<u>\$ 15,720,257</u>	<u>\$ 11,123,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget  
Recycling & Trash Collection Fund (5500)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 12,188,655	\$ 11,817,890	\$ 11,817,890	\$ 10,487,149
Budget Gain / (Loss)	(235,583)	(5,736,419)	(5,258,793)	(732,000)
Plus: Gain Capital Expenditures	370,101	4,428,262	4,428,262	238,000
Less: Depreciation Expense	(505,283)	(812,244)	(500,210)	(966,128)
Ending Total Net Assets	<u>\$ 11,817,890</u>	<u>\$ 9,697,489</u>	<u>\$ 10,487,149</u>	<u>\$ 9,027,021</u>
<b>NET ASSET ANALYSIS</b>				
Net Investment in Capital Assets	\$ 3,273,755	\$ 6,889,773	\$ 7,201,807	\$ 6,473,679
Unrestricted	8,544,135	2,807,716	3,285,342	2,553,342
Ending Total Net Assets	<u>\$ 11,817,890</u>	<u>\$ 9,697,489</u>	<u>\$ 10,487,149</u>	<u>\$ 9,027,021</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Recycling & Trash Collection Fund (5500)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Business-Type Activity:</b>				
Operations & Administration Program (5000):				
Personnel Services	\$ 610,271	\$ 772,130	\$ 772,130	\$ 635,563
Materials and Supplies	38,636	60,363	60,363	62,743
Services and Charges	729,201	781,830	781,830	786,419
Motorpool Charges	11,072	14,149	14,149	13,371
Cost allocation	410,796	441,600	441,600	441,600
Maintenance	49,205	94,237	94,237	71,704
Debt Service	0	200	200	200
	<u>1,849,181</u>	<u>2,164,509</u>	<u>2,164,509</u>	<u>2,011,600</u>
Commercial Collections Program (5010):				
Personnel Services	633,449	682,164	682,164	644,619
Materials and Supplies	167,132	332,067	332,067	342,047
Services and Charges	715,433	769,133	769,133	765,290
Motorpool Charges	662,021	687,958	687,958	624,988
Cost allocation	67,404	72,456	72,456	72,456
Maintenance	4,711	1,000	1,000	2,000
	<u>2,250,150</u>	<u>2,544,778</u>	<u>2,544,778</u>	<u>2,451,400</u>
Residential Collections Program (5020):				
Personnel Services	614,301	648,307	648,307	623,981
Materials and Supplies	170,155	225,652	225,652	215,563
Services and Charges	382,129	402,559	402,559	396,753
Motorpool Charges	718,850	646,440	646,440	612,947
Cost allocation	47,868	51,456	51,456	51,456
Maintenance	288	2,000	2,000	2,000
	<u>1,933,591</u>	<u>1,976,414</u>	<u>1,976,414</u>	<u>1,902,700</u>
Commercial Drop Box Collections Program (5030):				
Personnel Services	117,669	151,252	151,252	144,669
Materials and Supplies	77,499	149,631	149,631	53,645
Services and Charges	265,975	304,515	304,515	404,020
Motorpool Charges	77,777	76,488	76,488	66,622
Cost allocation	9,060	9,744	9,744	9,744
Maintenance	534	5,000	5,000	5,000
	<u>548,514</u>	<u>696,630</u>	<u>696,630</u>	<u>683,700</u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Recycling & Trash Collection Fund (5500)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
Transfer Station Program (5040):				
Personnel Services	112,254	110,941	110,941	113,752
Materials and Supplies	15,991	18,346	18,346	18,346
Services and Charges	741,148	784,636	784,636	947,120
Motorpool Charges	46,403	72,762	72,762	58,430
Cost allocation	3,024	3,252	3,252	3,252
Maintenance	1,600	3,000	3,000	3,000
	<u>920,420</u>	<u>992,937</u>	<u>992,937</u>	<u>1,143,900</u>
Recycling Program (5060):				
Personnel Services	968,778	970,627	970,627	946,136
Materials and Supplies	186,590	253,111	253,111	221,502
Services and Charges	144,525	125,300	125,300	124,550
Motorpool Charges	504,247	437,199	437,199	467,597
Cost allocation	87,732	94,308	94,308	94,308
Maintenance	8,144	15,076	15,076	15,207
Capital	10,023	0	0	0
	<u>1,910,039</u>	<u>1,895,621</u>	<u>1,895,621</u>	<u>1,869,300</u>
Composting Program (5070):				
Personnel Services	322,405	366,060	366,060	382,840
Materials and Supplies	63,853	60,801	60,801	64,301
Services and Charges	2,361	1,900	1,900	2,400
Motorpool Charges	230,914	307,777	307,777	340,175
Cost allocation	29,940	32,184	32,184	32,184
Maintenance	99	500	500	500
	<u>649,572</u>	<u>769,222</u>	<u>769,222</u>	<u>822,400</u>
Solid Waste Projects Program (5080):				
Materials and Supplies	21,014	215,562	215,562	0
Services and Charges	276,008	644,068	644,068	0
Capital	94,540	3,820,516	3,820,516	238,000
	<u>391,562</u>	<u>4,680,146</u>	<u>4,680,146</u>	<u>238,000</u>
Total Business-Type Activity	<u>\$ 10,453,029</u>	<u>\$ 15,720,257</u>	<u>\$ 15,720,257</u>	<u>\$ 11,123,000</u>
Total Fund	<u>\$ 10,453,029</u>	<u>\$ 15,720,257</u>	<u>\$ 15,720,257</u>	<u>\$ 11,123,000</u>

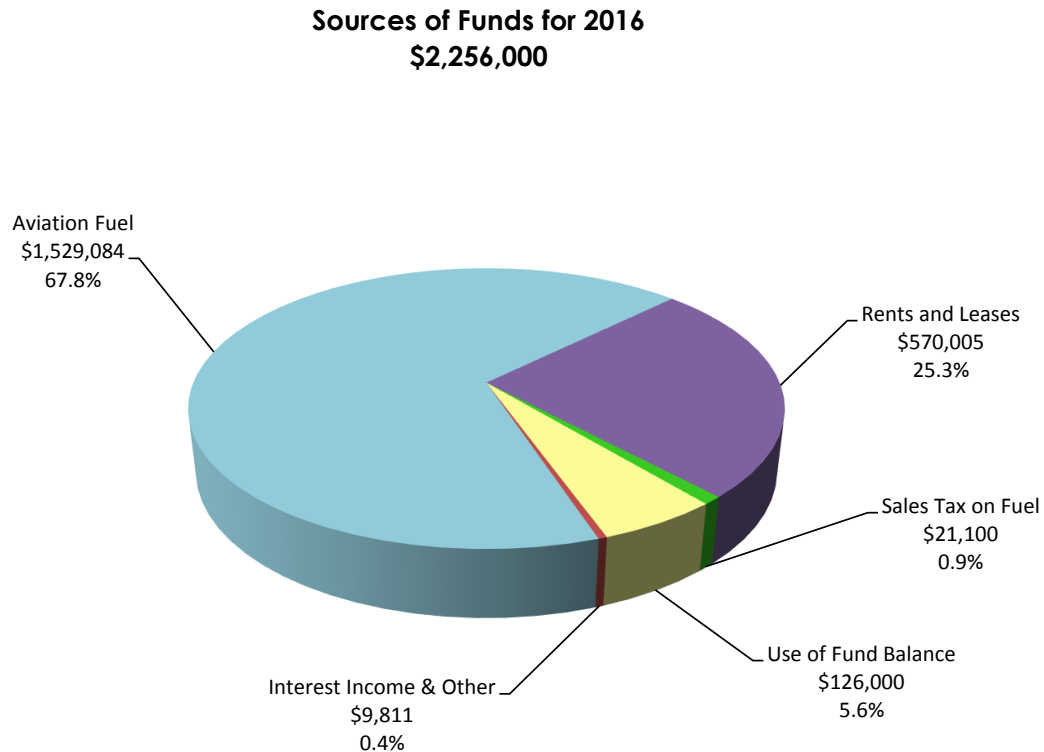


## Airport Fund (5550)

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. In 2016, the Airport Fund is projected to use reserves of \$126,000. Of that amount \$57,000 is for capital expenditures for which the division will request grants.

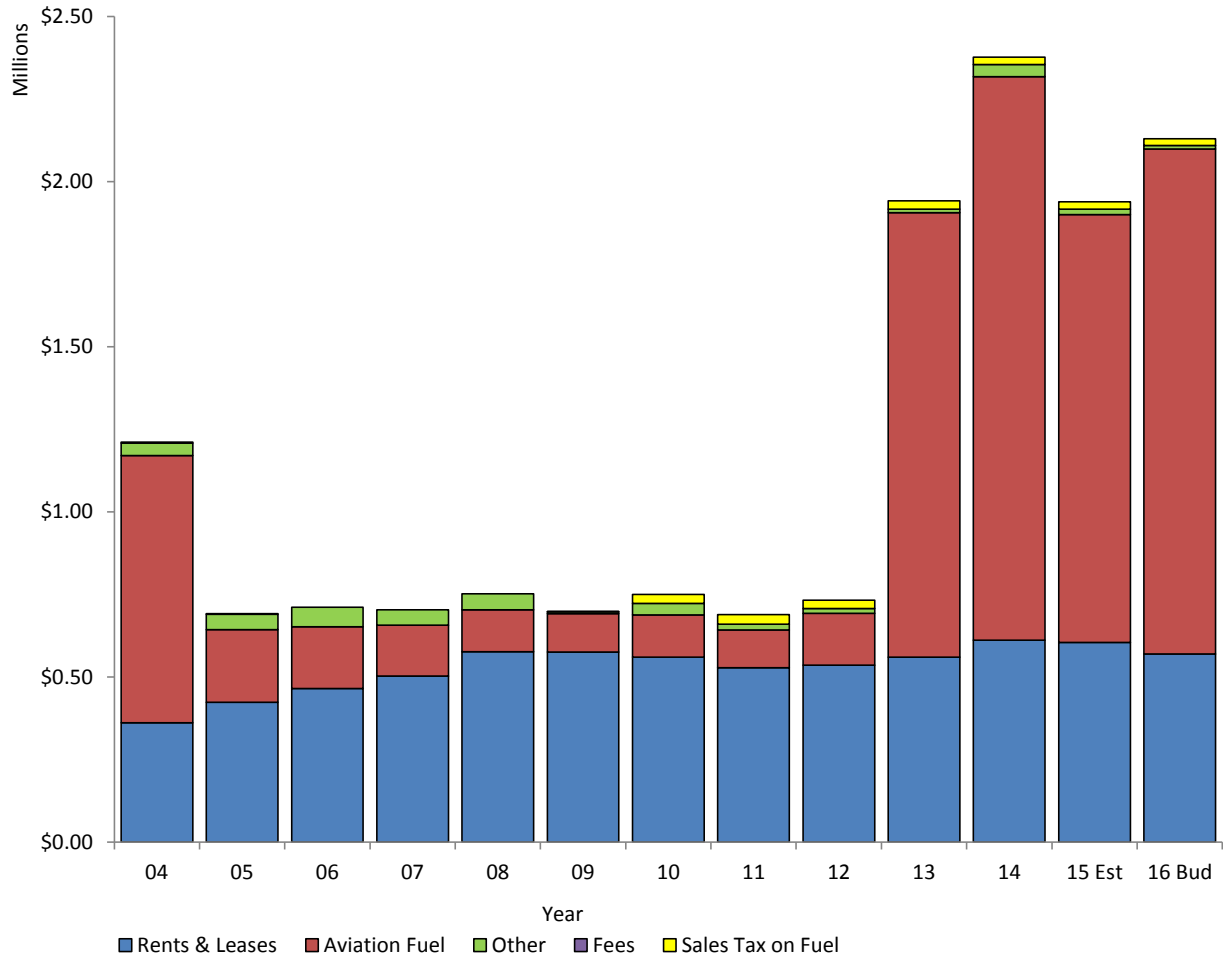
### Airport Fund Revenues

For 2016, the Airport Fund sources of funds are budgeted at \$2,256,000. Aviation Fuel revenue is projected to be \$1,529,084 or 67.8% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue (25.3%).



## Total Operating Revenue

This chart shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased to two pilot training schools, the U.S. Post Office and several other business operations.



City of Fayetteville, Arkansas  
2016 Operating Budget  
Airport Fund (5550)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<u>Revenues:</u>				
Sales Tax - County	\$ 11,092	\$ 10,850	\$ 10,353	\$ 10,100
Sales Tax - City	11,546	11,300	11,079	11,000
Rents & Leases	611,846	584,500	604,802	570,005
Aviation Fuel	1,705,873	1,710,544	1,295,286	1,529,084
Other	33,650	8,440	12,535	6,000
Interest Income	3,073	2,366	4,400	3,811
Total Revenues	<u>2,377,080</u>	<u>2,328,000</u>	<u>1,938,455</u>	<u>2,130,000</u>
<u>Expenses:</u>				
Airport Administration	369,765	439,212	439,212	419,048
Airport Maintenance	201,493	277,890	277,890	247,800
Airport Operations	1,587,896	1,626,431	1,352,003	1,511,497
Airport Capital Expense	52,616	179,372	150,872	0
General Fund Loan Interest	5,126	5,125	5,125	5,125
General Fund Loan Principal	14,245	15,530	15,530	15,530
Total Expenses	<u>2,231,141</u>	<u>2,543,560</u>	<u>2,240,632</u>	<u>2,199,000</u>
Budget Gain / (Loss) Before Capital	\$ <u>145,939</u>	\$ <u>(215,560)</u>	\$ <u>(302,177)</u>	\$ <u>(69,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	28,140	663,544	663,544	0
Gain/Loss Sale of Assets	2,087	0	1,397	0
Capital Expenditures	<u>(11,252)</u>	<u>(1,051,143)</u>	<u>(727,597)</u>	<u>(57,000)</u>
Total Capital Revenues / (Expenses)	<u>18,975</u>	<u>(387,599)</u>	<u>(62,656)</u>	<u>(57,000)</u>
Budget Gain / (Loss)	\$ <u>164,914</u>	\$ <u>(603,159)</u>	\$ <u>(364,833)</u>	\$ <u>(126,000)</u>
Total Budget	\$ <u>2,242,393</u>	\$ <u>3,594,703</u>	\$ <u>2,968,229</u>	\$ <u>2,256,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget  
Airport Fund (5550)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 11,622,698	\$ 10,415,773	\$ 10,415,773	\$ 9,750,537
Budget Gain / (Loss)	164,914	(603,159)	(364,833)	(126,000)
Plus: Gain Capital Expenditures	11,252	1,051,143	727,597	57,000
Plus: Bond Principal Payment	14,245	15,530	15,530	15,530
Less: Depreciation Expense	(1,397,336)	(1,376,540)	(1,043,530)	(1,132,285)
Ending Total Net Assets	<u>\$ 10,415,773</u>	<u>\$ 9,502,747</u>	<u>\$ 9,750,537</u>	<u>\$ 8,564,782</u>
<b>NET ASSET ANALYSIS</b>				
Net Investment in Capital Assets	\$ 9,946,933	\$ 9,621,536	\$ 9,631,000	\$ 8,555,715
* Unrestricted	468,840	(118,789)	119,537	9,067
Ending Total Net Assets	<u>\$ 10,415,773</u>	<u>\$ 9,502,747</u>	<u>\$ 9,750,537</u>	<u>\$ 8,564,782</u>

\* A long term interfund loan from the General Fund is recorded as a liability but not deducted from net investments in capital assets which is in keeping with Generally Accepted Accounting Principles (GAAP). However, the approximant amount of that liability is \$160,500 as of September 2015 which could be considered a part of unrestricted net assets.

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Airport Fund (5550)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Business-Type Activity:</b>				
Airport Administration Program (3940):				
Personnel Services	\$ 145,463	\$ 216,237	\$ 216,237	\$ 179,988
Materials and Supplies	4,227	6,951	6,951	9,271
Services and Charges	208,461	209,649	209,649	222,982
Motorpool Charges	3,699	1,611	1,611	2,043
Cost allocation	7,915	4,764	4,764	4,764
Debt Service	19,371	20,655	20,655	20,655
	<u>389,136</u>	<u>459,867</u>	<u>459,867</u>	<u>439,703</u>
Airport Maintenance Program (3950):				
Personnel Services	95,096	160,339	160,339	131,416
Materials and Supplies	10,790	17,678	17,678	19,214
Services and Charges	5,327	8,682	8,682	6,642
Motorpool Charges	30,317	27,571	27,571	28,708
Maintenance	59,963	63,620	63,620	61,820
	<u>201,493</u>	<u>277,890</u>	<u>277,890</u>	<u>247,800</u>
Airport Operations Program (3955):				
Personnel Services	258,468	264,586	264,586	255,672
Materials and Supplies	1,232,336	1,217,416	942,988	1,114,591
Services and Charges	78,352	115,157	115,157	105,384
Motorpool Charges	3,534	3,601	3,601	3,756
Cost allocation	0	3,744	3,744	3,744
Maintenance	15,206	21,927	21,927	28,350
	<u>1,587,896</u>	<u>1,626,431</u>	<u>1,352,003</u>	<u>1,511,497</u>
Airport Capital Expense Program (3960):				
Materials and Supplies	29,529	1,470	1,470	0
Services and Charges	23,087	159,692	131,192	0
Maintenance	0	18,210	18,210	0
Capital	11,252	1,051,143	727,597	57,000
	<u>63,868</u>	<u>1,230,515</u>	<u>878,469</u>	<u>57,000</u>
Total Business-Type Activity	<u>\$ 2,242,393</u>	<u>\$ 3,594,703</u>	<u>\$ 2,968,229</u>	<u>\$ 2,256,000</u>
Total Fund	<u>\$ 2,242,393</u>	<u>\$ 3,594,703</u>	<u>\$ 2,968,229</u>	<u>\$ 2,256,000</u>

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## **Town Center and Parking Facility Fund (5600)**

The **Town Center and Parking Facility Fund** accounts for the Town Center Building and the associated special obligation debt.

These bonds were refunded in 2014 with the remaining debt of \$650,000 transferred to the HMR 2014 Bond Debt Service Fund (3390), a governmental activity.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Town Center Fund (5600)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Contribution from Advertising/Promotion	\$ 564,183	\$ 0	\$ 0	\$ 0
Total Revenues	<u>564,183</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Expenses:</b>				
Audit Expense	600	0	0	0
Principal Payment	625,000	0	0	0
Interest Expense	45,929	0	0	0
Town Center Expense	1,905	0	0	0
Paying Agent Fees	11,617	0	0	0
Transfer to HMR Debt	56,093	0	0	0
Equity Transfer	3,803,159	0	0	0
Total Expenses	<u>4,544,303</u>	<u>0</u>	<u>0</u>	<u>0</u>
Budget Gain / (Loss)	\$ <u>(3,980,120)</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	\$ <u><u>4,544,303</u></u>	\$ <u><u>0</u></u>	\$ <u><u>0</u></u>	\$ <u><u>0</u></u>

<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 3,661,587	\$ 0	\$ 0	\$ 0
Budget Gain / (Loss)	(3,980,120)	0	0	0
Plus: Bond Principal Payment	625,000	0	0	0
Less: Depreciation Expense	(306,467)	0	0	0
Ending Total Net Assets	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

<b>NET ASSET ANALYSIS</b>				
Net Investment in Capital Assets	\$ 0	\$ 0	\$ 0	\$ 0
Unrestricted	0	0	0	0
Ending Total Net Assets	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

Note: Ending net assets represent investments in the Town Center building and attached garage.



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Town Center Fund (5600)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Town Center Expense Program (9600):				
Services and Charges	\$ 2,505	\$ 0	\$ 0	\$ 0
Debt Service	682,546	0	0	0
Operating Transfers	3,859,252	0	0	0
	<u>4,544,303</u>	<u>0</u>	<u>0</u>	<u>0</u>
 Total Citywide Activity	 \$ <u>4,544,303</u>	 \$ <u>0</u>	 \$ <u>0</u>	 \$ <u>0</u>
 Total Fund	 \$ <u><u>4,544,303</u></u>	 \$ <u><u>0</u></u>	 \$ <u><u>0</u></u>	 \$ <u><u>0</u></u>

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## **Police Pension Fund (6800)**

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Police Pension Fund (6800)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Property Taxes	\$ 525,620	\$ 552,000	\$ 529,000	\$ 548,000
State Insurance Turnback	222,299	221,400	227,371	227,371
Fines & Forfeitures	101,596	100,090	126,800	126,129
Investment Earnings	193,756	178,510	202,842	124,500
Gain/Loss on Sale of Investments	513,762	0	122,521	0
Gain/Loss in Fair Value of Investments	(355,917)	0	0	0
Other	5,368	0	4,070	0
Total Revenues	<u>1,206,484</u>	<u>1,052,000</u>	<u>1,212,604</u>	<u>1,026,000</u>
<b>Expenses:</b>				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	103	0	0	0
Bank Service Charges	77	725	725	800
Benefit Payments	1,602,776	1,606,525	1,606,525	1,569,450
Materials and Supplies	52	250	250	250
Total Expenses	<u>1,606,508</u>	<u>1,611,000</u>	<u>1,611,000</u>	<u>1,574,000</u>
Budget Gain / (Loss)	\$ <u>(400,024)</u>	\$ <u>(559,000)</u>	\$ <u>(398,396)</u>	\$ <u>(548,000)</u>
Total Budget	\$ <u><u>1,606,508</u></u>	\$ <u><u>1,611,000</u></u>	\$ <u><u>1,611,000</u></u>	\$ <u><u>1,574,000</u></u>

**ESTIMATED CHANGE IN NET ASSETS**

Beginning Total Net Assets	\$ 7,538,313	\$ 7,138,289	\$ 7,138,289	\$ 6,739,893
Budget Gain / (Loss)	<u>(400,024)</u>	<u>(559,000)</u>	<u>(398,396)</u>	<u>(548,000)</u>
Ending Total Net Assets	\$ <u><u>7,138,289</u></u>	\$ <u><u>6,579,289</u></u>	\$ <u><u>6,739,893</u></u>	\$ <u><u>6,191,893</u></u>

City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Police Pension Fund (6800)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Police Pension Expense Program (9800):				
Materials and Supplies	\$ 52	\$ 250	\$ 250	\$ 250
Services and Charges	1,606,456	1,610,750	1,610,750	1,573,750
	<u>1,606,508</u>	<u>1,611,000</u>	<u>1,611,000</u>	<u>1,574,000</u>
 Total Citywide Activity	 \$ <u>1,606,508</u>	 \$ <u>1,611,000</u>	 \$ <u>1,611,000</u>	 \$ <u>1,574,000</u>
 Total Fund	 \$ <u><u>1,606,508</u></u>	 \$ <u><u>1,611,000</u></u>	 \$ <u><u>1,611,000</u></u>	 \$ <u><u>1,574,000</u></u>

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## **Fire Pension Fund (6810)**

The **Fire Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State.

City of Fayetteville, Arkansas  
2016 Operating Budget  
Fire Pension Fund (6810)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Revenues:</b>				
Property Taxes	\$ 525,620	\$ 552,000	\$ 529,000	\$ 548,000
State Insurance Turnback	287,844	301,300	284,738	284,738
Investment Earnings	110,629	98,700	128,720	88,262
Gain/Loss on Sale of Investments	144,876	0	209,397	0
Gain/Loss in Fair Value of Investments	101,905	0	0	0
Other	366	0	4	0
Total Revenues	<u>1,171,240</u>	<u>952,000</u>	<u>1,151,859</u>	<u>921,000</u>
<b>Expenses:</b>				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	3,000	3,000	3,000
Bank Service Charges	50	150	150	150
Benefit Payments	1,414,657	1,428,123	1,428,123	1,419,084
Materials and Supplies	0	100	100	139
Services and Charges	250	127	127	127
Total Expenses	<u>1,418,457</u>	<u>1,435,000</u>	<u>1,435,000</u>	<u>1,426,000</u>
Budget Gain / (Loss)	\$ <u>(247,217)</u>	\$ <u>(483,000)</u>	\$ <u>(283,141)</u>	\$ <u>(505,000)</u>
Total Budget	\$ <u><u>1,418,457</u></u>	\$ <u><u>1,435,000</u></u>	\$ <u><u>1,435,000</u></u>	\$ <u><u>1,426,000</u></u>
<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 4,624,856	\$ 4,377,639	\$ 4,377,639	\$ 4,094,498
Budget Gain / (Loss)	(247,217)	(483,000)	(283,141)	(505,000)
Ending Total Net Assets	\$ <u><u>4,377,639</u></u>	\$ <u><u>3,894,639</u></u>	\$ <u><u>4,094,498</u></u>	\$ <u><u>3,589,498</u></u>



City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Fire Pension Fund (6810)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Citywide Activity:</b>				
Fire Pension Expense Program (9810):				
Materials and Supplies	\$ 0	\$ 100	\$ 100	\$ 139
Services and Charges	1,418,457	1,434,900	1,434,900	1,425,861
	<u>1,418,457</u>	<u>1,435,000</u>	<u>1,435,000</u>	<u>1,426,000</u>
 Total Citywide Activity	 \$ 1,418,457	 \$ 1,435,000	 \$ 1,435,000	 \$ 1,426,000
 Total Fund	 \$ <u>1,418,457</u>	 \$ <u>1,435,000</u>	 \$ <u>1,435,000</u>	 \$ <u>1,426,000</u>

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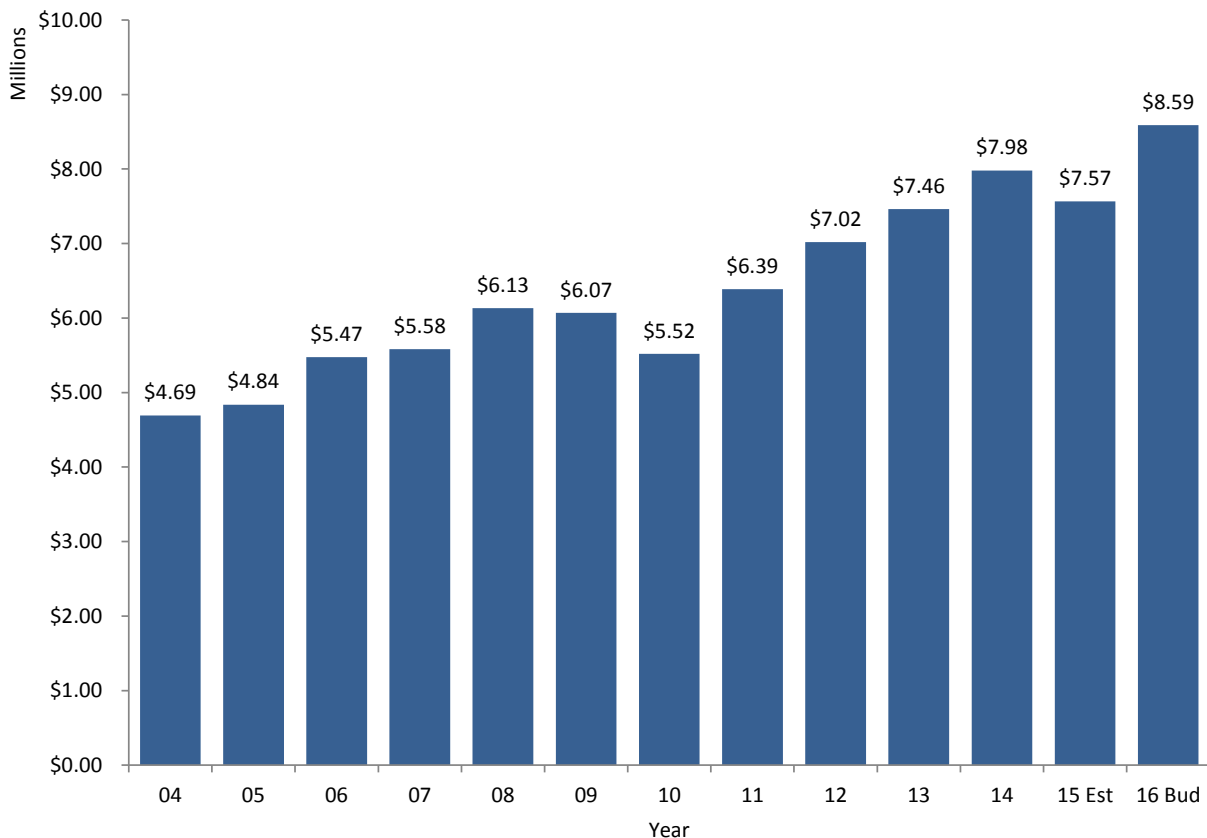
## Shop Fund (9700)

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2016 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will equal expenditures after capital for 2016.

### Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 99.0% of total Shop Fund. These revenues are budgeted at \$8,590,476 for 2016. These can be broken down in components as follows. The Replacement Charges (\$4,267,500) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$1,805,340), Shop Overhead Charges (\$589,440) and Shop Overhead Insurance Charges (\$170,196) are the monthly fees user divisions pay to the Shop Fund for the on-going maintenance that is provided for the life of the vehicles and equipment. Fuel Charges (\$1,758,000) represents revenue received from charging out the cost of gasoline to the user divisions.

### Shop Charges



City of Fayetteville, Arkansas  
2016 Operating Budget  
Shop Fund (9700)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<u>Revenues:</u>				
Maintenance Charges	\$ 41,408	\$ 27,600	\$ 27,955	\$ 27,600
Fuel Charges	1,561,433	1,758,000	967,979	1,758,000
Replacement Charges	4,005,711	4,188,780	4,114,677	4,267,500
Motor Pool Charges	1,663,099	1,812,960	1,754,501	1,777,740
Shop Overhead Charges	564,848	556,920	537,752	589,440
Shop Overhead Insurance	144,701	167,040	162,963	170,196
Shop Rental Pool Revenue	13,810	18,000	11,385	17,300
Other	53,127	0	19,815	17,000
Interest Income	59,165	36,700	65,900	65,224
Total Revenues	<u>8,107,302</u>	<u>8,566,000</u>	<u>7,662,927</u>	<u>8,690,000</u>
<u>Expenses:</u>				
Vehicle Maintenance	2,768,703	3,083,138	3,052,191	3,036,459
Gasoline/Diesel Expense	1,492,797	1,693,210	943,779	1,701,541
Total Expenses	<u>4,261,500</u>	<u>4,776,348</u>	<u>3,995,970</u>	<u>4,738,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 3,845,802</u>	<u>\$ 3,789,652</u>	<u>\$ 3,666,957</u>	<u>\$ 3,952,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Gain/Loss Sale of Assets	901,810	0	163,365	0
Transfer from General	18,000	2,500	2,500	57,000
Transfer from Street	12,000	0	0	0
Transfer from Parks Development	0	0	0	90,000
Transfer from Impact Fee Fund	0	0	0	105,000
Transfer from Water & Sewer	0	367,000	364,985	0
Capital Expenditures	(3,195,967)	(7,467,625)	(7,467,625)	(4,204,000)
Total Capital Revenues / (Expenses)	<u>(2,264,157)</u>	<u>(7,098,125)</u>	<u>(6,936,775)</u>	<u>(3,952,000)</u>
Budget Gain / (Loss)	<u>\$ 1,581,645</u>	<u>\$ (3,308,473)</u>	<u>\$ (3,269,818)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 7,457,467</u>	<u>\$ 12,243,973</u>	<u>\$ 11,463,595</u>	<u>\$ 8,942,000</u>

City of Fayetteville, Arkansas  
2016 Operating Budget  
Shop Fund (9700)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>ESTIMATED CHANGE IN NET ASSETS</b>				
Beginning Total Net Assets	\$ 19,657,487	\$ 21,471,578	\$ 21,471,578	\$ 22,410,252
Budget Gain / (Loss)	1,581,645	(3,308,473)	(3,269,818)	0
Plus: Gain Capital Expenditures	3,195,967	7,467,625	7,467,625	4,204,000
Less: Depreciation Expense	(2,963,521)	(3,825,272)	(3,259,133)	(4,063,921)
Ending Total Net Assets	<u>\$ 21,471,578</u>	<u>\$ 21,805,458</u>	<u>\$ 22,410,252</u>	<u>\$ 22,550,331</u>
<b>NET ASSET ANALYSIS</b>				
Net Investment in Capital Assets	\$ 14,154,096	\$ 17,796,449	\$ 18,362,588	\$ 18,502,667
Unrestricted	7,317,482	4,009,009	4,047,664	4,047,664
Ending Total Net Assets	<u>\$ 21,471,578</u>	<u>\$ 21,805,458</u>	<u>\$ 22,410,252</u>	<u>\$ 22,550,331</u>

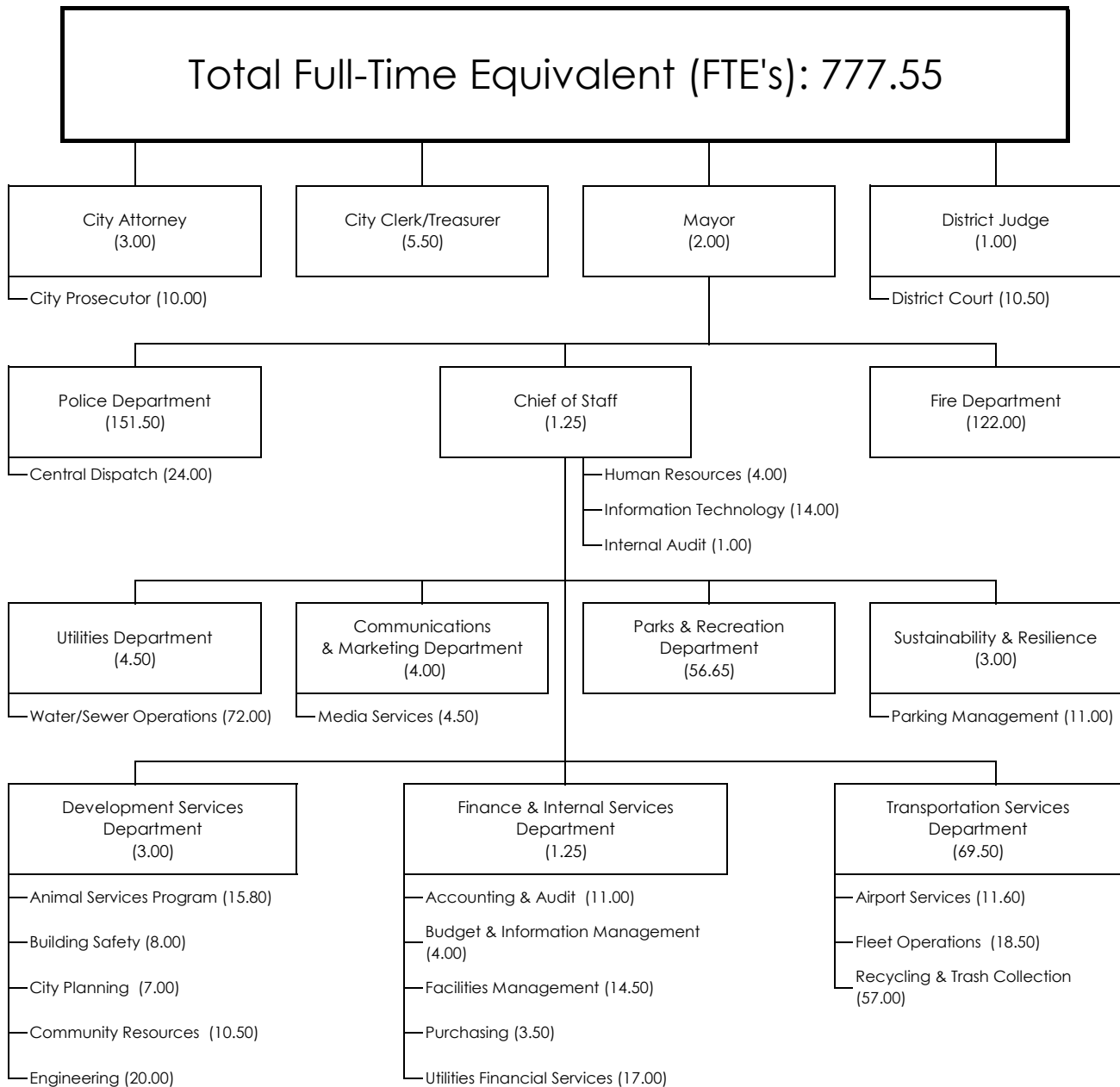
City of Fayetteville, Arkansas  
2016 Operating Budget (Category Summary)  
Shop Fund (9700)

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<b>Transportation Services Activity:</b>				
Vehicle Maintenance Program (1910):				
Personnel Services	\$ 1,057,510	\$ 1,150,137	\$ 1,150,137	\$ 1,135,635
Materials and Supplies	2,338,952	2,627,107	1,846,729	2,636,398
Services and Charges	445,741	510,812	510,812	512,521
Motorpool Charges	57,371	56,778	56,778	55,280
Cost allocation	318,468	342,348	342,348	342,348
Maintenance	37,876	55,818	55,818	55,818
Capital	0	21,000	21,000	10,000
	<u>4,255,918</u>	<u>4,764,000</u>	<u>3,983,622</u>	<u>4,748,000</u>
Capital Expense Program (1920):				
Materials and Supplies	4,714	85	85	0
Services and Charges	868	3,263	3,263	0
Maintenance	0	30,000	30,000	0
Capital	3,195,967	7,446,625	7,446,625	4,194,000
	<u>3,201,549</u>	<u>7,479,973</u>	<u>7,479,973</u>	<u>4,194,000</u>
Total Transportation Services Activity	<u>\$ 7,457,467</u>	<u>\$ 12,243,973</u>	<u>\$ 11,463,595</u>	<u>\$ 8,942,000</u>
Total Fund	<u>\$ 7,457,467</u>	<u>\$ 12,243,973</u>	<u>\$ 11,463,595</u>	<u>\$ 8,942,000</u>

## CITY OF FAYETTEVILLE, ARKANSAS PERSONNEL SECTION

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart.

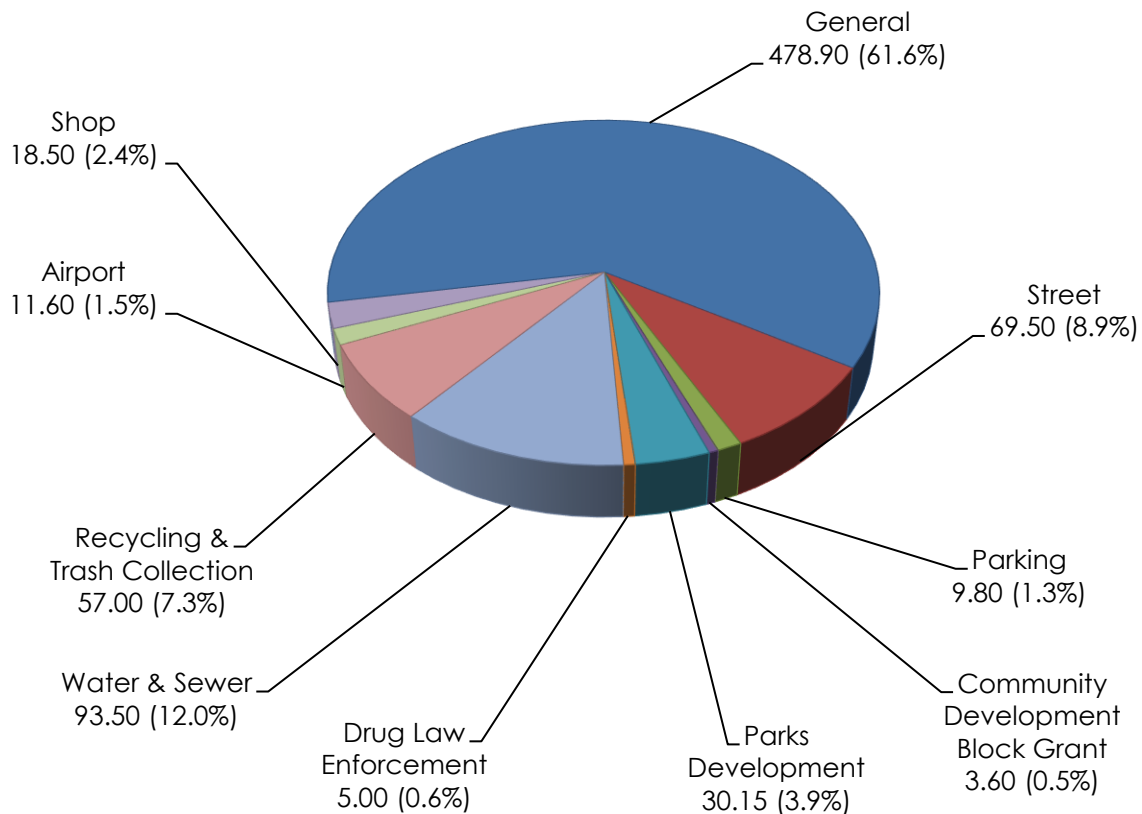
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity.



City of Fayetteville, Arkansas  
Personnel Summary by Funding Source  
Full-Time Equivalent Basis

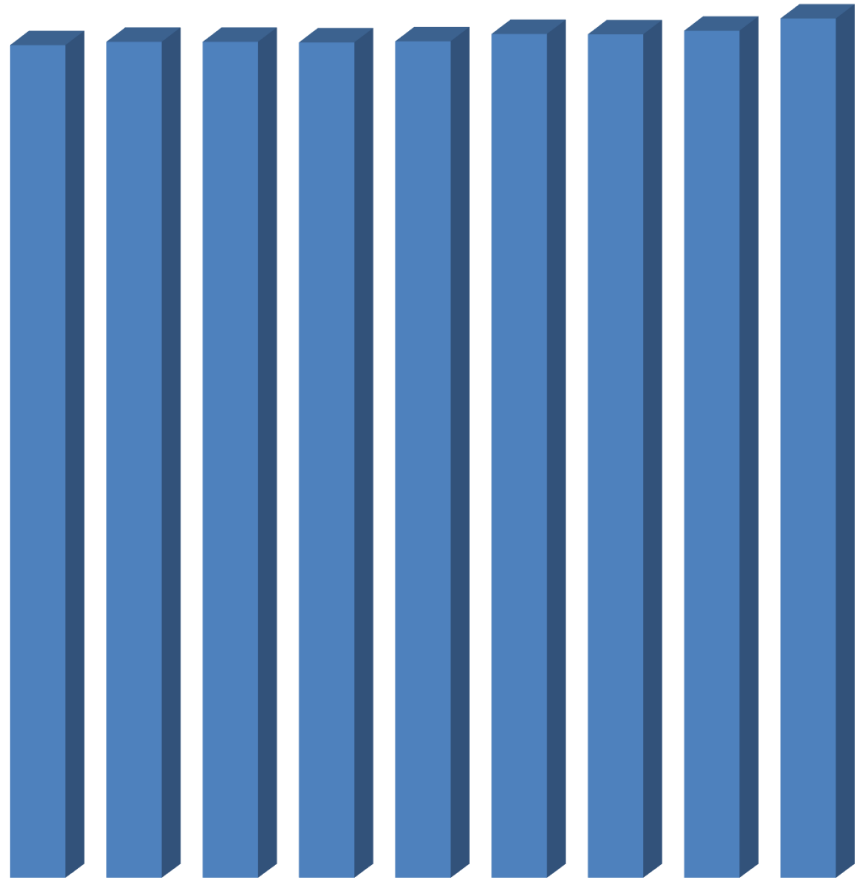
Fund	Budgeted 2014	Budgeted 2015	Budgeted 2016
1010 - General	469.20	467.70	478.90
2100 - Street	68.50	69.50	69.50
2130 - Parking	8.80	9.80	9.80
2180 - Community Development Block Grant	3.85	3.60	3.60
2250 - Parks Development	27.35	29.35	30.15
2930 - Drug Law Enforcement	4.00	5.00	5.00
5400 - Water & Sewer	93.50	93.50	93.50
5500 - Recycling & Trash Collection	57.00	57.00	57.00
5550 - Airport	12.60	12.60	11.60
9700 - Shop	18.50	18.50	18.50
Total	<u>763.30</u>	<u>766.55</u>	<u>777.55</u>

**Full-Time Equivalent Basis by Fund  
(777.55 FTE'S)**





City of Fayetteville, Arkansas  
Personnel History by Funding Source (2008-2016)



Fund	2008	2009	2010	2011	2012	2013	2014	2015	2016
General	482.33	482.33	480.13	470.55	470.60	471.50	469.20	467.70	478.90
Street	68.50	68.50	68.50	68.50	68.50	68.50	68.50	69.50	69.50
Parking	1.00	1.00	3.50	6.00	7.00	6.80	8.80	9.80	9.80
Community Development Block Grant	4.75	4.75	4.55	4.55	4.55	3.85	3.85	3.60	3.60
Parks Development	21.85	21.85	21.85	27.40	27.35	27.35	27.35	29.35	30.15
Drug Law Enforcement	4.00	4.00	4.00	4.00	4.00	4.00	4.00	5.00	5.00
Water & Sewer	91.50	93.50	93.50	93.50	93.50	93.50	93.50	93.50	93.50
Recycling & Trash Collection	55.60	56.60	56.00	57.00	57.00	57.00	57.00	57.00	57.00
Airport	5.50	5.50	6.00	6.00	6.00	12.60	12.60	12.60	11.60
Shop	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50	18.50
Total	753.53	756.53	756.53	756.00	757.00	763.60	763.30	766.55	777.55
Change from Prior Year	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	3.25	11.00

City of Fayetteville, Arkansas  
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>1010 - GENERAL FUND:</b>			
0150 - Mayor's Administration	2.00	2.00	2.00
0210 - City Attorney	3.00	3.00	3.00
0310 - City Prosecutor	9.00	9.00	10.00
0400 - District Judge	1.00	1.00	1.00
0550 - Communications	3.00	3.00	4.00
0600 - Media Services	4.25	4.50	4.50
0700 - Chief of Staff	1.25	1.25	1.25
1100 - Chief Financial Officer	1.25	1.25	1.25
1210 - Human Resource Operations	5.00	5.00	4.00
1310 - Accounting & Audit	11.00	11.00	11.00
1330 - Budget & Information Management	4.00	4.00	4.00
1360 - Internal Audit	1.00	1.00	1.00
1380 - Utilities Management	2.20	2.20	1.20
1410 - General Maintenance	8.00	8.00	7.50
1420 - Janitorial	6.50	6.50	7.00
1510 - City Clerk/Treasurer	5.50	5.50	5.50
1610 - Purchasing	3.50	3.50	3.50
1710 - Information Technology	14.00	14.00	9.00
1720 - Geographic Information Systems	-	-	5.00
2010 - Criminal Cases	5.50	5.50	5.50
2020 - Probation & Fine Collection	0.50	0.50	0.50
2030 - Small Claims & Civil Cases	4.50	4.50	4.50
2600 - Central Dispatch	24.00	24.00	24.00
2710 - Animal Patrol/Emergency Response	5.50	5.50	5.50
2720 - Animal Shelter	8.30	8.30	8.30
2730 - Veterinarian/Clinic	2.00	2.00	2.00
2900 - Police Support Services	36.00	36.00	35.00
2940 - Police Patrol	106.00	105.00	111.50
3010 - Fire Prevention	5.00	5.00	5.00
3020 - Fire Operations	107.00	107.00	115.00
3030 - Fire Training	2.00	2.00	2.00
5210 - Swimming Pool	4.35	4.35	4.35
5220 - Parks Administration/Recreation Programs	7.70	7.70	7.75
5250 - Lake Maintenance	0.15	0.15	0.15
5260 - Parks Maintenance	12.10	11.10	11.25
5280 - Yvonne Richardson Community Center	3.00	3.00	3.00
6200 - Development Services Director	3.00	3.00	3.00
6210 - Engineering Design Services	5.00	5.00	5.00
6220 - Engineering Operations & Administration	8.00	8.00	8.00
6230 - Engineering Land Acquisition	2.00	2.00	2.00
6240 - Engineering Public Construction	5.00	5.00	5.00

City of Fayetteville, Arkansas  
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2014	Budgeted 2015	Budgeted 2016
6300 - City Planning	8.00	8.00	7.00
6310 - Sustainability & Resilience	3.00	3.00	3.00
6400 - Building Safety	9.50	9.50	8.00
6420 - Code Compliance	6.65	6.90	6.90
	<u>469.20</u>	<u>467.70</u>	<u>478.90</u>
<b>2100 - STREET FUND:</b>			
4100 - Operations & Administration	9.00	9.00	9.00
4110 - Right-of-Way Maintenance	4.00	6.00	6.00
4120 - Street Maintenance	20.00	19.00	19.00
4130 - Drainage Maintenance	10.00	10.00	10.00
5315 - Traffic Engineering & Planning	6.00	6.00	6.00
5520 - Trail Construction	9.50	9.50	9.50
5530 - Sidewalks	10.00	10.00	10.00
	<u>68.50</u>	<u>69.50</u>	<u>69.50</u>
<b>2130 - PARKING FUND:</b>			
9130 - Off-Street Parking	4.30	4.30	4.30
9131 - Entertainment District Parking	4.50	4.50	4.50
9132 - Spring Street Municipal Parking Deck	-	1.00	1.00
	<u>8.80</u>	<u>9.80</u>	<u>9.80</u>
<b>2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:</b>			
4930 - Administration & Planning	1.05	1.05	1.05
4940 - Housing Services	1.80	1.55	1.55
4945 - Redevelopment	1.00	1.00	1.00
	<u>3.85</u>	<u>3.60</u>	<u>3.60</u>
<b>2250 - PARKS DEVELOPMENT FUND:</b>			
9250 - Parks Development	27.35	29.35	30.15
	<u>27.35</u>	<u>29.35</u>	<u>30.15</u>
<b>2930 - DRUG LAW ENFORCEMENT FUND:</b>			
2960 - Drug Enforcement	4.00	5.00	5.00
	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>

City of Fayetteville, Arkansas  
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>5400 - WATER &amp; SEWER FUND:</b>			
1800 - Utilities Director	1.50	1.50	1.50
1810 - Utilities Financial Services	17.00	17.00	17.00
1820 - Meter Reading	15.00	15.00	15.00
1830 - Meter Maintenance & Backflow Prevention	6.00	6.00	6.00
4000 - Operations & Administration	11.00	11.00	11.00
4020 - Utilities Project Management	3.00	3.00	3.00
4310 - Water Distribution Maintenance	15.35	15.35	15.35
4330 - Water Storage & Pump Maintenance	2.00	2.00	2.00
4410 - Sewer Mains Maintenance	19.35	19.35	19.35
5620 - Water & Sewer Connections	3.30	3.30	3.30
	<u>93.50</u>	<u>93.50</u>	<u>93.50</u>
<b>5500 - RECYCLING &amp; TRASH COLLECTION FUND:</b>			
5000 - Operations & Administration	5.00	5.00	5.00
5010 - Commercial Collections	11.50	11.50	11.50
5020 - Residential Collections	10.00	10.00	10.00
5030 - Commercial Drop Box Collections	2.50	2.50	2.50
5040 - Transfer Station	2.50	2.50	2.50
5060 - Recycling	18.50	18.50	18.50
5070 - Composting	7.00	7.00	7.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>
<b>5550 - AIRPORT FUND:</b>			
3940 - Airport Administration	3.00	3.00	3.00
3950 - Airport Maintenance	3.00	3.60	2.60
3955 - Airport Operations	6.60	6.00	6.00
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>
<b>9700 - SHOP FUND:</b>			
1910 - Vehicle Maintenance	18.50	18.50	18.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>
Total Positions - Citywide	<u>763.30</u>	<u>766.55</u>	<u>777.55</u>

City of Fayetteville, Arkansas  
Personnel Variation Summary (2016)

Fund / Division	Title	Additions / (Reductions)		
		Active	Frozen	Total
<b>2016 BUDGET - POSITION CHANGES:</b>				
<b><u>General Fund</u></b>				
Budget & Information Mgt.	Budget Analyst <sup>1</sup>	1.00	(1.00)	-
Building Safety	Inspector - Residential <sup>2</sup>	1.00	(1.00)	-
	Inspections Clerk <sup>13</sup>	-	(1.50)	(1.50)
Central Dispatch	Dispatcher I <sup>3</sup>	1.00	(1.00)	-
City Planning	Planner - Current Planning <sup>4</sup>	1.00	(1.00)	-
	Permit Clerk <sup>13</sup>	-	(1.00)	(1.00)
City Prosecutor	City Prosecutor Investigator <sup>5</sup>	1.00	-	1.00
Facilities Management	Custodian (Part Time) <sup>6</sup>	0.50	-	0.50
	Construction & Contract Mgr <sup>13</sup>	-	(0.50)	(0.50)
Fire	Firefighters <sup>7</sup>	10.00	(1.00)	9.00
	Battalion Chief (Safety/Supply) <sup>8</sup>	1.00	(1.00)	-
Human Resources	Benefits Administrator <sup>13</sup>	-	(1.00)	(1.00)
Information Technology	Database Administrator <sup>13</sup>	-	(1.00)	(1.00)
Parks & Recreation	Maintenance Worker II - Parks <sup>9</sup>	1.00	(1.00)	-
Police	Police Officer <sup>10</sup>	7.00	-	7.00
	Secretary / Transcriptionist <sup>13</sup>	-	(1.50)	(1.50)
<b><u>Parks Development Fund</u></b>				
Parks & Recreation	Maintenance Worker II - Parks <sup>11</sup>	1.00	(1.00)	-
	Maintenance Worker III - Parks <sup>12</sup>	1.00	-	1.00
<b><u>Aviation Fund</u></b>				
Aviation	Maintenance Worker III <sup>13</sup>	-	(1.00)	(1.00)
		26.50	(15.50)	11.00
<b>POSITION FTE RECONCILIATION</b>				
<b>2015 BUDGET - ADOPTED</b>		749.80	15.50	765.30
Parking	Parking Attendants <sup>14</sup>	1.00	-	1.00
Media Services	Video Recording Equip Op <sup>15</sup>	0.25	-	0.25
<b>2015 BUDGET - AMENDED</b>		751.05	15.50	766.55
<b>2016 CHANGES</b>		26.50	(15.50)	11.00
<b>2016 BUDGET - PROPOSED</b>		777.55	0.00	777.55

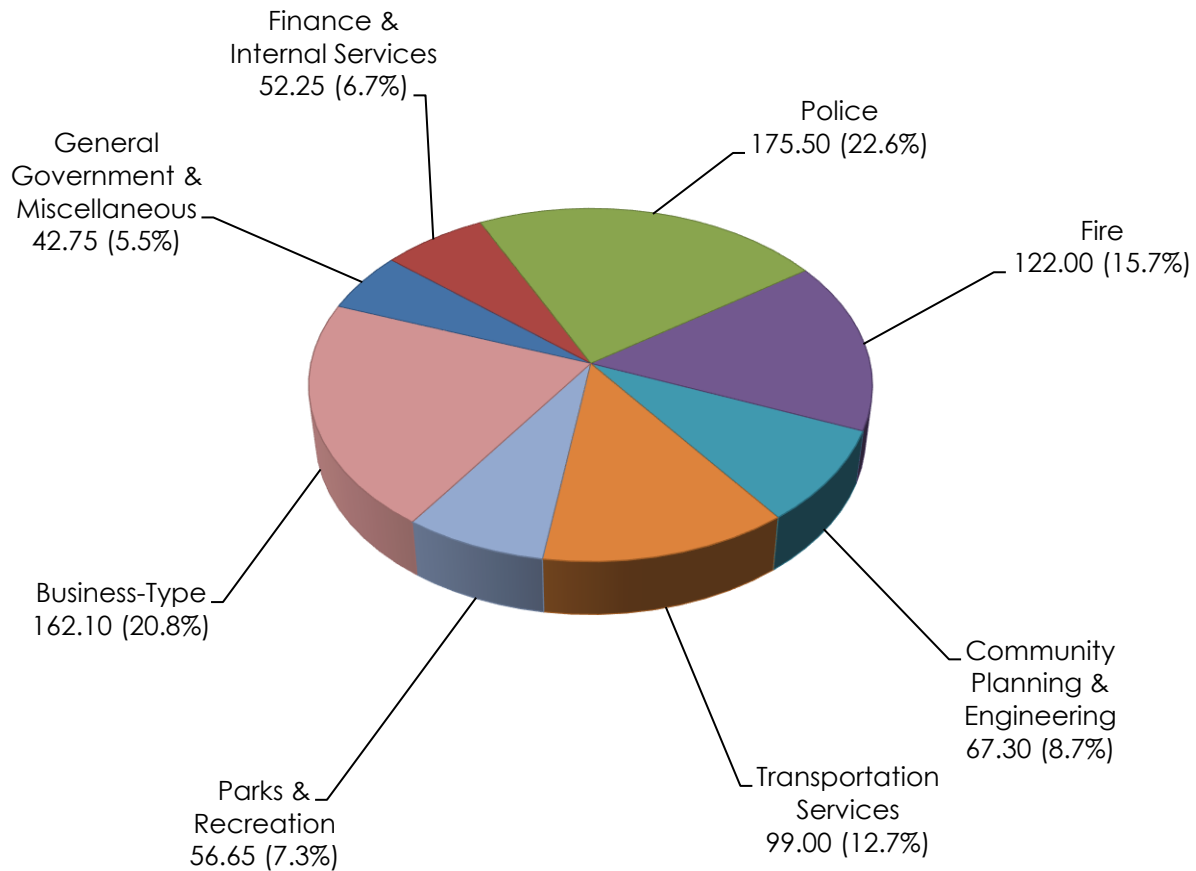
## NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Budget Analyst (FTE 1.00) is being unfrozen in the Budget & Information Management Division in the 2016 Budget. This position is funded out of the General Fund.
2. An Inspector - Residential (FTE 1.00) is being unfrozen in the Building Safety Division in the 2016 Budget. This position is funded out of the General Fund.
3. A Dispatcher I (FTE 1.00) is being unfrozen in the Central Dispatch Division in the 2016 Budget. This position is funded out of the General Fund.
4. A Planner - Current Planning (FTE 1.00) is being unfrozen in the City Planning Division in the 2016 Budget. This position is funded out of the General Fund.
5. A City Prosecutor Investigator (FTE 1.00) is being added to the City Prosecutor Division in the 2016 Budget. This position is funded out of the General Fund.
6. A Custodian (Part Time) (FTE 0.50) is being added to the Facilities Management Division in the 2016 Budget. This position is funded out of the General Fund.
7. Firefighters (FTE 10.00) are being added/unfrozen to the Fire Department in the 2016 Budget. These positions are funded out of the General Fund.
8. A Battalion Chief (Safety/Supply) (FTE 1.00) is being unfrozen in the Fire Department in the 2016 Budget. This position is funded out of the General Fund.
9. A Maintenance Worker II - Parks (FTE 1.00) is being unfrozen in the Parks & Recreation Division in the 2016 Budget. This position is funded out of the General Fund.
10. Police Officers (FTE 7.00) are being added to the Police Department in the 2016 Budget. These positions are funded out of the General Fund.
11. A Maintenance Worker II - Parks (FTE 1.00) is being unfrozen in the Parks & Recreation Division in the 2016 Budget. This position is funded out of the Parks Development Fund.
12. A Maintenance Worker III - Parks (FTE 1.00) is being added to the Parks & Recreation Division in the 2016 Budget. This position is funded out of the Parks Development Fund.
13. Removal of remaining frozen positions Citywide (FTE 7.50). If needed in the future, a new personnel request will be submitted.
14. Parking Attendants (FTE 1.00) were added to the Parking & Telecommunications Division by City Council at the October 6th, 2015 meeting. These positions are funded out of the Parking Fund.
15. A Video Recording Equipment Operator (Part Time) (FTE 0.25) was added to the Media Services Division by City Council at the October 6th, 2015 meeting. This position is funded out of the General Fund.

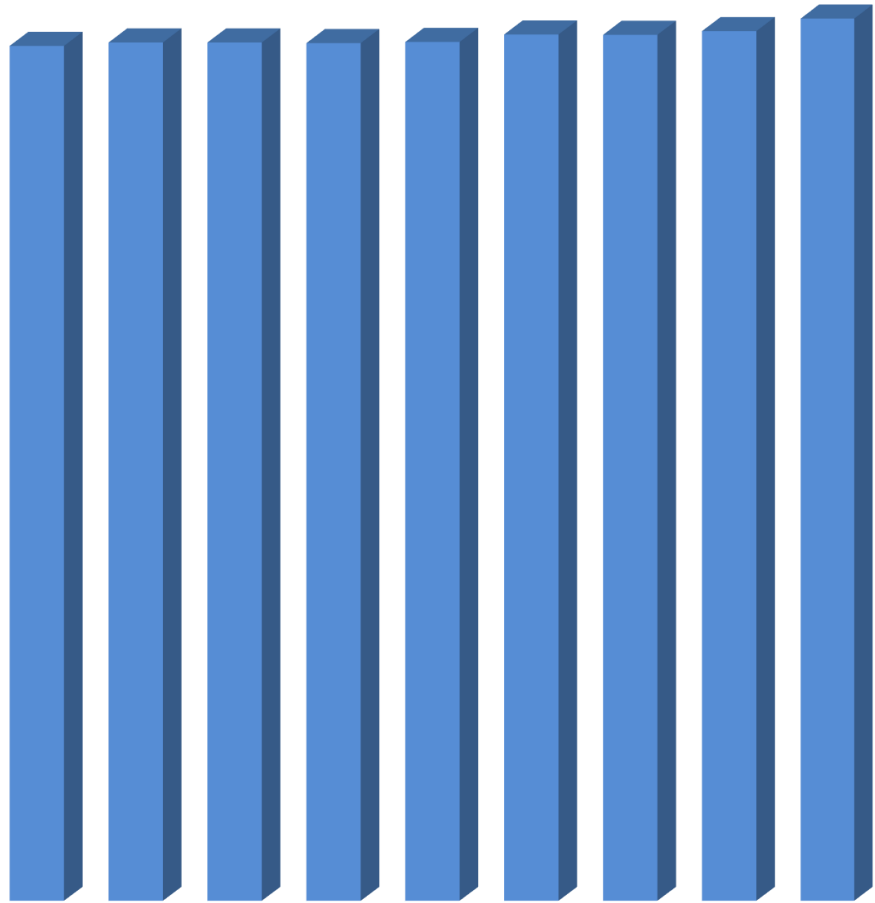
City of Fayetteville, Arkansas  
Personnel Summary by Activity  
Full-Time Equivalent Basis

Activity	Budgeted 2014	Budgeted 2015	Budgeted 2016
General Government & Miscellaneous	40.50	40.75	42.75
Finance & Internal Services	53.25	53.25	52.25
Police	170.00	170.00	175.50
Fire	114.00	114.00	122.00
Community Planning & Engineering	69.80	69.80	67.30
Transportation Services	98.00	100.00	99.00
Parks & Recreation	54.65	55.65	56.65
Business-Type	163.10	163.10	162.10
Total	763.30	766.55	777.55

**Full-Time Equivalent Basis by Activity  
(777.55 FTE'S)**



City of Fayetteville, Arkansas  
Personnel History by Activity (2008-2016)



Activity	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Government	41.40	41.40	41.50	41.50	41.50	41.50	40.50	40.75	42.75
Finance & Internal Services	53.25	53.25	53.25	52.75	52.75	52.75	53.25	53.25	52.25
Police	171.63	171.63	171.63	171.60	171.60	171.60	170.00	170.00	175.50
Fire	114.00	114.00	114.00	114.00	114.00	114.00	114.00	114.00	122.00
Community Planning/Engineering	73.30	73.30	70.30	70.30	70.30	70.30	69.80	69.80	67.30
Transportation Services	93.50	93.50	96.00	95.00	96.00	96.00	98.00	100.00	99.00
Parks & Recreation	53.35	53.35	54.35	54.35	54.35	54.35	54.65	55.65	56.65
Business-Type	153.10	156.10	155.50	156.50	156.50	163.10	163.10	163.10	162.10
Total	753.53	756.53	756.53	756.00	757.00	763.60	763.30	766.55	777.55
Change from Prior Year	1.00	3.00	-	(0.53)	1.00	6.60	(0.30)	3.25	11.00



City of Fayetteville, Arkansas  
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>GENERAL GOVERNMENT &amp; MISCELLANEOUS ACTIVITY:</b>			
Mayors Administration Division	2.00	2.00	2.00
City Attorney Division	3.00	3.00	3.00
City Prosecutor Division	9.00	9.00	10.00
City Clerk/Treasurer Division	5.50	5.50	5.50
Fayetteville District Court Division	11.50	11.50	11.50
Chief of Staff Division	1.25	1.25	1.25
Internal Audit Division	1.00	1.00	1.00
Communications & Marketing Division	3.00	3.00	4.00
Media Services Division	4.25	4.50	4.50
Total General Government & Miscellaneous Activity	40.50	40.75	42.75
<b>FINANCE &amp; INTERNAL SERVICES ACTIVITY:</b>			
Chief Financial Officer Division	1.25	1.25	1.25
Accounting & Audit Division	11.00	11.00	11.00
Facilities Management Division	14.50	14.50	14.50
Budget & Information Management Division	4.00	4.00	4.00
Human Resources Division	5.00	5.00	4.00
Information Technology Division	14.00	14.00	14.00
Purchasing Division	3.50	3.50	3.50
Total Finance & Internal Services Activity	53.25	53.25	52.25
<b>POLICE ACTIVITY:</b>			
Police Division	146.00	146.00	151.50
Central Dispatch Division	24.00	24.00	24.00
Total Police Activity	170.00	170.00	175.50
<b>FIRE ACTIVITY:</b>			
Fire Division	114.00	114.00	122.00
Total Fire Activity	114.00	114.00	122.00
<b>COMMUNITY PLANNING &amp; ENGINEERING ACTIVITY:</b>			
Sustainability & Resilience Division	3.00	3.00	3.00
Development Services Division	3.00	3.00	3.00
Engineering Division	20.00	20.00	20.00
City Planning Division	8.00	8.00	7.00
Community Resources Division	10.50	10.50	10.50
Building Safety Division	9.50	9.50	8.00
Animal Services Division	15.80	15.80	15.80
Total Community Planning & Engineering Activity	69.80	69.80	67.30

City of Fayetteville, Arkansas  
Personnel Summary by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>TRANSPORTATION SERVICES ACTIVITY:</b>			
Transportation Services Division	68.50	69.50	69.50
Fleet Operations Division	18.50	18.50	18.50
Parking Management Division	11.00	12.00	11.00
Total Transportation Services Activity	98.00	100.00	99.00
<b>PARKS &amp; RECREATION ACTIVITY:</b>			
Parks & Recreation Division	54.65	55.65	56.65
Total Parks & Recreation Activity	54.65	55.65	56.65
<b>BUSINESS-TYPE ACTIVITY:</b>			
Utilities Financial Services Division	17.00	17.00	17.00
Utilities Director Division	4.50	4.50	4.50
Water & Sewer Maintenance Division	72.00	72.00	72.00
Recycling & Trash Collection Division	57.00	57.00	57.00
Airport Services Division	12.60	12.60	11.60
Total Business-Type Activity	163.10	163.10	162.10
Total Positions - Citywide	763.30	766.55	777.55

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>GENERAL GOVERNMENT &amp; MISCELLANEOUS ACTIVITY:</b>			
Mayors Administration Division:			
Mayor	1.00	1.00	1.00
Mayor's Office Administrator	1.00	1.00	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
City Attorney Division:			
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Paralegal City Attorney's Office	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
City Prosecutor Division:			
Prosecuting Attorney	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00
Office Manager - Hot Check Administrator	1.00	1.00	1.00
City Prosecutor Investigator	-	-	1.00
Senior Legal Assistant	2.00	2.00	2.00
Legal Assistant	1.00	1.00	1.00
Hot Check Program Clerk	1.00	1.00	1.00
Secretary - Prosecutor's Office	1.00	1.00	1.00
Law Clerk	1.00	1.00	1.00
	<u>9.00</u>	<u>9.00</u>	<u>10.00</u>
City Clerk/Treasurer Division:			
City Clerk / Treasurer	1.00	1.00	1.00
Document Management Manager	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00
Senior Clerk - Codifier	1.00	1.00	1.00
Senior Secretary - City Clerk	1.00	1.00	1.00
Records Clerk	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Fayetteville District Court Division:			
District Judge	1.00	1.00	1.00
District Court Administrator	1.00	1.00	1.00
Court Services Officer	0.50	0.50	0.50
Lead Court Clerk	1.00	1.00	1.00
Deputy Court Clerk II	2.00	2.00	2.00
Deputy Court Clerk	6.00	6.00	6.00
	<u>11.50</u>	<u>11.50</u>	<u>11.50</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
Chief of Staff Division:			
Chief Of Staff	1.00	1.00	1.00
Administrative Assistant Mayor's Office	0.25	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Internal Audit Division:			
Internal Auditor	1.00	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Communications & Marketing Division:			
Communications & Marketing Director	1.00	1.00	1.00
Website Content Manager	-	-	1.00
Community Outreach Coordinator	1.00	1.00	1.00
Administrative Assistant Mayor's Office	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>4.00</u>
Media Services Division:			
Director Of Media Services	1.00	1.00	1.00
Video Production Technician	2.25	2.00	2.00
Programing Coordinator	1.00	1.00	1.00
Video Recording Equipment Operator	-	0.50	0.50
	<u>4.25</u>	<u>4.50</u>	<u>4.50</u>
Total General Government & Miscellaneous Activity	<u>40.50</u>	<u>40.75</u>	<u>42.75</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>FINANCE &amp; INTERNAL SERVICES ACTIVITY:</b>			
Chief Financial Officer Division:			
Chief Financial Officer	1.00	1.00	1.00
Administrative Assistant Mayor's Office	0.25	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Accounting & Audit Division:			
Accounting Director	1.00	1.00	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00
Contract Grant Financial Accountant	1.00	1.00	1.00
Fixed Assets / Investment Coordinator	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00
Accounting Clerk - Receivable	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
Facilities Management Division:			
Construction & Contract Manager	1.00	1.00	0.50
Facilities & Building Construction Manager	-	1.00	1.00
Building Maintenance Supervisor	1.00	-	-
HVAC Technician	1.00	1.00	1.00
Crew Leader - Building Services	1.00	1.00	1.00
Crew Leader - Building Maintenance	1.00	1.00	1.00
Building Maintenance Worker II	1.00	1.00	1.00
Operations Assistant - Building Maintenance	1.00	1.00	1.00
Building Maintenance Worker I	1.00	1.00	1.00
Custodian	6.50	6.50	7.00
	<u>14.50</u>	<u>14.50</u>	<u>14.50</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<hr/>			
Budget & Information Management Division:			
Budget Director	1.00	1.00	1.00
Senior Research Analyst	1.00	1.00	1.00
Financial Analyst - Budget	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
	<hr/>	<hr/>	<hr/>
	4.00	4.00	4.00
<hr/>			
Human Resources Division:			
Human Resources Director	1.00	1.00	1.00
Senior Human Resources Officer	1.00	1.00	1.00
Benefits Administrator	2.00	2.00	1.00
Human Resources Assistant	1.00	1.00	1.00
	<hr/>	<hr/>	<hr/>
	5.00	5.00	4.00
<hr/>			
Information Technology Division:			
Information Technology Director	1.00	1.00	1.00
Infrastructure Manager	-	1.00	1.00
Senior Programmer / Analyst	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00
Business Systems Analyst	1.00	2.00	2.00
GIS Coordinator	1.00	1.00	1.00
Systems Administrator	1.00	-	-
Database Administrator	2.00	1.00	-
Systems Analyst	1.00	-	-
Technical Support Specialist	-	2.00	2.00
GIS Analyst	-	1.00	1.00
Telecommunications Engineer	-	-	1.00
GIS Technician	4.00	3.00	3.00
Help Desk Analyst	1.00	-	-
	<hr/>	<hr/>	<hr/>
	14.00	14.00	14.00
<hr/>			
Purchasing Division:			
Purchasing Manager	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00
Purchasing Clerk	0.50	0.50	0.50
	<hr/>	<hr/>	<hr/>
	3.50	3.50	3.50
<hr/>			
Total Finance & Internal Services Activity	<hr/>	<hr/>	<hr/>
	53.25	53.25	52.25

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>POLICE ACTIVITY:</b>			
Police Division:			
Police Chief	1.00	1.00	1.00
Deputy Chief Of Police	1.00	1.00	1.00
Police Captain	3.00	3.00	3.00
Support Services Manager	1.00	1.00	1.00
Police IT Manager	1.00	1.00	1.00
Police Lieutenant	5.00	5.00	5.00
Systems Analyst	1.00	1.00	1.00
Assistant Support Services Manager	1.00	1.00	1.00
Police Sergeant	15.00	15.00	15.00
Police Corporal	58.00	53.00	54.00
Property / Evidence Manager	1.00	1.00	1.00
Evidence Technician	2.00	2.00	2.00
Senior Crime Scene Technician	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00
Police Officer	37.00	42.00	48.00
Senior Police Support Specialist	2.00	3.00	3.00
Police Support Specialist	6.50	5.50	5.50
Senior Secretary - Police	4.00	4.00	3.00
Police Clerk	2.00	2.00	2.00
Transcriptionist	1.50	1.50	1.00
Police Clerk Imaging	0.50	0.50	0.50
Park Patrol	0.50	0.50	0.50
	<u>146.00</u>	<u>146.00</u>	<u>151.50</u>
Central Dispatch Division:			
Dispatch Manager	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00
Dispatch Shift Supervisor	2.00	2.00	2.00
Dispatch Trainer	2.00	2.00	2.00
Dispatcher III	6.00	6.00	6.00
Dispatcher II	1.00	2.00	2.00
Dispatcher I	11.00	10.00	10.00
	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>
Total Police Activity	<u>170.00</u>	<u>170.00</u>	<u>175.50</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>FIRE ACTIVITY:</b>			
Fire Division:			
Fire Chief	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00
Battalion Chief	5.00	6.00	6.00
Fire IT Systems Analyst	1.00	-	-
Fire Captain	35.00	34.00	34.00
Financial Analyst - Fire	1.00	1.00	1.00
Website Content Manager	-	1.00	-
Driver / Operator / Firefighter	27.00	27.00	27.00
Firefighter	40.00	40.00	49.00
Life Safety Education Specialist	1.00	1.00	1.00
Fire Administrative Secretary	1.00	1.00	1.00
	<u>114.00</u>	<u>114.00</u>	<u>122.00</u>
Total Fire Activity	<u>114.00</u>	<u>114.00</u>	<u>122.00</u>



City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>COMMUNITY PLANNING &amp; ENGINEERING ACTIVITY:</b>			
Sustainability & Resilience Division:			
Sustainability & Resilience Director	1.00	1.00	1.00
Planner - Long Range	1.00	1.00	1.00
Sustainability Project Coordinator	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Development Services Division:			
Development Services Director	1.00	1.00	1.00
Development Services Administrator	1.00	1.00	1.00
Business License Clerk	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Engineering Division:			
City Engineer	1.00	1.00	1.00
Development & Construction Manager	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	1.00
Staff Engineer	2.00	3.00	3.00
Trails Coordinator	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00
Land Agent II	1.00	1.00	1.00
Staff Engineer Unlicensed	2.00	1.00	1.00
Land Agent I	1.00	1.00	1.00
CAD Drafter	2.00	2.00	2.00
PW Sidewalk / ADA Administrator	1.00	1.00	1.00
PW Projects Inspector	4.00	4.00	4.00
Land Survey Technician	1.00	1.00	1.00
Engineering Services Coordinator	1.00	1.00	1.00
	<u>20.00</u>	<u>20.00</u>	<u>20.00</u>
City Planning Division:			
City Planning Director	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00
Planner - Current Planning	2.00	2.00	2.00
Planning Technician - Current Planning	1.00	1.00	1.00
Residential Permits Coordinator	1.00	1.00	1.00
Development Coordinator	1.00	1.00	1.00
Permit Clerk	1.00	1.00	-
	<u>8.00</u>	<u>8.00</u>	<u>7.00</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
Community Resources Division:			
Community Services Director	1.00	1.00	1.00
Community Resources Administrator	-	1.00	1.00
CDBG Programs Administrator	1.00	-	-
Code Compliance Administrator	1.00	1.00	1.00
Project Coordinator Community Resources	1.00	1.00	1.00
Senior Code Compliance Officer	-	1.00	1.00
Administrative Assistant - Community Resources	1.00	1.00	1.00
CDBG Programs Technician	1.00	1.00	1.00
Code Compliance Officer	4.00	3.00	3.00
CDBG Programs Assistant	0.50	0.50	0.50
	<u>10.50</u>	<u>10.50</u>	<u>10.50</u>
Building Safety Division:			
Building Safety Director	1.00	1.00	1.00
Plans Examiner - Building Official	1.00	1.00	1.00
Inspector - Commercial & Residential	2.00	2.00	2.00
Inspector - Residential	3.00	3.00	3.00
Commercial Permits Coordinator	1.00	1.00	1.00
Inspections Clerk	1.00	1.00	-
Clerk Typist	0.50	0.50	-
	<u>9.50</u>	<u>9.50</u>	<u>8.00</u>
Animal Services Division:			
Veterinarian	1.00	1.00	1.00
Animal Services Superintendent	1.00	1.00	1.00
Animal Services Program Manager	1.00	1.00	1.00
Animal Services Programs Administrator	1.00	1.00	1.00
Animal Services Officer	3.00	3.00	3.00
Animal Services Technician	2.00	2.00	2.00
Shelter Attendant	6.80	6.80	6.80
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>
Total Community Planning & Engineering Activity	<u>69.80</u>	<u>69.80</u>	<u>67.30</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>TRANSPORTATION SERVICES ACTIVITY:</b>			
Transportation Services Division:			
Transportation Services Director	1.00	1.00	1.00
Management Accounting Coordinator	1.00	1.00	1.00
Assistant Transportation Manager	2.00	2.00	2.00
Senior Field Operations Supervisor	2.00	-	-
Senior Field Operations Supervisor - Concrete	-	1.00	1.00
Traffic Control Supervisor	1.00	1.00	1.00
Field Operations Supervisor - Transportation	2.00	2.00	2.00
Financial Coordinator - Transportation Services	1.00	1.00	1.00
Traffic Signal Technician	3.00	3.00	3.00
Crew Leader - Transportation	1.00	3.00	3.00
Transportation Facility Maintenance Worker	1.00	1.00	1.00
Construction Lead Worker	8.00	7.00	7.00
Traffic Technician	2.00	2.00	2.00
Operations Assistant - Transportation	3.00	3.00	3.00
Construction Maintenance Worker IV	3.00	2.00	2.00
Maintenance Worker IV - Asphalt	4.00	5.00	5.00
Maintenance Worker IV - Concrete	1.00	1.00	1.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00
Maintenance Worker IV - Right Of Way	1.00	1.00	1.00
Maintenance Worker IV - Trails	1.00	2.00	2.00
Maintenance Worker III - Transportation	21.00	21.00	21.00
Maintenance Worker I - Transportation	5.50	5.50	5.50
	<u>68.50</u>	<u>69.50</u>	<u>69.50</u>
Fleet Operations Division:			
Fleet Operations Superintendent	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00
Lead Equipment Mechanic	2.00	2.00	2.00
Fleet Warranty & Materials Coordinator	1.00	1.00	1.00
Equipment Mechanic III	3.00	3.00	3.00
Automotive Parts Specialist	1.00	1.00	1.00
Equipment Mechanic II	2.00	3.00	3.00
Equipment Mechanic I	5.00	4.00	4.00
Fleet Operations Clerk	1.00	1.00	1.00
Equipment Maintenance Worker	0.50	0.50	0.50
	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
Parking Management Division:			
Parking Manager	1.00	1.00	1.00
Telecommunications Engineer	1.00	1.00	-
Field Operations Supervisor - Parking	1.00	1.00	1.00
Parking Enforcement Officer	4.00	4.00	4.00
Account Clerk Parking	2.00	2.00	2.00
Parking Attendant	2.00	3.00	3.00
	<u>11.00</u>	<u>12.00</u>	<u>11.00</u>
Total Transportation Services Activity	<u>98.00</u>	<u>100.00</u>	<u>99.00</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>PARKS &amp; RECREATION ACTIVITY:</b>			
Parks & Recreation Division:			
Parks & Recreation Director	1.00	1.00	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00
Park Planning Superintendent	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00
Park Planner II	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00
Horticulturist	2.00	1.75	1.75
Park Planner	1.00	1.00	1.00
Urban Forester	2.00	2.00	2.00
Volunteer & Community Programs Coordinator	1.00	1.00	1.00
Financial Coordinator - Parks & Recreation	1.00	1.00	1.00
YRCC Director	1.00	1.00	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00
Recreation Programs Manager Soccer	1.00	1.00	1.00
Park Facilities Maintenance Worker	2.00	2.00	2.00
Crew Leader - Forestry Services	1.00	1.00	1.00
Crew Leader - Grounds Maintenance	1.00	1.00	1.00
Recreation Programs Manager Softball	1.00	1.00	1.00
Recreation Programs Manager Youth Softball & Camp	1.00	1.00	1.00
Crew Leader - Turf	1.00	1.00	1.00
Recreation Programs Manager Special Events	-	1.00	1.00
YRCC Program Coordinator	1.00	1.00	1.00
Operations Assistant - Parks & Recreation	-	1.00	1.00
Horticultural Assistant II	2.00	3.00	3.00
Senior Secretary - Parks & Recreation	1.00	-	-
Maintenance Worker IV - Parks	5.00	5.00	5.00
YRCC Recreation Program Assistant II	0.80	0.60	0.60
Maintenance Worker III - Parks	4.00	4.00	5.00
Maintenance Worker I - Parks	4.25	3.50	3.50
Maintenance Worker I - Urban Forestry	0.50	0.50	0.50
Pool Manager	0.35	0.35	0.35
Assistant Pool Manager	0.40	0.40	0.40
YRCC Recreation Assistant	0.20	0.40	0.40
Camp Counselor	1.00	1.00	1.00
Recreation Site Supervisor	0.95	0.95	0.95
Lifeguard	2.87	2.87	2.87
Pool Cashier	0.33	0.33	0.33
	<u>54.65</u>	<u>55.65</u>	<u>56.65</u>
Total Parks & Recreation Activity	<u>54.65</u>	<u>55.65</u>	<u>56.65</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
<b>BUSINESS-TYPE ACTIVITY:</b>			
Utilities Financial Services Division:			
Billing & Collections Manager	1.00	1.00	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00
Billing & Collections Coordinator	1.00	1.00	1.00
Senior Customer Service Rep Utilities	1.00	1.00	1.00
Senior Customer Service Rep Billing	2.00	2.00	2.00
Senior Customer Service Rep Cashier	1.00	1.00	1.00
Customer Service Representative II	-	1.00	1.00
Customer Service Representative I	10.00	9.00	9.00
	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>
Utilities Director Division:			
Utilities Director	1.00	1.00	1.00
Utilities Technical & Design Team Leader	1.00	1.00	1.00
Construction & Contract Manager	1.00	1.00	1.00
Administrative Assistant Mayor's Office	0.50	0.50	0.50
Project Coordinator Utilities	1.00	1.00	1.00
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>
Water & Sewer Maintenance Division:			
Water & Sewer Operations Manager	1.00	1.00	1.00
Assistant Water & Sewer Operations Manager	1.00	1.00	1.00
Meter Services Supervisor	1.00	1.00	1.00
Technical Services Supervisor	1.00	1.00	1.00
Water & Sewer Field Maintenance Supervisor	2.00	2.00	2.00
Field Service Representative	3.00	3.00	3.00
Lead Warehouse Attendant	1.00	1.00	1.00
Pump & Tank Technician	3.00	3.00	3.00
GIS Technician - Water & Sewer	1.00	1.00	1.00
Meter Operations Assistant	1.00	1.00	1.00
Backflow Prevention Operations Assistant	1.00	1.00	1.00
Crew Leader - W/S License	12.00	12.00	12.00
Office Manager - Water & Sewer	1.00	1.00	1.00
Backflow Prevention Technician	1.00	1.00	1.00
Water Field Service Representative	3.00	3.00	3.00
Maintenance Worker IV - W/S Licensed	5.00	3.00	3.00
Meter Maintenance Technician	3.00	3.00	3.00
Water & Sewer Operations Clerk	2.00	2.00	2.00
Warehouse Attendant Water & Sewer	2.00	2.00	2.00
Meter Reader	9.00	9.00	9.00
Maintenance Worker IV - W/S No License	5.00	7.00	7.00
Maintenance Worker III - Water & Sewer	13.00	13.00	13.00
	<u>72.00</u>	<u>72.00</u>	<u>72.00</u>

City of Fayetteville, Arkansas  
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2014	Budgeted 2015	Budgeted 2016
Recycling & Trash Collection Division:			
Recycling & Trash Collection Director	1.00	1.00	1.00
Solid Waste Operations Supervisor	1.00	1.00	1.00
Waste Reduction Coordinator	1.00	1.00	1.00
Solid Waste Commercial Representative	1.00	1.00	1.00
Office Manager - Solid Waste	1.00	1.00	1.00
Crew Leader II - Solid Waste	1.00	1.00	1.00
Crew Leader - Solid Waste	2.00	2.00	2.00
Relief Driver	4.00	4.00	4.00
Recycling Attendant	2.00	2.00	2.00
Route Driver	38.00	38.00	38.00
Maintenance Worker III - Recycling & Trash	1.00	1.00	1.00
Secretary - Solid Waste	2.00	2.00	2.00
Scale House Attendant	1.00	1.00	1.00
Solid Waste Facility Maintenance Worker	1.00	1.00	1.00
	<u>57.00</u>	<u>57.00</u>	<u>57.00</u>
Airport Services Division:			
Airport Director	1.00	1.00	1.00
Financial Coordinator - Airport	1.00	1.00	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00
Lead Maintenance Worker - Airport	1.00	1.00	1.00
Flight Line Operations Technician	4.00	4.00	4.00
Airport Maintenance Worker III	2.00	2.00	1.00
Airport Administrative Assistant	1.00	1.00	1.00
Airport Customer Service Representative	1.60	1.00	1.00
Maintenance Worker I - Airport	-	0.60	0.60
	<u>12.60</u>	<u>12.60</u>	<u>11.60</u>
Total Business-Type Activity	<u>163.10</u>	<u>163.10</u>	<u>162.10</u>
Total Positions - Citywide	<u><u>763.30</u></u>	<u><u>766.55</u></u>	<u><u>777.55</u></u>

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## CITY OF FAYETTEVILLE, ARKANSAS CAPITAL IMPROVEMENTS PROGRAM

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered as a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the 2016 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2016.

### 2016 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2016 Projects 2015-2019 CIP	2016 Adopted Budget
<u>2100 - Street Fund:</u>		
Sidewalk Improvements	\$ 1,000,000	\$ 500,000
Willow Bend Development Cost Share	500,000	500,000
	<u>1,500,000</u>	<u>1,000,000</u>
<u>2130 - Parking Fund:</u>		
Meadow Street Parking Deck Improvements	20,000	20,000
Parking Lot Improvements & Overlays	25,000	25,000
Spring Street Parking Deck Improvements	25,000	25,000
	<u>70,000</u>	<u>70,000</u>
<u>2250 - Parks Development Fund:</u>		
Community Park Improvements	459,000	459,000
Gulley Park Land Acquisition	270,000	270,000
Natural Surface Trail Development	0	150,000
Regional Park Development	120,000	0
	<u>849,000</u>	<u>879,000</u>
<u>2300 - Impact Fee Fund:</u>		
Fire Impact Improvements	83,000	644,000
Police Impact Improvements	92,000	197,000
Wastewater Impact Improvements	400,000	400,000
Water Impact Improvements	500,000	500,000
	<u>1,075,000</u>	<u>1,741,000</u>

## 2016 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2016 Projects 2015-2019 CIP	2016 Adopted Budget
<u>4470 - Sales Tax Capital Improvements Fund:</u>		
Animal Services Improvements	35,000	35,000
Audit Expense	8,000	8,000
Building Efficiency Improvements	40,000	40,000
Building Improvements	129,000	129,000
Comprehensive Land Use Plan Update	100,000	100,000
Digital Signage Implementation	15,000	15,000
Document Management	15,000	35,000
Drainage Maintenance	50,000	50,000
Employee Gym Equipment	10,000	10,000
ERP Upgrade/Replacement	200,000	380,000
Fayetteville-AR.gov Technical Improvements	20,000	20,000
Fire Apparatus Replacements	432,000	502,000
Fire Facility Maintenance	125,000	125,000
Fire Information Technology Updates	40,000	0
Firefighting Safety Equipment	30,000	0
Forestry & Habitat Improvements	62,000	62,000
Geographic Information System (GIS)	55,000	35,000
Hansen Version 8 Upgrade (Workorder System)	195,000	195,000
In-House Pavement Improvements	1,852,000	1,852,000
Library Computer Replacements	100,000	100,000
Library Materials Purchases	425,000	425,000
Lights of the Ozarks	23,000	23,000
Local Area Network (LAN) Upgrade	135,000	135,000
Microcomputer / Printer Replacements	60,000	60,000
Other Drainage Improvements	160,000	160,000
Park Paving Improvements	58,000	58,000
Parking Lot Improvements (City Employee)	10,000	10,000
Parks Safety and ADA	15,000	15,000
Planning Commission Tablet Replacements	6,000	6,000
Police Building Improvements	25,000	25,000
Police Bulletproof Vests & Ballistic Protection	13,000	13,000
Police eTicket Equipment Replacement	44,000	44,000
Police Network/Server Replacements	50,000	50,000
Police Records Management System	150,000	150,000
Police Specialized Equipment	21,000	21,000
Police Take Home Vehicles	57,000	57,000
Police Technology Improvements	25,000	25,000

## 2016 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2016 Projects 2015-2019 CIP	2016 Adopted Budget
Police Unmarked Vehicles	83,000	83,000
Police Virtual Server & Storage Area Network	180,000	0
Police Weapon Replacement	14,000	14,000
Sidewalk Improvements	250,000	0
Storage Area Network (SAN)	200,000	200,000
Stormwater Quality Management	200,000	200,000
Street ROW / Intersection / Cost Sharing	100,000	100,000
Telecommunication Systems Upgrades	10,000	10,000
Television Center Equipment	50,000	50,000
Traffic Signal Improvements	110,000	110,000
Trail Development	1,500,000	1,920,000
Video Production Digital Server & Archive System	120,000	120,000
Walker Park Senior Activity & Wellness Center	100,000	100,000
Wayfinding Regional Signage Program	65,000	65,000
Wireless Traffic Signal Control	40,000	40,000
	<u>7,812,000</u>	<u>7,982,000</u>

### 5400 - Water & Sewer Fund:

Backflow Prevention Assemblies	10,000	10,000
Building Improvements - WWTP	30,000	30,000
Filter Cell Replacement - WWTP	1,000,000	1,000,000
Phosphorus Standards Management	50,000	50,000
Plant Pumps & Equipment - WWTP	305,000	305,000
Sanitary Sewer Rehabilitation	2,000,000	2,000,000
Upgrade/Replace Lift Stations - WWTP	125,000	125,000
Utilities Financial Services Improvements	20,000	20,000
Utilities Technology Improvements	20,000	20,000
Water & Sewer Building & Office Improvements	50,000	50,000
Water/Sewer Impact Fee Cost Sharing	200,000	200,000
Water Meters	325,000	325,000
Water System Rehabilitation & Replacement	1,825,000	1,825,000
Water/Sewer Equipment Expansions	145,000	145,000
Water/Sewer Relocations - Bond Projects	1,000,000	1,000,000
	<u>7,105,000</u>	<u>7,105,000</u>

### 5500 - Solid Waste Fund:

Solid Waste Compactors	138,000	138,000
Solid Waste Containers	100,000	100,000
	<u>238,000</u>	<u>238,000</u>

## 2016 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2016 Projects 2015-2019 CIP	2016 Adopted Budget
<u>5550 - Airport Fund:</u>		
Airport Boiler Improvements	25,000	25,000
Airport Lighting Improvements	20,000	20,000
Airport Self Serve Station Upgrade	12,000	12,000
	<u>57,000</u>	<u>57,000</u>
<u>9700 - Shop Fund:</u>		
Fleet - Backhoes / Loaders	504,000	511,000
Fleet - Construction Equipment	255,000	255,000
Fleet - Light / Medium Utility Vehicles	901,000	933,000
Fleet - Heavy Utility Vehicles	384,000	396,000
Fleet - Other Vehicles / Equipment	772,000	734,000
Fleet - Police / Passenger Vehicles	286,000	482,000
Fleet - Recycling/Trash Vehicles/Equipment	755,000	755,000
Fleet - Tractors / Mowers	85,000	128,000
	<u>3,942,000</u>	<u>4,194,000</u>
	<u>\$ 22,648,000</u>	<u>\$ 23,266,000</u>

**CITY OF FAYETTEVILLE, ARKANSAS**  
**CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION**

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on an annual basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public through hearings at committee and ward meetings.

### What Projects Are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$10,000 are not considered capital and are normally funded through program operating budgets. Projects that cost between \$5,000 and \$10,000 are handled through the operating budget.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

### Financing

The City finances capital improvements on essentially a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split for 2015, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

### Project Cost Determination

All projects are costed using a "Basis of Cost Estimate" table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates is used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

<b>Basis of Cost Estimate Table for CIP 2015-2019</b>
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park "Guesstimate"

### Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

City of Fayetteville, Arkansas  
2016 Capital Projects  
Summary by Project Category

Project Category	Sales Tax Capital Improvement Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Airport Improvements	\$ 0	\$ 0	\$ 57,000	\$ 0	\$ 57,000
Bridge & Drainage Improvements	360,000	0	0	0	360,000
Fire Improvements	627,000	644,000	0	0	1,271,000
Information Technology Improvements	1,060,000	0	0	0	1,060,000
Library Improvements	525,000	0	0	0	525,000
Parking Improvements	0	70,000	0	0	70,000
Other Capital Improvements	588,000	0	0	0	588,000
Parks & Recreation Improvements	258,000	879,000	0	0	1,137,000
Police Improvements	492,000	197,000	0	482,000	1,171,000
Recycling & Trash Collection Improvements	0	0	238,000	755,000	993,000
Street Improvements	100,000	0	0	0	100,000
Trail Improvements	1,920,000	0	0	0	1,920,000
Transportation Improvements	2,052,000	1,000,000	0	0	3,052,000
Vehicles & Equipment	0	0	0	2,957,000	2,957,000
Wastewater Treatment Improvements	0	0	1,510,000	0	1,510,000
Water & Sewer Improvements	0	900,000	5,170,000	0	6,070,000
Water & Sewer Services Improvements	0	0	425,000	0	425,000
	<u>\$ 7,982,000</u>	<u>\$ 3,690,000</u>	<u>\$ 7,400,000</u>	<u>\$ 4,194,000</u>	<u>\$ 23,266,000</u>



CITY OF FAYETTEVILLE, ARKANSAS  
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)  
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<b>2100 - STREET:</b>						
<u>Transportation Improvements</u>						
<b>Engineering (D610)</b>						
Willow Bend Development Cost Share	\$ 500,000	\$ 500,000	\$ 0	\$ 0	\$ 0	\$ 1,000,000
<b>Transportation (D800)</b>						
Sidewalk Improvements	750,000	1,000,000	1,500,000	1,500,000	1,500,000	6,250,000
Winter Weather Operations Center	400,000	0	0	0	0	400,000
	1,650,000	1,500,000	1,500,000	1,500,000	1,500,000	7,650,000
Transportation - Total	1,650,000	1,500,000	1,500,000	1,500,000	1,500,000	7,650,000
<b>2130 - PARKING:</b>						
<u>Other Capital Improvements</u>						
<b>Parking &amp; Telecommunications (D840)</b>						
Parking Lot Improvements and Overlays	25,000	25,000	25,000	25,000	25,000	125,000
Spring Street Parking Deck Improvements	25,000	25,000	25,000	25,000	25,000	125,000
Meadow Street Parking Deck Improvements	20,000	20,000	20,000	20,000	20,000	100,000
	70,000	70,000	70,000	70,000	70,000	350,000
Parking - Total	70,000	70,000	70,000	70,000	70,000	350,000
<b>2250 - PARKS DEVELOPMENT:</b>						
<u>Parks &amp; Recreation Improvements</u>						
<b>Parks &amp; Recreation (D460)</b>						
Regional Park Development	217,000	120,000	120,000	0	0	457,000
Community Park Improvements	0	459,000	550,000	789,000	821,000	2,619,000
Gulley Park Land Acquisition	0	270,000	130,000	0	0	400,000
	217,000	849,000	800,000	789,000	821,000	3,476,000
Parks Development - Total	217,000	849,000	800,000	789,000	821,000	3,476,000
<b>2300 - IMPACT FEE:</b>						
<u>Fire Improvements</u>						
<b>Fire Department (D300)</b>						
Fire Impact Fee Improvements	80,000	83,000	86,000	89,000	92,000	430,000
	80,000	83,000	86,000	89,000	92,000	430,000
<u>Police Improvements</u>						
<b>Police (D200)</b>						
Police Impact Fee Improvements	90,000	92,000	94,000	96,000	98,000	470,000
	90,000	92,000	94,000	96,000	98,000	470,000
<u>Water &amp; Sewer Improvements</u>						
<b>Utilities Director (D900)</b>						
Wastewater Impact Fee Improvements	400,000	400,000	400,000	400,000	400,000	2,000,000
Water Impact Fee Improvements	500,000	500,000	500,000	500,000	500,000	2,500,000
	900,000	900,000	900,000	900,000	900,000	4,500,000
Impact Fee - Total	1,070,000	1,075,000	1,080,000	1,085,000	1,090,000	5,400,000
<b>4470 - SALES TAX CAPITAL IMPROVEMENTS:</b>						
<u>Bridge &amp; Drainage Improvements</u>						
<b>Engineering (D610)</b>						
Stormwater Quality Management	200,000	200,000	200,000	200,000	200,000	1,000,000
Other Drainage Improvements	160,000	160,000	160,000	160,000	160,000	800,000
	360,000	360,000	360,000	360,000	360,000	1,800,000
<u>Fire Improvements</u>						
<b>Fire Department (D300)</b>						
Fire Apparatus Replacements	432,000	432,000	1,347,000	865,000	924,000	4,000,000
Fire Mobile Radios	36,000	0	0	0	0	36,000
Firefighter Safety Equipment	0	30,000	38,000	8,000	17,000	93,000
Fire Facility Maintenance	125,000	125,000	125,000	150,000	150,000	675,000
Fire Information Technology Updates	50,000	40,000	40,000	40,000	20,000	190,000
	643,000	627,000	1,550,000	1,063,000	1,111,000	4,994,000

CITY OF FAYETTEVILLE, ARKANSAS  
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)  
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<u>Information Technology Improvements</u>						
<b>Information Technology (D440)</b>						
Local Area Network (LAN) Upgrades	135,000	135,000	125,000	125,000	150,000	670,000
Storage Area Network (SAN)	70,000	200,000	40,000	40,000	40,000	390,000
Microcomputer / Printer Replacements	87,000	60,000	75,000	60,000	75,000	357,000
Geographic Information System (GIS)	75,000	55,000	60,000	75,000	60,000	325,000
ERP Upgrade/Replacement	200,000	200,000	0	0	0	400,000
AccessFayetteville Technical Improvement	20,000	20,000	20,000	20,000	20,000	100,000
Document Management	45,000	15,000	15,000	20,000	20,000	115,000
Desktop Management System	30,000	0	0	0	0	30,000
Hansen Version 8 Upgrade	0	195,000	0	0	0	195,000
Web Security Filtering	35,000	0	0	0	0	35,000
	697,000	880,000	335,000	340,000	365,000	2,617,000
<u>Library Improvements</u>						
<b>Library (D150)</b>						
Library Materials Purchases	406,000	425,000	489,000	506,000	524,000	2,350,000
Library Computer Replacements	35,000	100,000	30,000	109,000	98,000	372,000
	441,000	525,000	519,000	615,000	622,000	2,722,000
<u>Other Capital Improvements</u>						
<b>Animal Services (D650)</b>						
Animal Services Improvements	35,000	35,000	5,000	0	0	75,000
<b>Accounting &amp; Audit (D510)</b>						
Audit Expense	8,000	8,000	8,000	8,000	8,000	40,000
<b>Facilities Management (D530)</b>						
Building Improvements	125,000	129,000	132,000	136,000	140,000	662,000
<b>City Clerk/Treasurer (D130)</b>						
City Clerk Document Management Equipment	44,000	0	45,000	0	0	89,000
<b>City Planning (D620)</b>						
Comprehensive Land Use Plan Update	0	100,000	0	0	0	100,000
Planning Commission Tablet Replacements	0	6,000	0	0	0	6,000
<b>Development Services (D600)</b>						
Wayfinding Regional Signage Program	60,000	65,000	0	0	0	125,000
<b>Media Services (D710)</b>						
Television Center Digital Conversion	100,000	0	0	0	0	100,000
City Hall Audio-Visual Renovation	100,000	0	0	0	0	100,000
Video Production Digital Server & Archive System	0	120,000	0	0	0	120,000
Television Center Equipment	50,000	50,000	50,000	50,000	50,000	250,000
Digital Signage Implementation	15,000	15,000	0	0	0	30,000
<b>Mayors Administration (D100)</b>						
Woolsey Homestead Historic Restoration Project	70,000	0	120,000	90,000	0	280,000
<b>Parking &amp; Telecommunications (D840)</b>						
Telecommunication Systems Upgrades	35,000	10,000	20,000	20,000	20,000	105,000
Parking Lot Improvements (City Employee)	10,000	10,000	10,000	10,000	10,000	50,000
<b>Sustainability &amp; Resilience (D410)</b>						
Building Efficiency Improvements	40,000	40,000	40,000	40,000	40,000	200,000
	692,000	588,000	430,000	354,000	268,000	2,332,000
<u>Parks &amp; Recreation Improvements</u>						
<b>Parks &amp; Recreation (D460)</b>						
Tree Escrow	74,000	0	0	0	0	74,000
Parks Safety and ADA	15,000	15,000	15,000	15,000	15,000	75,000
Forestry and Habitat Improvement	30,000	62,000	34,000	32,000	26,000	184,000
Park Paving Improvements	0	58,000	58,000	58,000	58,000	232,000
Parks & Recreation Master Plan	0	0	0	0	200,000	200,000
Lake Improvements	0	0	0	250,000	0	250,000
Lights of the Ozarks	23,000	23,000	23,000	23,000	23,000	115,000
Walker Park Senior Activity and Wellness Center	25,000	100,000	150,000	0	0	275,000
	167,000	258,000	280,000	378,000	322,000	1,405,000

CITY OF FAYETTEVILLE, ARKANSAS  
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)  
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<u>Police Improvements</u>						
<b>Police (D200)</b>						
Police Bulletproof Vests & Ballistic Protection	52,000	13,000	10,000	23,000	62,000	160,000
Police Weapon Replacement	8,000	14,000	40,000	0	0	62,000
Police Building Improvements	35,000	25,000	25,000	75,000	25,000	185,000
Police Unmarked Vehicles	78,000	83,000	83,000	54,000	102,000	400,000
Police Records Management System Improvements	150,000	150,000	0	0	0	300,000
Police Technology Improvements	15,000	25,000	25,000	75,000	25,000	165,000
Police Network/Server Replacements	68,000	50,000	0	0	32,000	150,000
Police Mobile Video System Replacement	35,000	0	210,000	0	38,000	283,000
Police Specialized Equipment	21,000	21,000	8,000	40,000	242,000	332,000
Employee Gym Equipment	7,000	10,000	10,000	10,000	10,000	47,000
Police Automated External Defibrillator (AED)	41,000	0	0	0	0	41,000
Police Take Home Vehicles	0	57,000	60,000	62,000	65,000	244,000
Radio System Replacement - Citywide	0	0	0	700,000	200,000	900,000
Police Virtual Server & Storage Area Network	0	180,000	0	0	0	180,000
Police eTicket Equipment Replacement	0	44,000	0	0	0	44,000
Police Equipment Replacement	0	0	10,000	0	10,000	20,000
Central Dispatch Improvements	0	0	165,000	0	0	165,000
Police K9 Replacement	0	0	0	12,000	12,000	24,000
Police Radio Replacement	0	0	0	0	42,000	42,000
Police Mobile Computer Terminal Replacement	0	0	0	0	225,000	225,000
	510,000	672,000	646,000	1,051,000	1,090,000	3,969,000
<u>Street Improvements</u>						
<b>Engineering (D610)</b>						
Street ROW / Intersection / Cost Sharing	350,000	100,000	100,000	100,000	100,000	750,000
	350,000	100,000	100,000	100,000	100,000	750,000
<u>Trail Improvements</u>						
<b>Transportation Services (D800)</b>						
Trail Development	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Lake Fayetteville Trailhead (BGSO)	190,000	0	0	0	0	190,000
Mud Creek Trail Lighting	250,000	0	0	0	0	250,000
	1,940,000	1,500,000	1,500,000	1,500,000	1,500,000	7,940,000
<u>Transportation Improvements</u>						
<b>Transportation Services (D800)</b>						
In-House Pavement Improvements	1,692,000	1,852,000	2,207,000	2,316,000	2,433,000	10,500,000
Sidewalk Improvements	0	250,000	0	0	0	250,000
Traffic Signal Improvements	110,000	110,000	110,000	110,000	150,000	590,000
Wireless Traffic Signal Control	40,000	40,000	40,000	40,000	0	160,000
Drainage Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
	1,892,000	2,302,000	2,407,000	2,516,000	2,633,000	11,750,000
Sales Tax Capital Improvements - Total	7,692,000	7,812,000	8,127,000	8,277,000	8,371,000	40,279,000
<b>5400 - WATER &amp; SEWER:</b>						
<u>Wastewater Treatment Improvements</u>						
<b>Utilities Director (D900)</b>						
Phosphorus Standards Management	50,000	50,000	50,000	50,000	50,000	250,000
<b>Wastewater Treatment Plant (D930)</b>						
W.W.T.P. Building Improvements	410,000	30,000	45,000	30,000	30,000	545,000
Plant Pumps and Equipment - W.W.T.P	270,000	305,000	295,000	405,000	355,000	1,630,000
Upgrade and Replace Lift Stations - W.W.T.P	67,000	125,000	130,000	50,000	100,000	472,000
Filter Cell Replacement - W.W.T.P	1,000,000	1,000,000	1,000,000	1,000,000	0	4,000,000
	1,797,000	1,510,000	1,520,000	1,535,000	535,000	6,897,000

CITY OF FAYETTEVILLE, ARKANSAS  
CAPITAL IMPROVEMENTS PROGRAM (2015-2019)  
Comprehensive Detail

Funding Source / Category / Division	Projected 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Total 2015-2019
<b>Water &amp; Sewer Improvements</b>						
<b>Water &amp; Sewer Maintenance (D910)</b>						
Sewer Rehabilitation - Ramsey/Overcrest	2,340,000	0	0	0	0	2,340,000
Sanitary Sewer Rehabilitation	1,000,000	2,000,000	1,500,000	1,500,000	1,500,000	7,500,000
Water/Sewer Relocations - Bond Projects	1,300,000	1,000,000	500,000	500,000	500,000	3,800,000
Water/Sewer Equipment Expansions	150,000	145,000	168,000	21,000	20,000	504,000
Water Storage & Pump Station Maintenance	85,000	0	0	0	0	85,000
Water System Rehabilitation/Replacement	2,095,000	1,825,000	2,055,000	1,885,000	2,065,000	9,925,000
Water Impact Fee Cost Sharing Projects	275,000	200,000	200,000	200,000	200,000	1,075,000
	7,245,000	5,170,000	4,423,000	4,106,000	4,285,000	25,229,000
<b>Water &amp; Sewer Services Improvements</b>						
<b>Utilities Financial Services (D520)</b>						
Utilities Financial Services Improvements	20,000	20,000	20,000	20,000	20,000	100,000
Utilities Technology Improvements	12,000	20,000	20,000	20,000	30,000	102,000
<b>Water &amp; Sewer Maintenance (D910)</b>						
Water Meters	315,000	325,000	325,000	325,000	325,000	1,615,000
Water/Sewer Building and Office Improvements	170,000	50,000	50,000	50,000	50,000	370,000
Water & Sewer Rate/Operations Study	30,000	0	170,000	0	0	200,000
Backflow Prevention Assemblies	10,000	10,000	10,000	10,000	10,000	50,000
	557,000	425,000	595,000	425,000	435,000	2,437,000
Water & Sewer - Total	9,599,000	7,105,000	6,538,000	6,066,000	5,255,000	34,563,000
<b>5500 - RECYCLING &amp; TRASH COLLECTION:</b>						
<b>Recycling &amp; Trash Collection Improvements</b>						
<b>Recycling &amp; Trash Collection (D920)</b>						
RTC Office & Trans Station Exp	1,500,000	0	0	0	0	1,500,000
Container Maintenance Building Upgrade	25,000	0	0	0	0	25,000
Trash Collection Containers	100,000	100,000	50,000	50,000	50,000	350,000
Trash Collection Compactors	134,000	138,000	142,000	146,000	150,000	710,000
	1,759,000	238,000	192,000	196,000	200,000	2,585,000
Recycling & Trash Collection - Total	1,759,000	238,000	192,000	196,000	200,000	2,585,000
<b>5550 - AIRPORT:</b>						
<b>Aviation Improvements</b>						
<b>Aviation (D810)</b>						
Airport Lighting Improvements	20,000	20,000	20,000	20,000	0	80,000
Airport Boiler Improvements	25,000	25,000	25,000	0	0	75,000
Airport Fire Sprinkler Repl White Hangar	75,000	0	0	0	0	75,000
Airport Self Serve Station Upgrade	0	12,000	0	0	0	12,000
Airport Roof Replacements	110,000	0	0	0	0	110,000
	230,000	57,000	45,000	20,000	0	352,000
Airport - Total	230,000	57,000	45,000	20,000	0	352,000
<b>9700 - SHOP:</b>						
<b>Vehicles &amp; Equipment Improvements</b>						
<b>Fleet Operations (D830)</b>						
Fleet - Police / Passenger Vehicles	346,000	286,000	232,000	294,000	295,000	1,453,000
Fleet - Recycling & Trash Collection Vehicles	860,000	755,000	990,000	1,166,000	792,000	4,563,000
Fleet - Construction Equipment	356,000	255,000	140,000	260,000	0	1,011,000
Fleet - Backhoes / Loaders	593,000	504,000	389,000	0	102,000	1,588,000
Fleet - Heavy Utility Vehicles	386,000	384,000	664,000	278,000	280,000	1,992,000
Fleet - Tractors / Mowers	375,000	85,000	243,000	257,000	364,000	1,324,000
Fleet - Light / Medium Utility Vehicles	568,000	901,000	517,000	510,000	530,000	3,026,000
Fleet - Other Vehicles / Equipment	233,000	772,000	709,000	474,000	360,000	2,548,000
	3,717,000	3,942,000	3,884,000	3,239,000	2,723,000	17,505,000
Shop - Total	3,717,000	3,942,000	3,884,000	3,239,000	2,723,000	17,505,000
All Funding Sources - Total	\$ 26,004,000	\$ 22,648,000	\$ 22,236,000	\$ 21,242,000	\$ 20,030,000	\$ 112,160,000

**City of Fayetteville, Arkansas  
2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Street Fund (2100)</b>	
<u>Transportation Improvements (5520)</u>	
<b>Sidewalk Improvements (02053):</b> This project is to provide funding to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	\$ 500,000
<b>Willow Bend Development Cost Share (15001):</b> This project will fund a cost share with an affordable housing project, to provide up to \$1 million towards the cost of street and drainage infrastructure in the project.	500,000
Total Street Fund Projects:	1,000,000
<b>Parking Fund (2130)</b>	
<u>Parking Improvements (9130)</u>	
<b>Meadow Street Parking Deck Improvements (15004):</b> This project is for the ongoing maintenance of the Meadow Street Parking Deck that is a 19-year old parking garage located directly behind the Chancellor Hotel.	20,000
<b>Parking Lot Improvements and Overlays (06001):</b> The City currently has 12 public parking lots and one municipal parking deck located in the Downtown Business District and the Entertainment District. The surface lots are all asphalt lots that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking maintenance program provides routine maintenance and improvements in rotation for these lots as needed.	25,000
<b>Spring Street Parking Deck Improvements (15003):</b> This project is for the ongoing maintenance of the new parking deck currently being constructed on Spring Street.	25,000
Total Parking Fund Projects:	70,000
<b>Parks Development Fund (2250)</b>	
<u>Parks Development Capital (9255)</u>	
<b>Community Park Improvements (13001):</b> This project will update and expand facilities within community parks to better serve citizens. Scheduled for 2016 is the remodel of the historical rock house and restrooms and replacing the basketball court and playground at Wilson Park.	459,000
<b>Gulley Park Land Acquisition (14017):</b> This project is for the remaining funds due on the purchase of 11 acres adjacent to Gulley Park. With the addition of this land, Gulley Park will be 38 acres. A public meeting will be held in the future to determine the citizen's desires for development of this property.	270,000
<b>Natural Surface Trail Development (16010):</b> This project is to expand the natural surface trail system within city parks such as Kessler Mountain, Mount Sequoyah, etc. This project will be used to match outside funding sources.	150,000
Total Parks Development Fund Projects:	879,000

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2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Impact Fee Fund (2300)</b>	
<u>Fire Improvements</u>	
<b>Fire Impact Improvements (07003):</b> The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments. Included is an expansion fire apparatus for the addition of a new fire company.	644,000
<u>Police Improvements</u>	
<b>Police Impact Improvements (07001):</b> The purpose of this project is to accumulate funding for police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments. Included in 2016 are three expansion units: Two patrol units and one motorcycle.	197,000
<u>Water &amp; Sewer Improvements</u>	
<b>Wastewater Impact Improvements (07004):</b> The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	400,000
<b>Water Impact Improvements (07002):</b> The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	500,000
Total Impact Fee Fund Projects:	1,741,000
<b>Sales Tax Capital Improvements Fund (4470)</b>	
<u>Bridge &amp; Drainage Improvements:</u>	
<b>Other Drainage Improvements (02108):</b> This project provides funding for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, provide funding for storm drainage materials for use in projects constructed by in-house crews, etc. Current funds in this project will be used for a large drainage project that has been prioritized in the Washington/Willow Historic District to mitigate a long unresolved flooding issue. The estimated cost of this project is \$1 million. Future funding will be accumulated where possible for additional large drainage projects.	160,000
<b>Stormwater Quality Management (02097):</b> This is an ongoing project that includes activities required to comply with the City's National Pollutant Discharge Elimination System (NPDES) Permit that is administered by the Arkansas Department of Environmental Quality. The funding is also used for other stormwater projects that focus on improving water quality in accordance with the City's Nutrient Reduction Plan, including stream restoration projects, funding for water quality groups, and project management and administration.	200,000

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**2016 Capital Budget**

Project Title & Description	2016 Budget
<u>Fire Improvements</u>	
<b>Fire Apparatus Replacements (03019):</b> This project is for the planned replacement of fire apparatus. The Fire Department has experienced a dramatic increase in emergency call volume which is impacting the replacement cycle for the fleet. The general industry standard guideline is for a fire engine to serve on the front line for seven (7) years and in the reserve fleet for three (3) years for a total of 10 years of reliable service. For a Ladder truck or aerial apparatus, the guideline is to serve for 10 years on the front line and five (5) years in the reserve fleet. This timeline is subject to change with the consideration of other factors such as maintenance cost, hours of operation, call volume, downtime, and number of miles.	502,000
<b>Fire Facility Maintenance (02006):</b> This project allows for necessary repairs to the Fire Department's existing fire stations, office locations, and facilities. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs.	125,000
<u>Information Technology Improvements</u>	
<b>Document Management (02094):</b> This project is to add additional scanners and licenses as new applications are added to the Electronic Document Management System (EDMS). Each year several new applications are added to the system. Users that need to scan and index documents require a license.	35,000
<b>ERP Upgrade/Replacement (13008):</b> This project is for the upgrading/replacing of the current Financial, Human Resources, and Utility Billing system with a commercial Enterprise Resource Planning (ERP) system. The City's current system was purchased in 1992 and has reached its end of life.	380,000
<b>Fayetteville-AR.gov Technical Improvements (04047):</b> This project provides funding for expansion, enhancements, third party application integration, promotion, and maintenance of the City of Fayetteville's website. Fayetteville-AR.gov utilizes a hosted Content Management System (CMS) that is configured and maintained by a third party. The CMS allows end users to add, edit, and approve the content that is displayed on the website.	20,000
<b>Geographic Information System (GIS) (02055):</b> This project is to upgrade and expand the City's base GIS computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base. Geographic Information Systems (GIS) are organized collections of computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for planning, engineering, Hansen, and public utility projects. Additionally, GIS provides applications to assist many city divisions including Police, Fire, Transportation, and Parks & Recreation.	35,000

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**2016 Capital Budget**

Project Title & Description	2016 Budget
<p><b>Hansen Version 8 Upgrade (Workorder System) (16003):</b> This project is to upgrade the City's existing Hansen software to the latest version. Hansen/Infor Version 8, released in 2004, is a ground up re-write of software applications utilizing Microsoft.Net technology with zero legacy code. Hansen 8 provides many enhancements over the existing version 7. The Hansen 8 software portion of the upgrade is free because the City is a current maintenance customer. The expense is associated with professional services required to setup and migrate existing data and application to the new version. Hansen originally set a 2010 expiration date which supports the version of Hansen applications that is currently running, but that date was retracted when Hansen was purchased by Info Technologies. No new expiration date has been set, but development on the current version has stopped. This upgrade requires Hansen services to re-write the City's custom applications and migrate data.</p>	195,000
<p><b>Local Area Network (LAN) Upgrade (02056):</b> This project is to upgrade and expand the City's Local Area Network (LAN)/Network infrastructure. The LAN is used by all divisions in the City across thirty locations connecting approximately 850 devices. While most components of the LAN are on a three to five year lifecycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades. In the next five years, most of the existing servers, switches, and other network hardware will be replaced. Staff also has plans to add technology that will increase the speed and reliability of the different aspects of the LAN. Specifically, redundant and/or battery protected power supplies for all infrastructure equipment, a separate network for backups, network management and testing tools, WAN optimization hardware, additional monitoring and alerting, and tools to help manage and deploy security policy.</p>	135,000
<p><b>Microcomputer / Printer Replacements (02057):</b> This project is for the replacement of failing and outdated personal computers (PC's), printers, and monitors. In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated. This project will fund the continued rollout of virtual desktops allowing a standardized desktop to be deployed across the City.</p>	60,000
<p><b>Storage Area Network (SAN) (09031):</b> This project provides storage for the City's increasing data needs. In order to provide fast, reliable access to data, a centralized enterprise class storage system is required. As the City utilizes technology and applications to increase efficiencies and productivity, more data is produced. This project expands on an existing enterprise class storage system with a major upgrade in 2016.</p>	200,000
<u>Library Improvements</u>	
<p><b>Library Computer Replacements (04004):</b> This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. Technology replacement cycle is typically five (5) years or less depending upon utilization. The project includes but is not limited to: all personal computing stations (staff and public); circulating technology equipment including laptops, iPads, and DVD players; server infrastructure; 88 cameras; 55 phones; networking equipment; Starr Island learning stations consisting of six touch screen systems; and various pieces of trending digital equipment for a patron technology innovation center/maker space.</p>	100,000



**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<p><b>Library Materials Purchases (02049):</b> This project provides library materials including fiction, non-fiction, reference, music and video cd's, and periodicals. Fiction and non-fiction materials are provided in hardback and ebook formats. The total library material collection size is approximately 270,000 items with items added on a monthly basis. The Fayetteville Public Library seeks to provide a collection of materials that is commensurate with benchmark cities (Lawrence, Kansas; Ames, Iowa; Champaign, IL.; Denton Texas; and, Iowa City, Iowa) as well as the national average for cities 50,000 to 99,000. During 2012 and 2013 over 1.3 million items were checked out. Additionally, library collections are moving more toward digital materials which places more pressure on the materials budget.</p>	425,000
<u>Other Capital Improvements</u>	
<p><b>Animal Services Improvements (14002):</b> This project is for improvements to the kennel building and to replace the entire exterior fence line at the Animal Shelter. The kennel building improvements include replacing five (5) rusted exterior door frames, replacing the back and front chain-link kennel cage doors with stainless steel doors (36 doors total), and to purchase and install an industrial dishwasher. The fence has many repaired holes as well as trees growing through it. New fencing will ensure the safety and containment of sheltered animals. This project will also provide for the installation of stainless steel cages in the clinic to be utilized for the isolation of animals as needed and will replace the plastic cages that have been in use for 20 years.</p>	35,000
<p><b>Audit Expense (47038):</b></p>	8,000
<p><b>Building Efficiency Improvements (15009):</b> This project is for improvements of energy efficiency, weatherization and water conservation to city facilities and includes the repair and replacement of inefficient HVAC equipment, lighting upgrades, insulation, window repair/replacement, and water efficiency projects. Energy assessments may need to be performed on several buildings to identify the scope of specific projects.</p>	40,000
<p><b>Building Improvements (02046):</b> This project consists of the repair and replacement of damaged and worn roofs and HVAC systems and provides for other improvements such as remodels to city owned buildings.</p>	129,000
<p><b>Comprehensive Land Use Plan Update (16001):</b> This project is for a five year update of the comprehensive land use plan, City Plan 2035. A majority of the existing plan will be retained and one or two new major elements will be added. One new element will be to create a vision for Fayetteville to become a world-class community over the next 25 years that attracts and retains creativity and entrepreneurship while respecting and enhancing the natural and historic resources of the City. Other new topics for potential inclusion in the plan include energy, health, food security, resiliency, and historic and natural resources. Research, an extensive public participation process, and including new elements in the plan identified above will be primarily facilitated by consultants. The public participation process will include a combination of focus groups, public workshops, and a charrette-type of engagement process. City staff will assist in updating the overall plan.</p>	100,000

**City of Fayetteville, Arkansas  
2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Digital Signage Implementation (15007):</b> This project is to purchase digital signs for every point of public contact in a City building such as City Administration, Police Department, District Court, Animal Shelter, etc. Digital signage is a cost-effective means by which the City can communicate to the public timely and relevant information. Digital signage allows information and messages to be easily changed and updated, helping ensure accuracy and immediacy. The displays offer many advantages over printed posters, handbills and permanent signs because the information can be changed quickly and easily, there is no waste so paper costs are reduced and distribution costs are minimal.	15,000
<b>Parking Lot Improvements (City Employee) (11004):</b> This project is for ongoing improvements to City employee lots that are not utilized by the general public.	10,000
<b>Planning Commission Tablet Replacements (16005):</b> This project is to purchase nine (9) computer tablets to replace the Planning Commission's iPads (version 1) that were purchased in late 2011. The iPads are projected to need replacement after approximately five years.	6,000
<b>Television Center Equipment (02061):</b> This project is to replace and upgrade equipment at the Television Center. This equipment includes production technology, studio equipment, lighting, sound, signal processing, telecasting equipment, etc. The Center also provides small equipment support for the audio/visual needs of the Administration and replacement of needed equipment when necessary, such as projectors, screens, PA systems, and other A/V support equipment.	50,000
<b>Telecommunication Systems Upgrades (04001):</b> This project is for system upgrades, additional equipment and new software features that become available for users. These funds will also cover additional licenses needed for users adding onto various modules such as the paging system, recording system, etc.	10,000
<b>Video Production Digital Server &amp; Archive System (16009):</b> This project is to install the equipment necessary for the City to have a duplicate archive of all meetings and non-meeting programming and establish storage, backup, and archive systems that will automatically duplicate both the working video storage and the video archives off-site at the City's data center. Meeting video and other programming is being stored and archived on DVD discs which are stored at the Television Center. A duplicate archive or backups of the discs does not exist. With over 7,000 DVDs, a catastrophic event at the Television Center could destroy the archive and the City would lose nearly 20 years of meeting recordings and other programming.	120,000
<b>Wayfinding Regional Signage Program (13013):</b> This project continues the Regional Wayfinding Signage Program. The program originally started with a grant from the Walton Family Foundation and continued with CIP/A&P Commission funding in 2013. The wayfinding signage program provides visitors and residents with a cohesive wayfinding sign experience through vehicular and pedestrian signs throughout the City, coordinated with seven (7) other cities in Northwest Arkansas. Wayfinding programs guide travelers to major public civic, cultural, visitor, and recreational destinations, therefore this program is of economic benefit for citizens and visitors. The success of the first two phases of this program have resulted in approximately 20 new locations requested to be signed by elected officials and citizens. Private funding and other public funding sources will be sought to facilitate the full project.	65,000

**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<u>Parks &amp; Recreation Improvements</u>	
<b>Forestry and Habitat Improvements (15012):</b> This project is for tree plantings and replacements in areas where trees are damaged such as on boulevards and in areas where old trees are being lost in parks. In addition, funding is requested for median right-of-way tree replacements for Hwy 265, Garland Avenue, Van Ache, and Ruppel Road. Median replacements are for the first three years after planting assuming 15% mortality rate over three years. The Celebration of Trees, which is required for the City's Tree City USA designation, is funded annually from this project. Additionally, habitat restoration projects such as the Lake Fayetteville prairie restoration, are funded in this project. Habitat improvements are intended to restore or complement existing natural areas as well as reduce maintenance. Funds in this project are also used for the annual operational motor pool cost for a stump grinder and chipper.	62,000
<b>Lights of the Ozarks (02001):</b> The Lights of the Ozarks display is an extremely popular annual event that takes place from Thanksgiving to New Year's Eve. Approximately 500,000 lights are displayed around the downtown square where an estimated 300,000 people come to view the display.	23,000
<b>Park Paving Improvements (16004):</b> This project will be used to overlay and/or replace existing interior roads and parking areas. Many of the parks are aging and pavement surfaces are deteriorating. Priorities have historically been to replace and upgrade facilities, however the infrastructure is beginning to fail in some areas and is in need of repair. This project will repave approximately 3,300 square yards of surfacing per year. The first project will be to repave Wilson Park interior drives which are broken up and have potholes.	58,000
<b>Parks Safety &amp; ADA (15011):</b> This project will be used to bring previous projects into ADA compliance such as swings, play equipment, and sidewalk connections. Additionally, funds are used to address safety hazards that may occur over time.	15,000
<b>Walker Park Senior Activity and Wellness Center (15010):</b> This project will add space to the Walker Park Senior Activity and Wellness Center's kitchen area by moving inner walls and updating kitchen equipment such as commercial ovens, fryers and refrigeration. The Walker Park Senior Activity and Wellness Center feeds almost 300 people per day including the Hillcrest Towers Congregate and Home Delivered Meals, Fayetteville Meals On Wheels program and the Elizabeth Richardson Center. The existing kitchen is unable to accommodate the amount of food preparation required to adequately serve the senior population. The center is requesting a kitchen expansion and renovation.	100,000
<u>Police Improvements</u>	
<b>Employee Gym Equipment (13028):</b> This project is to upgrade and replace older, outdated equipment at the City's gym. Ongoing maintenance of the equipment and facility are vital to the health and wellness of city employees. An updated gym supports the City Wellness Committee's effort to provide a convenient and reliable place to exercise, decreases lost work time due to injury or illness, and minimizes potential increases in health insurance premiums for the City and its employees.	10,000
<b>Police Building Improvements (02047):</b> This project is for major repairs of the Police Department's building including but not limited to security door lock systems, major plumbing and electrical issues, roof repairs and replacement, minor re-models for the police facility, and buildings at the radio tower sites and warehouse.	25,000

**City of Fayetteville, Arkansas**  
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Project Title & Description	2016 Budget
<p><b>Police Bulletproof Vests &amp; Ballistic Protection (13011):</b> This project provides the 50% local match and any shortfall from federal funding for the purchase of bulletproof vests for new officers, the replacement of expired bulletproof vests, and new/replacement tactical bulletproof vests for members of the Emergency Response Team (ERT). Federal, State, and Local mandates exist for all officers to wear bulletproof vests when engaging in law enforcement activities. This project further funds ballistic protection equipment for the ERT including ballistic shields, plates, and a blanket. The level III shield is designed to stop small arms ammunition, and is lighter and more mobile. The level IV shield is heavier and rated to stop larger ammunition fired from rifles. The ERT members also have level IV ballistic plates carried within their ballistic vests. The ballistic blanket can be quickly deployed for high risk situations including the protection of officers and civilians as a personal shield or in vehicle transport.</p>	13,000
<p><b>Police eTicket Equipment Replacement (16006):</b> This project provides for the replacement of obsolete hand-held computers and thermal citation printers.</p>	44,000
<p><b>Police Network/Server Replacements (14008):</b> This project is for the scheduled replacement of obsolete core and edge network switches and to replace all the modem and routers that support ongoing Police Department operations. The switches provide connectivity between all desktop computers and records management servers. Upgrades, updates, and technical support for the switch hardware/firmware are no longer available after five years of operation. The modem/routers provide a secure, wireless network connection from the mobile data terminals to the department's internal network and Global Positioning System (GPS) tracking data to central dispatch's Automatic Vehicle Location (AVL) system.</p>	50,000
<p><b>Police Records Management System (14009):</b> This project replaces the police records management system that has been in use since 1998 and includes integrated computer aided dispatch (CAD), law enforcement records, fire records, and a mobile data system. Costs include data conversion, implementation costs and hardware/software upgrades.</p>	150,000
<p><b>Police Specialized Equipment (02062):</b> This project is to replace outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, bicycle replacement, wireless remote surveillance cameras, crisis negotiation throw phone, portable speed display signs for use in school zones, radar units, a total station system for accident reconstruction, tasers, and other items used in police operations. This type of project is necessary to the efficient, ongoing, and safe operations of the Police Department. The purchase of two hybrid UTV's to patrol the City's multi-use trails and a self-contained, temporary surveillance system that provides an additional measure of monitoring and safety for officers and the public in trouble spots, collisions, inclement weather, special events and traffic flow problems were unfunded.</p>	21,000

**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<p><b>Police Take Home Vehicles (16007):</b> This project is to expand the take-home vehicle program. Eligibility for this program is based on an officer's seniority and requirement that he/she resides within the city limits. Benefits include: 1) The presence of marked patrol vehicles have a positive effect on crime prevention and community policing efforts and residents feel safer. 2) Take-home vehicles last longer due to officers' sense of ownership and the vehicles are not being used 24/7 by several officers. 3) Officers with take-home vehicles are more readily available to respond to an emergency or critical incident. 4) Officers utilizing take-home vehicles will not need to spend approximately a half hour every shift loading and unloading required equipment and performing inspections for damage and contraband. 5) A take-home vehicle program is excellent for recruitment and retention of police officers and it allows the Department to compete with neighboring agencies in Springdale, Rogers, and Bentonville.</p>	57,000
<p><b>Police Technology Improvements (06002):</b> This is an ongoing project for the replacement of obsolete or malfunctioning department desktop computers, software, printers, and other peripheral equipment.</p>	25,000
<p><b>Police Unmarked Vehicles (06003):</b> This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks including: gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective. The Department is recommending a three year replacement for vehicles used in undercover capacities and a five year replacement for vehicles used in an unmarked capacity. During undercover investigations, the same vehicles are used to affect arrests and to conduct surveillance making it necessary to replace these vehicles more often.</p>	83,000
<p><b>Police Weapon Replacement (15013):</b> This project is to replace some of the equipment on the rifles used by the Emergency Response Team. In 2016, six (6) patrol rifles will need to be replaced. The Police Department will need to replace the handguns of all the officers in the department. The handguns are showing signs of wear and the Department has started to replace some of the internal parts of the weapons to maintain the accuracy and reliability. The Police Department has a ten year replacement schedule and the handguns will need to be replaced in 2017. These weapons need to be replaced and maintained as scheduled to ensure officers have reliable equipment to perform required duties.</p>	14,000
<u>Street Improvements</u>	
<p><b>Street ROW/Intersection/Cost Sharing (02116):</b> This project provides funding for developer cost shares to complete street improvements associated with developments that are necessary but are not the full responsibility of the developer and provides for construction of miscellaneous street projects.</p>	100,000
<u>Trail Improvements</u>	
<p><b>Trail Development (02016):</b> This project is to provide funding to increase production of the trails program. Funding provides resources for new trail development and asphalt replacement on existing trails.</p>	1,920,000

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Project Title & Description	2016 Budget
<u>Transportation Improvements</u>	
<b>Drainage Maintenance (11021):</b> This project will fund drainage projects as needed.	50,000
<b>In-House Pavement Improvements (02052):</b> This project provides resources for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays. The goal of this project is to overlay a minimum of nine (9) miles of asphalt each year. Overlaying each street within a 15 year cycle is intended to optimize the longevity of roadways and minimize significant maintenance requirements resulting in fewer complete renovations at a substantially greater cost. Micro surfacing has been introduced as a pavement preservation method to extend the life of existing asphalt streets and providing maintenance of an additional six (6) miles of surface.	1,852,000
<b>Traffic Signal Improvements (02063):</b> This project provides funding for the installation of new traffic signals, upgrades, replacement of UPS back-up system batteries and the reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control (MUTCD). All these functions are to enhance the safety and movement of pedestrians and vehicles throughout the City. New signal locations are determined as warranted by specific guidelines contained in the MUTCD. Upgrades are to provide for more efficient operation by reduced travel time/delay, decreased exhaust emissions and increased safety. The UPS system requires complete replacement of all batteries every four years to remain reliable in the event of power interruptions. The sign material is to meet the minimum levels of reflectivity set forth in the MUTCD for night time visibility.	110,000
<b>Wireless Traffic Signal Control (15018):</b> This project is ongoing and provides funding for the implementation of a wireless ethernet communication system for traffic signals (both data and video). Currently 20 intersections are on-line in this system with 11 more scheduled to be added this year.	40,000
Total Sales Tax Capital Improvements Fund Projects:	7,982,000
<b>Water &amp; Sewer Fund (5400)</b>	
<u>Meter Operations Capital (1840)</u>	
<b>Backflow Prevention Assemblies (02066):</b> This project is for installation and/or replacement of backflow prevention assemblies on city facilities to meet requirements for city ordinances and the Arkansas Department of Health regulations.	10,000
<b>Utilities Financial Services Improvements (03038):</b> This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration. Examples of specific improvements include the purchase of advanced communications capability to improve customer service and employee efficiency. This project should leverage technological improvements.	20,000
<b>Utilities Technology Improvements (15019):</b> The purpose of this project is to upgrade technology in the Utilities Financial Services Office. This will include hardware and software for customer swipe and pay stations at each of the cash registers and a new customer counter, kiosks and software for customer self service applications, and a camera surveillance system.	20,000

**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Water Meters (02065):</b> This project is for the replacement of old water meters that are no longer repairable, expansion meters for new water service, and for purchasing new meters with technological advancements over older style meters. The hand held and remote style meter reading mechanisms will be replaced in addition to the meters themselves.	325,000
<b>Water &amp; Sewer Building and Office Improvements (15020):</b> This project is for structural maintenance, repair, and replacement of the existing water/sewer operations building and also any water/sewer operations office improvements that need to be done.	50,000
<b>Water/Sewer Equipment Expansions (13019):</b> This project is for expansion equipment for the Water/Sewer Operations Division. The list includes a tandem axle dump truck, leak detection equipment, a bulldozer, an upgraded inventory bar code system, a boring machine, a powered wheel barrel, a light tower, skid steer attachments, new equipment to meet evolving stormwater regulations, and other equipment as identified through time.	145,000
<u>Capital Water Mains (5600)</u>	
<b>Water/Sewer Impact Fee Cost Sharing (04039):</b> This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in either the water distribution, pumping and storage system or the wastewater collection and treatment system.	200,000
<b>Water/Sewer Relocations - Bond Projects (11011):</b> This project is for various water and sewer relocations for street bond and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. Capacity increases should be paid from impact fee funds, if available.	1,000,000
<b>Water System Rehabilitation &amp; Replacement (12009):</b> This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system wide. Specific work will be determined based on the need to stop leaks, reduce water loss, increase local or area flow and/or pressure in areas with insufficient capacity, in order to meet current and projected future domestic, commercial, and industrial flow, and fire flow demands. Projects may create loops, purchase easements, and replace or rehabilitate existing pipes, pump stations, and/or storage assets. This project may use water/sewer funds, impact fees and cost shares where appropriate.	1,825,000
<u>Sewer Mains Construction (5700)</u>	
<b>Sanitary Sewer Rehabilitation (02017):</b> This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and ground water flows entering the system. Rehabilitation is required system wide and increases the capacity of the overall system by reducing demand used by infiltration and inflow. This project includes replacing, lining, and bursting existing sewer mains and manholes, upgrading lift stations, installing some main extensions and relief lines/capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies. As this may include capacity increases, impact fees may be spent.	2,000,000

**City of Fayetteville, Arkansas  
2016 Capital Budget**

Project Title & Description	2016 Budget
<u>WWTP Capital (5800)</u>	
<b>Building Improvements - W.W.T.P. (02032):</b> This project is for structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at both wastewater treatment plants.	30,000
<b>Filter Cell Replacement - W.W.T.P. (15023):</b> This project is to replace part of the filtration system that removes suspended solids from the partially treated wastewater effluent before it is disinfected. The new filter cells will remove more suspended solids, thus increasing the clarity of water discharged to the White River as well as reducing disinfection costs. The existing system was installed at the Noland WWTP in 1988 and has become increasingly difficult and costly to operate and maintain.	1,000,000
<b>Phosphorus Standards Management (10027):</b> This project supports efforts by the City operating independently or as part of a regional Northwest Arkansas team relating to phosphorus and other potential changes to stream standards, water quality standards and regulations, and wastewater discharge requirements. Some of the funds may be paid into regional efforts coordinated through Northwest Arkansas Regional Planning, the Northwest Arkansas Council, or other similar cooperative efforts.	50,000
<b>Plant Pumps and Equipment - W.W.T.P. (02069):</b> This project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance. Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment.	305,000
<b>Upgrade/Replace Lift Stations - W.W.T.P. (02068):</b> This project is to maintain the lift stations for the wastewater treatment plants. The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increases the flow to various stations requiring additional or higher capacity equipment.	125,000
Total Water & Sewer Fund Projects:	7,105,000
<b>Recycling &amp; Trash Collection Fund (5500)</b>	
<u>Recycling &amp; Trash Collection Improvements</u>	
<b>Solid Waste Compactors (10001):</b> This project is for the purchase of compactors. The drop box program utilizes compactor boxes to efficiently handle solid waste from large quantity generators. Compactor boxes decrease the frequency of collection and are serviced with existing drop box trucks. Aesthetics are improved by having a compactor as opposed to multiple dumpsters to service.	138,000
<b>Solid Waste Containers (15025):</b> This project is for the purchase of 20, 30, and 40 cubic yard open top containers.	100,000
Total Solid Waste Fund Projects:	238,000



**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Airport Fund (5550)</b>	
<u>Aviation Improvements</u>	
<b>Airport Boiler Improvements (15027):</b> This project will replace one of the outdated boilers with new equipment as the Drake Field Airport currently has two boilers that are nearing the end of their useful life. The other boiler would remain as a back-up. Preliminary estimates for a new 94% efficient 1.5 MMBTU boiler are \$50,000 - \$75,000. The project is eligible for a \$6,000 incentive from Source Gas. The new boiler would save approximately 2,000 therms or \$1,200 per year (not including maintenance costs).	25,000
<b>Airport Lighting Improvements (15026):</b> This project will replace outdated and inefficient lighting at Drake Field Airport in multiple locations. Walk-thru assessments were performed to identify possible energy efficiency and opportunities. New LED lighting was noted for the tarmac, parking lot, T-hangers, FBO hanger and roadway Lighting. The lighting improvements are eligible for \$22,500 worth of utility incentives. The estimated energy savings for the installation of all recommended upgrades is approximately \$12,000 per year. The additional benefit of completing these lighting upgrades is reduction in maintenance costs of the outdated lighting.	20,000
<b>Airport Self Serve Station Upgrade (13026):</b> This project will provide for replacing the existing fuel dispensers with two new digital meter/dispensers. The purpose of the project is to modernize the existing facility with newer more reliable technology. The existing pump cabinets are marginally functional. There are ongoing issues with the accuracy of the old-style mechanical computer. Updated equipment would be desirable for reliability, functionality and facility appearance.	12,000
Total Airport Fund Projects:	57,000
<b>Shop Fund (9700)</b>	
<u>Fleet Operations Capital (1920)</u>	
<b>Fleet - Backhoes / Loaders (02076):</b> The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2016 include two backhoes and two loaders.	511,000
<b>Fleet - Construction Equipment (02077):</b> The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service. Replacements for 2016 include three excavators.	255,000
<b>Fleet - Light / Medium Utility Vehicles (02078):</b> The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2016 include 21 trucks. This project includes a truck expansion unit purchased from the Parks Development Fund.	933,000
<b>Fleet - Heavy Utility Vehicles (02079):</b> The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service. Replacements for 2016 include three dump trucks.	396,000

**City of Fayetteville, Arkansas**  
**2016 Capital Budget**

Project Title & Description	2016 Budget
<b>Fleet - Other Vehicles / Equipment (02080):</b> The purpose of this project is to replace obsolete or high maintenance vehicles and equipment which are no longer suited for regular service. Replacements for 2016 include one vibratory roller, four snow plows, one concrete saw, one sewer jetter, one UTV, one chipper/shredder, one sweeper, and three trailers.	734,000
<b>Fleet - Police / Passenger Vehicles (02081):</b> The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2016 include one small SUV, three police vehicles, and six mid-size utility vehicles. This project includes the purchase of four expansion units being purchased from other funds. Three police units are being purchased from Impact Fees Fund and one Fire unit from General fund.	482,000
<b>Fleet - Recycling/Trash Vehicles/Equipment (02082):</b> The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2016 include one container carrier truck, two recycling trucks, and one front load trash truck.	755,000
<b>Fleet - Tractors / Mowers (02083):</b> The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service. Replacements for 2016 include one spreader and two zero turn mowers. This project includes the purchase of an expansion mower from the Parks Development Fund.	128,000
Total Shop Fund Projects:	<u>4,194,000</u>
Total Capital Improvements Program - 2016 Projects	\$ <u><u>23,266,000</u></u>

## City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

### **Bond Ratings**

The City's debt policy says that the communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important because generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The following schedule briefly describes the ratings provided by Standard & Poor for municipal bonds.

### **Standard & Poor's Credit Ratings for Municipal Bonds**

<b><u>Ratings</u></b>	<b><u>Description</u></b>
AAA	Best quality, extremely strong capacity to pay principal and interest.
AA	High quality, very strong capacity to pay principal and interest.
A	Upper medium quality, and strong capacity to pay principal and interest.
BBB	Medium grade quality, adequate capacity to pay principal and interest.
BB and Lower	Speculative quality, low capacity to pay principal and interest.

## Description of Outstanding Bonds

### Special Obligation Bonds

**Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005 (Not Rated):** The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2006A (AA-):** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to the City's wastewater treatment plants, sewerage and related facilities, to certain City streets, and to the City's trail system. The original issue amount was \$50,000,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2007A (AA-):** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing the costs of certain improvements to the City's wastewater treatment plants, sewerage, and related facilities. The original issue amount was \$14,340,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2009A (AA-):** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs of certain improvements to City streets and to the City's trail system. The original issue amount was \$11,250,000.

**Sales and Use Tax Capital Improvement Bonds, Series 2013 (AA-):** The bonds are special obligations of the City secured by and payable solely from receipts from a one-quarter and a three-quarter of a one percent citywide sales and use tax. The proceeds of the bonds are for the purpose of financing a portion of the costs for certain street improvements. The original issue amount was \$22,750,000.

## Revenue Bonds

**Hotel, Motel & Restaurant Gross Receipts Tax and Tourism Revenue Capital Improvement and Refunding Bonds, Series 2014 (A+):** These bonds are special obligations of the City and were issued for the purpose of paying a portion of the costs of redeeming all of the outstanding Hotel & Restaurant Gross Receipts Tax Refunding Bonds, Series 2003 Bonds, paying a portion of the costs of expanding and renovating the Walton Arts Center and paying a portion of the costs of acquiring, constructing and equipping a regional park within the City. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. The original issue amount was \$10,980,000.

**Parking Revenue Improvement Bonds, Series 2012 (Not Rated):** The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

**Water & Sewer System Refunding, Series 2012 (AA+):** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2002B water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2000B bond issue. The original issue amount was \$3,665,000.

**Water & Sewer System Refunding, Series 2014 (AA+):** The bonds are payable solely from the net revenues derived from the operation of Fayetteville's water and sewer system. The proceeds of the bonds were used to refund Series 2009 water and sewer system bonds. The refunding was issued to take advantage of lower interest rates, to restructure existing bond covenants, and to mitigate any interest risk on the variable interest rate of the Series 2009 bond issue. The original issue amount was \$6,330,000.

City of Fayetteville, Arkansas  
Bonds Outstanding  
December 31, 2015

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Amount
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.500%	\$ 3,060,000
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	2006-2021	3.00-5.00%	37,990,000
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	2007-2024	4.20-4.47%	10,475,000
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	2015-2021	3.00-3.85%	8,365,000
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	2015-2024	2.00-3.18%	19,400,000
				<u>79,290,000</u>
<u>Revenue Bonds</u>				
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	5,920,000
HMR Tax Bonds 2014 Debt Service Series 2014	2014	2015-2039	2.00-3.00%	10,685,000
Water & Sewer System Refunding, Series 2012	2012	2012-2017	1.00-2.00%	1,450,000
Water & Sewer System Refunding, Series 2014	2014	2014-2020	2.00-5.00%	5,360,000
				<u>23,415,000</u>
				<u>\$ 102,705,000</u>

City of Fayetteville, Arkansas  
2016 Debt Service Payment Schedule

Description	Bond Issue	Outstanding		
		Principal	Interest	Total
Special Obligation Bonds				
Sales and Use Tax Capital Improvement Bonds, Series 2006A	2006	\$ 6,485,000	\$ 1,732,125	\$ 8,217,125
Sales and Use Tax Capital Improvement Bonds, Series 2007A	2007	980,000	519,206	1,499,206
Sales and Use Tax Capital Improvement Bonds, Series 2009A	2009	1,495,000	320,725	1,815,725
Sales and Use Tax Capital Improvement Bonds, Series 2013	2013	0	623,345	623,345
		9,030,000	3,195,401	11,602,056
Revenue Bonds				
Parking Revenue Improvement Bonds, Series 2012	2012	150,000	172,120	322,120
HMR Tax Bonds 2014 Debt Service Series 2014	2014	300,000	399,512	699,512
Water & Sewer System Refunding, Series 2012	2012	715,000	29,000	744,000
Water & Sewer System Refunding, Series 2014	2014	820,000	203,750	1,023,750
		1,985,000	804,382	2,789,382
		\$ 11,015,000	\$ 3,999,783	\$ 14,703,111

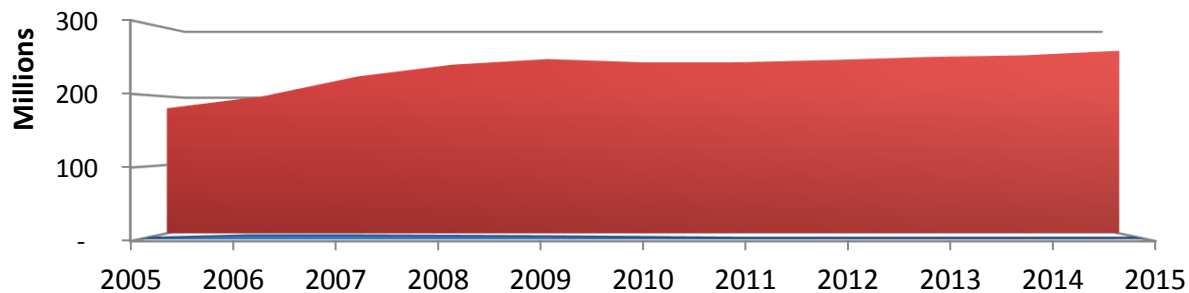
City of Fayetteville, Arkansas  
Computation of Legal Debt Margin  
December 31, 2015

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2015 Assessed Value		\$ 1,333,934,687 *
Debt Limit - 20% of Assessed Value		<u>266,786,937</u>
General Obligation Bonds Payable	\$ -	
Less: Debt Service Fund	<u>-</u>	
Total Debt Applicable to Debt Limit		-
Legal Debt Margin		<u><u>\$ 266,786,937</u></u>

**Debt Applicable to Debt Limit 2005-2015**



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount of the special source (such as sales tax) can generate within terms of bond covenants.

\* Note: The assessed value does not include City utilities.



City of Fayetteville, Arkansas  
Total Debt to Maturity Schedule - All Funds  
December 31, 2016

Principal Amount

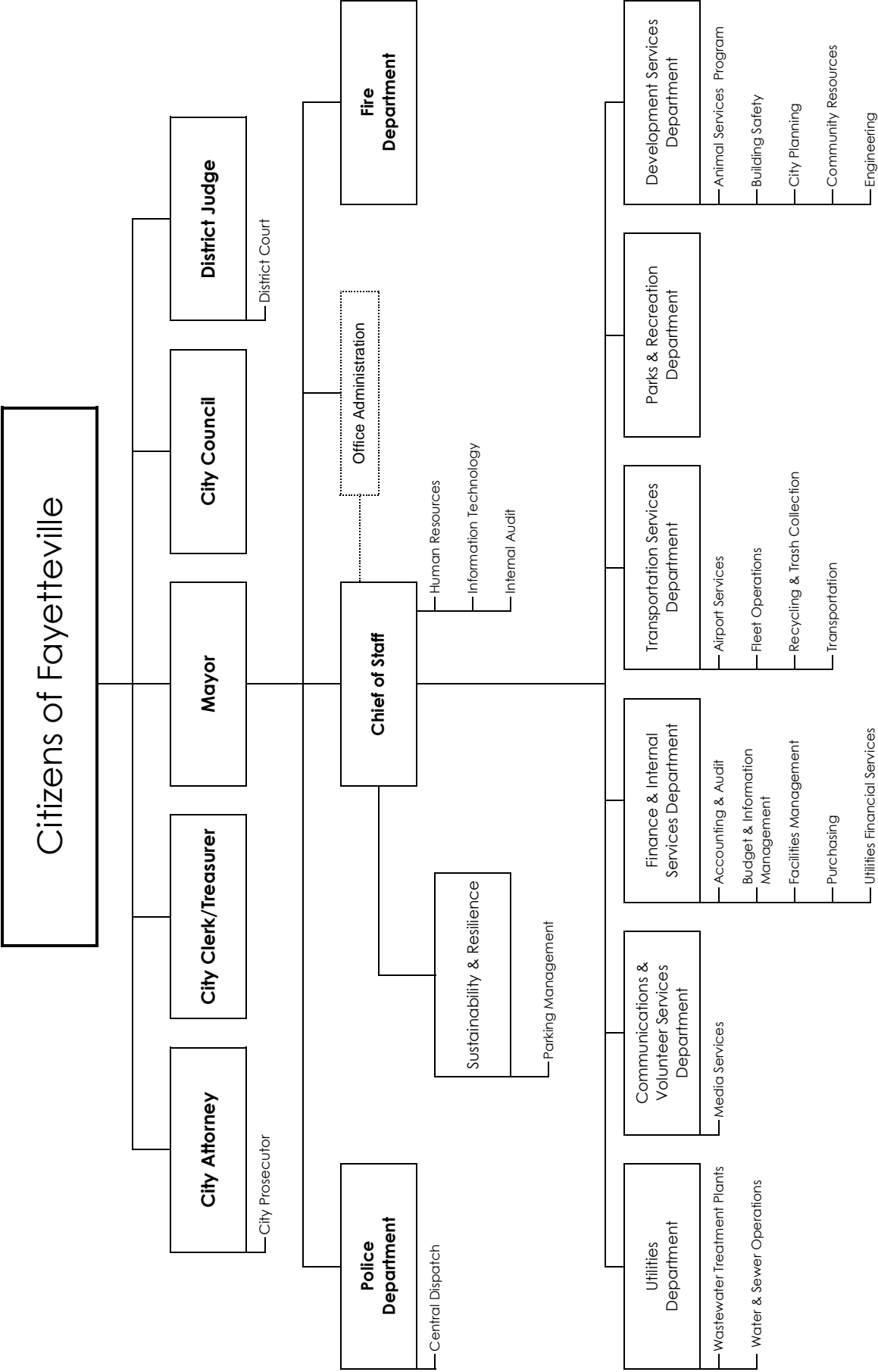
Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2016	104,054,328	0	11,015,000	93,039,328	3,999,783	15,014,783
2017	91,690,000	0	11,460,000	80,230,000	3,586,647	15,046,647
2018	80,230,000	0	12,005,000	68,225,000	3,024,421	15,029,421
2019	68,225,000	0	12,510,000	55,715,000	2,507,147	15,017,147
2020	55,715,000	0	11,570,000	44,145,000	1,964,233	13,534,233
2021	44,145,000	0	5,615,000	38,530,000	1,658,591	7,273,591
2022	38,530,000	0	7,615,000	30,915,000	1,291,182	8,906,182
2023	30,915,000	0	8,910,000	22,005,000	1,031,518	9,941,518
2024	22,005,000	0	7,340,000	14,665,000	833,190	8,173,190
2025	14,665,000	0	650,000	14,015,000	467,601	1,117,601
2026	14,015,000	0	650,000	13,365,000	429,232	1,079,232
2027	13,365,000	0	670,000	12,695,000	406,086	1,076,086
2028	12,695,000	0	695,000	12,000,000	381,780	1,076,780
2029	12,000,000	0	3,710,000	8,290,000	11,963,130	15,673,130
2030	8,290,000	0	745,000	7,545,000	329,942	1,074,942
2031	7,545,000	0	780,000	6,765,000	298,048	1,078,048
2032	6,765,000	0	815,000	5,950,000	264,592	1,079,592
2033	5,950,000	0	850,000	5,100,000	228,738	1,078,738
2034	5,100,000	0	885,000	4,215,000	190,456	1,075,456
2035	4,215,000	0	930,000	3,285,000	150,472	1,080,472
2036	3,285,000	0	960,000	2,325,000	115,847	1,075,847
2037	2,325,000	0	1,000,000	1,325,000	80,018	1,080,018
2038	1,325,000	0	650,000	675,000	49,688	699,688
2039	675,000	0	675,000	0	25,312	700,312
	<u>\$ 104,054,328</u>	<u>\$ 0</u>	<u>\$ 102,705,000</u>	<u>\$ 1,349,328</u>	<u>\$ 35,277,652</u>	<u>\$ 137,982,652</u>

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# City of Fayetteville, Arkansas

## Organizational Chart



## Officials of the City of Fayetteville, Arkansas

### Elected Officials

Mayor	Lioneld Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Adella Gray	479.442.4958	Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	Sarah Marsh	479.442.3095	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Mark Kinion	479.521.7632	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Matthew Petty	479.442.5536	Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Justin Tennant	479.973.5202	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Martin W. Schoppmeyer, Jr.	479.442.3535	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	John La Tour	479.442.4612	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Alan Long	479.442.5415	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Sondra Smith	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	William A. Storey	479.587.3590	wstorey@fayetteville-ar.gov

### Management Staff

#### Executive Staff

Chief of Staff	Don Marr	479.575.8330	dmarr@fayetteville-ar.gov
Police Chief	Greg Tabor	479.587.3565	police@fayetteville-ar.gov
Fire Chief	David Dayringer	479.575.8365	fire@fayetteville-ar.gov

#### Senior Department Directors

Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Communications & Marketing Director	Susan Norton	479.575.8330	snorton@fayetteville-ar.gov
Development Services Director	Jeremy Pate	479.575.8265	jpate@fayetteville-ar.gov
Parks & Recreation Director	Connie Edmonston	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Sustainability & Resilience Director	Peter Nierengarten	479.575.8272	pnierengarten@fayetteville-ar.gov
Transportation Services Director	Terry Gulley	479.575.8228	transportation@fayetteville-ar.gov
Utilities Director	Tim Nyander	479.575.8330	tnylander@fayetteville-ar.gov

#### Division Heads

Accounting Director	Marsha Hertweck	479.575.8281	accounting@fayetteville-ar.gov
Airport Director	John Roscoe	479.718.7642	jroscoe@fayetteville-ar.gov
Billing & Collection Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Safety Director	Mark Whitaker	479.575.8252	cwhitaker@fayetteville-ar.gov
City Engineer	Chris Brown	479.575.8206	engineering@fayetteville-ar.gov
City Prosecutor	Casey Jones	479.575.8377	cjones@fayetteville-ar.gov
Community Resources Director	Yolanda Fields	479.575.8260	community_services@fayetteville-ar.gov
Director of Media Services	Doug Bankston	479.444.3434	dbankston@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Facilities & Building Construction Mgr.	Wade Abernathy	479.575.8363	wabernathy@fayetteville-ar.gov
Fleet Operations Superintendent	Jesse Beeks	479.444.3495	fleet@fayetteville-ar.gov
Human Resources Director	Brenda Reed	479.575.8278	human_resources@fayetteville-ar.gov
Information Technology Director	Keith Macedo	479.575.8320	kmacedo@fayetteville-ar.gov
Internal Auditor	Leslie Smith	479.575.8261	lsmith@fayetteville-ar.gov
Parking Manager	Vacant	479.575.8280	parking@fayetteville-ar.gov
Purchasing Manager	Peggy Vice	479.575.8256	purchasing@fayetteville-ar.gov
Recycling & Trash Collection Director	Jeff Coles	479.575.8398	solid_waste@fayetteville-ar.gov
Water & Sewer Operations Manager	Mark Rogers	479.575.8386	mrogers@fayetteville-ar.gov

City of Fayetteville, Arkansas  
2016 Operating Budget  
Outside Agency Funding

	Actual 2014	Budgeted 2015	Estimated 2015	Budgeted 2016
<u>General Fund (1010):</u>				
Fayetteville Boys & Girls Club	\$ 215,175	\$ 215,175	\$ 215,175	\$ 225,000
Public Access Provider Your Media	105,000	105,000	105,000	153,570
AAANWA (Senior Center)	74,314	84,514	84,514	101,205
Arkansas Air & Military Museum	14,500	14,500	14,500	23,650
*NWA Regional Planning	40,469	51,506	51,506	51,506
*Central Emergency Medical Service	270,000	270,000	270,000	455,895
Total General Fund	<u>719,458</u>	<u>740,695</u>	<u>740,695</u>	<u>1,010,826</u>
<u>Street Fund (2100):</u>				
Ozark Regional Transit	300,000	300,000	300,000	300,000
Razorback Transit	158,694	213,759	213,759	233,859
Total Street Fund	<u>458,694</u>	<u>513,759</u>	<u>513,759</u>	<u>533,859</u>
 Total Outside Agency Funding	 <u>\$ 1,178,152</u>	 <u>\$ 1,254,454</u>	 <u>\$ 1,254,454</u>	 <u>\$ 1,544,685</u>

\* These Outside Agencies Have Interlocal Governmental Agreements.

## LISTING OF ACRONYMS

A&P.....	Advertising & Promotion
ADA .....	Americans with Disabilities Act
ADEQ .....	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED .....	Automated External Defibrillator
AEP .....	Arkansas Electric Power
AHTD .....	Arkansas Highway Transportation Department
ARFF .....	Aircraft Rescue Fire Fighting
A/V.....	Audio/Visual
AVL.....	Automatic Vehicle Location
CAD .....	Computer Aided Design
CAFR.....	Comprehensive Annual Financial Report
CALEA .....	Commission on Accreditation for Law Enforcement Agencies
CAT .....	Community Access Television
CDBG.....	Community Development Block Grant
CIP.....	Capital Improvements Program
CMS .....	Content Management System
COLA.....	Cost of Living Adjustment
CPI.....	Consumer Price Index
CPR .....	Cardiovascular Pulmonary Resuscitation
CPU .....	Central Processing Unit
DDS .....	Data Security Standards
DOT .....	Department of Transportation
DTF .....	Drug Task Force
DVD .....	Digital Versatile Disc
DWI .....	Driving While Intoxicated
ECM .....	Enterprise Content Management
EDMS.....	Electronic Document Management System
EMS .....	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP .....	Enterprise Resource Planning
ERS.....	Emergency Response Station
ERT.....	Emergency Response Team
FAA .....	Federal Aviation Administration
FAR .....	Federal Aviation Regulation
FASB .....	Financial Accounting Standards Board
FBO .....	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC .....	Fayetteville Economic Development Council
FEMA.....	Federal Emergency Management Agency
FHWA.....	Federal Highway Administration
FOIA .....	Freedom of Information Act
FTE .....	Full-Time Equivalent
GA.....	General Aviation
GAAP.....	Generally Accepted Accounting Principles
GASB.....	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association

## LISTING OF ACRONYMS, (continued)

GHG.....	Greenhouse Gas
GIS.....	Geographic Information System
GPS.....	Global Positioning System
HIRL.....	High Intensity Runway Lights
HMI.....	Human Machine Integration
HMR.....	Hotel/Motel Restaurant Tax
HOME.....	HOME Grant Program
HUD.....	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IPP.....	Industrial Pretreatment Program
ISO.....	International Standards Organization
IT.....	Information Technology
LAN.....	Local Area Network
LED.....	Light Emitting Diode
LOPFI.....	Local Police and Fire Retirement
MCT.....	Mobile Computer Terminal
MDT.....	Mobile Data Terminal
MGD.....	Million Gallons per Day
MLK.....	Martin Luther King
MRF.....	Materials Recovery Facility
MUTCD...	Manual on Uniform Traffic Control Devices
MVR.....	Mobile Video Recorder
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC.....	Northwest Arkansas Community College
NWAEDD.....	Northwest Arkansas Economic Development District
O&M.....	Operation & Maintenance
ORT.....	Ozark Regional Transit
PA.....	Public Address
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PCI.....	Payment Card Industry
PO.....	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFP.....	Request for Proposals
ROW.....	Right-of-Way
RTC.....	Recycling & Trash Collection
RTU.....	Remote Terminal Units
SAN.....	Storage Area Network
SCADA.....	Supervisory Control & Data Acquisition
SQL.....	Structured Query Language
SSRS.....	SQL Server Reporting Services
SUV.....	Sport Utility Vehicle
TIF.....	Tax Increment Financing
TSS.....	Total Suspended Solids
UDC.....	Unified Development Code
UPS.....	Uninterruptable Power Supply

## **LISTING OF ACRONYMS, (continued)**

USACE.....	United States Army Corps of Engineers
UTV .....	Utility Task Vehicle
UV.....	Ultra Violet
W&S, W/S .....	Water & Sewer
WAN.....	Wide Area Network
WSIP .....	Wastewater System Improvements Project
WWT .....	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
W/WW .....	Water/Wastewater
YRCC .....	Yvonne Richardson Community Center



## GLOSSARY

**ACCOUNTING SYSTEM.** Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

**ACCRUAL.** Revenue and expenses are recorded when they are incurred.

**AD VALOREM.** A basis for levy of taxes upon property based on value.

**AGENCY FUND.** A fund consisting of resources received and held by the governmental unit as an agent for others.

**APPROPRIATION.** An authorization granted by the board to incur liabilities for specific purposes.

**ASSETS.** Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

**BALANCED BUDGET.** A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

**BOND.** A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

**BOND DISCOUNT.** The excess of the face value of a bond over the price for which it is acquired or sold.

**BOND PREMIUM.** The excess of the price at which a bond is acquired or sold over its face value.

**BONDED DEBT.** The portion of indebtedness represented by outstanding bonds.

**BUDGET.** A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

**BUDGET CONTROL.** The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGET DOCUMENT.** The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

**BUDGET MESSAGE.** A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

**CAPITAL BUDGET.** This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

**CAPITAL IMPROVEMENT.** Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

**CAPITAL IMPROVEMENT PROGRAM.** An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five year period.

**CAPITAL OUTLAY.** Expenditures that result in the acquisition of or addition to fixed assets.

**CAPITAL PROJECTS FUND.** A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

**CASH.** Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

**CONSTRUCTION WORK IN PROGRESS.** The cost of construction work that has been started but not yet completed and placed in service.

**CONTINGENCY FUND.** Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

**CONTRACTUAL SERVICE.** An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

**DEBT SERVICE.** The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

**DEBT SERVICE FUND.** A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

**DEMAND.** Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

**DEPARTMENT.** Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

**DEPRECIATION.** Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**DESIGNATED FUND.** Funds created to account for assets set aside for a specific purpose.

**DIVISION.** Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one or more departments.

**EFFECTIVENESS.** Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

**ENCUMBRANCE.** An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

**ENTERPRISE FUND.** A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

**EXPENDITURE.** Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

**EXPENSE.** An outflow of resources that results in the consumption of net assets by the entity during the reporting period..

**FIDUCIARY FUND.** Any fund held by a governmental unit as an agent or trustee.

**FISCAL YEAR.** A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

**FIXED ASSET.** Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate.

**FRANCHISE TAX.** Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

**FULL-TIME EQUIVALENT POSITION (FTE).** A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

**FUND.** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**FUND BALANCE.** Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

**FUND EQUITY.** The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

**GENERAL FUND.** A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

**GOAL.** A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

**GOVERNMENTAL FUND.** A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

**GRANT.** A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

**INCOME.** A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

**INTERGOVERNMENTAL REVENUE.** Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

**INTERNAL SERVICE FUND.** A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

**INVESTMENT.** Securities held for the production of income in the form of interest and dividends.

**LIABILITY.** Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

**LINE-ITEM.** A detailed classification of an expense or expenditure classified by object within each Division.

**LONG-TERM DEBT.** Debt with a maturity of more than one year after the date of issuance.

**MODIFIED ACCRUAL BASIS.** Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

**NET INCOME.** A term used in governmental enterprise to designate the excess of total revenues over total expenses.

**NONOPERATING EXPENSE.** Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

**NONOPERATING INCOME.** Proprietary fund income that is not derived from the basic operations of such enterprises.

**OBJECT CODE.** Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

**OBJECTIVE.** An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

**OPERATING TRANSFER.** Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

**ORDINANCE.** A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**PERFORMANCE BUDGET.** A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

**PERFORMANCE MEASURES.** Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

**PROGRAM.** Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

**PROGRAM BUDGET.** A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

**PROGRAM OBJECTIVES.** A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

**PRODUCTIVITY.** Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

**PROPRIETARY FUND.** Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

**RESERVE.** An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

**RETAINED EARNINGS.** The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

**REVENUE.** Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

**SPECIAL REVENUE FUND.** A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

**TAX.** A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

**UNRESERVED FUND BALANCE.** The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

**USER CHARGE.** A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

**WORKLOAD.** Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

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